

# Nordic

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NORDIK ILMIY-AMALIY  
ELEKTRON JURNALI

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**Assalomu alaykum!**  
**“Nordic” ilmiy-amaliy elektron jurnalining**  
**aziz mushtariylari va mualliflari!**

Muhtaram Prezidentimiz tomonidan 2024-yilning “Yoshlar va biznesni qo’llab-quvvatlash yili”, deb e’lon qilinishi zamirida iqtisodiyot tarmoqlarini jadal rivojlantirish, ilmiy-intellektual hamda moliyaviy resurslarni to’liq safarbar etgan holda yoshlarning ilmiy-innovatsion salohiyatidan keng foydalanish, zamonaviy bilimga ega va yuqori malakali yosh kadrlarni tayyorlash, biznesning barcha shakllarida quayli muhit va zaruriy infratuzilmani shakllantirish vazifalari turibdi.

Qayd etish joizki, mazkur jurnalimiz orqali iqtisodiyot sohalaridagi muammolarni chuqur tahlil etish, jamiyatimiz a’zolarining intellektual salohiyatini oshirish, ilm-fanning turli sohalaridagi ilmiy yutuqlarni tahlil qilish hamda tizimlashtirish, olimlar va barcha ilm ahlini ushbu yutuqlarning hayotga tatbiq etilayotganligidan xabardor qilib boramiz. Elektron jurnal sahifalarida milliy va xorijiy mualliflarning zamonaviy yo’nalishlarga doir ilmiy topilmalari, yutuqlari va istiqbollar borasidagi ilmiy maqolalari e’lon qilinadi.

O’zbekiston Respublikasi Prezidentining PF-6097-sonli “Ilm-fanni 2030-yilgacha rivojlantirish konsepsiyasini tasdiqlash to’g’risida”gi Farmoniga binoan mahalliy jurnallarni Scopus, Web of Science kabi umume’tirof etilgan ma’lumotlar bazalariga kiritish vazifasi qo’yilgani ham ilmiy davriy nashrlarning sifatini yanada yaxshilash, ularni xalqaro me’yorlar darajasiga olib chiqilis, ilmiy izlanuvchilar uchun keng imkoniyat va quayliklar yaratish, mamlakat ilmiy salohiyatining samaradorligini oshirishga xizmat qiladi. Hozirgi davrda ilmiy noshirlik ishlarining xalqaro ma’lumotlar bazalarida ko’payishi, o’z navbatida jahon bozorida jadal rivojlanayotgan sog’lom raqobatni yuzaga keltiradi.

Mazkur jurnal Xalqaro Nordik universiteti olimlarining tashabbusi bilan mamlakatimizda ilm-fan rivoji, yurtimiz olimlarining ilmiy sohadagi yangiliklari va izlanishlari, soha va tarmoqlardagi rivojlanish tendensiya va prognozlarini yoritish va shu orqali ijtimoiy-iqtisodiy barqaror rivojlanishni shakllantirish maqsadlariga xizmat qiladi.

Tahririyat Kengashi a’zolari ilm-fan va tadqiqot natijalarining ochiqligi va hammabopligi ta’minlash, tahririyatga kelib tushgan maqolalarni xolisona ko’rib chiqish va o’z xulosasini berish, muammoli mavzulardagi maqola mualliflarini har tomonlama qo’llab-quvvatlash va rag’batlantirish, jurnalning ommabopligini ta’minlash va xalqaro nufuzini oshirishni o’z oldiga maqsad qilib qo’yan.

Fursatdan foydalanib, jurnal o’quvchilariga, tahririyat a’zolariga ijodiy barkamollik tilayman. “Nordic” ilmiy-amaliy elektron jurnalining faoliyati tobora yuksalishini, nafaqat yurtimizdagи, balki jahondagi nufuzli ilmiy nashrlardan biriga aylanishini niyat qilamiz. Barchangizga boshlagan sharaflı, mashaqqatlı va ayni damda xayrli ishlaringizda muvaffaqiyat tilayman.

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## Gollandiyada «Lolalar» inqirozi: Sharhlar, qarashlar va ilmiy-tarixiy yechimlar



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**Kalit so'zlar**

*Lolalar inqirozi, varrantdan foydalanish, devalvatsiya, inflyatsiya, Haarlem mediatorlari, chayqovchilik, forvard shartnomalari.*

### Annotation

Insonlar o'z xatti-harakatlari bilan ijtimoiy-iqtisodiy jarayonlarni boshqaradi, dunyoni o'zgartiradi. Taassufki, shaxslar o'zaro mulkiy munosabatlarni o'rnatish, boyliklarga ega bo'lish, ularni taqsimlash da'vosida global va mintaqaviy inqirozlarning yuzaga kelishiga sabab bo'ladi. Mazkur ilmiy-tarixiy maqolada insoniyat tarixida sodir bo'lgan global iqtisodiy inqirozlarning dastlabki ikkitasining mazmun-mohiyati, kelib chiqish sabablari va ularni barataraf etish yo'lida hukumatlar tomonidan olib borilgan iqtisodiy siyosatlar tarixiy faktlarga tayanib, tahlil etilgan.

### Kirish

Olamda odamzod yuksak ma'nnaviy sifatlari bois jamiki mavjudotlarning gultoji hisoblanadi. Insoniyat eng katta buniyodkor, obod qiluvchi va yaratuvchi kuchga ega bo'lish bilan birga afsuski, ba'zan nafs ko'yida buzg'unchilikka ham qodir...

Insonlar o'z xatti-harakatlari bilan ijtimoiy-iqtisodiy jarayonlarni boshqaradi, dunyoni o'zgartiradi. Taassufki, shaxslar o'zaro mulkiy munosabatlarni o'rnatish, boyliklarga ega bo'lish, ularni taqsimlash da'vosida global va mintaqaviy inqirozlarning yuzaga kelishiga sabab bo'ladi. Dunyoda sodir bo'lgan inqirozlarni o'ylab topgan ham, ularni bartaraf etish choralarini ko'rgan ham, ilm-fanni rivojlantirib, koinotni kashf qilayotgan ham, o'zi to'qib chiqargan turli aqida va g'oyalarga mahkum bo'lib, butun xalqlar, mavjudotlarning boshiga turli balolarni yog'dirayotgan ham inson hisoblanadi.

Ayrim davlat arboblari, siyosatchilarning olamni o'zgartirish da'vosi, ijtimoiy-iqtisodiy qonun-qoidalarni inobatga olmay qabul qilgan qarorlari tufayli global inqirozlar, urushlar va ocharchiliklar vujudga kelgani ham sir emas. Dunyo olimlarining qaydlariga ko'ra, sayyoramizda global tus olgan inqirozlar jami 27 tani tashkil qilar ekan.

Ushbu ilmiy-tarixiy maqolada inqiroz-larning kelib chiqish sabablari, davlatlar tomonidan ularni bartaraf etish maqsadida ko'rilgan chora-tadbirlar tafsilotlariga oid tarixiy faktlar o'rganib chiqildi. Dastlab xronologik nuqtai nazardan 1634-1637 yillarda Gollandiyada sodir bo'lgan iqtisodiy-moliyaviy inqirozlarning kelib chiqish sabablari, olib borilgan iqtisodiy siyosat va uning oqibatlariga to'xtalingan. Davlat rahbarlari, jamaat va siyosat arboblari tomonidan qabul qilingan qarorlar, ko'rilgan chora-tadbirlar o'rganib chiqilgan va mualliflik qarashlari bayon etilgan.

### Adabiyotlar tahlili

Ushbu mavzu bo'yicha olib borilgan tadqiqotlar, ilmiy qarashlar va tavsiyotlar olimlar tomonidan kam o'rganilgan bo'lsada, tarixiy manbalar, o'sha davr voqeliklari ayrim olimlarning monografiyalari, jurnallarda qayd etilgan. Ular sirasiga L.Grinin, A.Korotayevlarni keltirish mumkin. Global inqiroz va retrospektiva, deb nomlangan ilmiy risolada ushbu olimlar Gollandiyada 1634-1637-yillarda sodir bo'lgan iqtisodiy inqirozning kelib chiqish sabablari, uning oqibatlari va hukumat rahbarlari, mutasaddi taskilotlar tomonidan



*Jan-Léon Gérôme, 1882-yil.*

amalga oshirilgan chora-tadbirlarning samarasi, ularning ta'siri bo'yicha aniq dalillar o'rin olgan.

S.Frink tomonidan ham dunyo inqirozlari, ularning turlari va bo'lib o'tgan iqtisodiy-moliyaviy buxronlarning ta'siriga bag'ishlangan tadqiqotlarida (Frink S. Crises Management: Planning for the Inevitable. Backinprint.com, 2000) ham biz tomonimizdan tayyorlangan mavzu doirasida tahlillar amalga oshirilgan. Ko'xna adabiyo tlarni varaqlaganimizda Nobel mukofoti laureati R. Samuelson (Interaktions between the Multiplir Analysis and the Principle of Acceleration// Review Economics Statistik. 1939. Vol. 2) va V.Rostov (The World Economy. History and Prospect. L., 1978) tomonidan o'sha paytdagi iqtisodiy vaziyatlarning holati, davlatning bir-biri bilan mehnat, tovar ayriboshlashi, savdo-sotiq va soliq tizimlarining ko'rinishi, natural xo'jalikdan pul ko'rinishiga o'tish jarayonlari, Gollandiyada sodir bo'lgan "lolalar jazavasi"ning tub mohiyati boshqa davlatlarga yetkazilgan zararlar va jahon iqtisodiyotiga mavjud holatlar aniq misollar va faktlar bilan ochib berilgan.

Shuningdek, V.Svetkov muallifligida nashr qilingan «Davrlar va inqirozlar» deb nomlangan nazariy-uslubiy qo'llanmaning "Jahon inqirozları tarixi" bo'limida barcha bo'lib o'tgan

inqirozlarning ta'siri ikki va undan ortiq davlatlar iqtisodiyotiga ko'rsatgan zarari bilan bog'liq tanqidiy tahlillar aniq sanalar, statistik ko'rsatkichlar asosida sharhlangan. Tadqiqot ob'yehti sifatida iqtisodiy inqirozlarning kelib chiqish sabablari, tashqi va ichki ta'sirlar, inqirozning yashirin fazalari va inqirozga qarshi kurashishda qabul qilingan qarorlar jamlanmasi namoyon bo'ladi. V.Svetkov dunyo inqirozlarining xronologiyasini tuzib chiqqan bo'lib, ularning sabab va oqibatlarini tahlil qilmagan. Yaqin tarixda bo'lib o'tgan jahon moliyaviy-iqtisodiy inqirozları, davlatlar hukumatlari tomonidan tijorat banklari, moliya tashkilotlarini moliyaviy qo'llab-quvvatlash bo'yicha amalga oshirgan siyosatlarining ijobjiy va salbiy jihatlarini ochib bergan.

Yuqorida zikr etilgan barcha olimlarning tadqiqotlarida asosan, 20-asrdan keyin vujudga kelgan global tus olgan inqirozlarning sabablarini ochib berishga ko'proq urg'u qaratilgan. Biz tomonimizdan olib borilgan mazkur maqolada esa, usha davrdagi iqtisodiy-siyosiy vaziyat, Gollandiya sindromi deb atalib kelinayotgan iqtisodiy tarixning daqiq joylari tahlil etilgan va sabablari, oqibatlar statistik dalillar orqali ochib berilgan. Shu jihat bilan mazkur tadqiqot ushbu mavzu bo'yicha qilingan izlanishlardan farq qiladi.



**1637-yilda boshilgan, Gollandiya lolamaniyasidan olingan risola**

## Metodlar

Maqola tarixiy faktlar asosida tayyorlangan bo'lib, unda asosan taqqoslama tahlillar, o'sha paytda chiqarilgan qarolarning nechog'lik ahamiyatli ekanligi, bozolarning holati, iqtisodiy tuzumlarning ta'siri baholangan. Dunyo inqirozlarining kelib chiqish sabablari, oqibatlari va yechimlari nimalardan iborat ekanligi metod sifatida belgilangan. Ushbu uchlikka qurilgan maqolada qiyosiy dalilllar, tarixiy qarorlar, statistik ko'sratkichlar tahlili kabi metodlardan foydalanilgan bo'lib, olimlarning bergen baho va qarashlariga munosabat ham keltirib o'tilgan.

## Natijalar

### Kelib chiqish sabablari.

Ko'pchilik insonlar lola ilk marta Gollandiyada yetishtirilgan, deb noto'g'ri o'yplashadi. Ushbu gulning vatani – Garbiy O'rta Yer dengizi va Markaziy Osiyoning bir qismi (Pokiston, Afg'oniston va Turkiya) hisoblanadi. Lolaning ayrim turlari yovvoyi holda Shimoliy Afrika, Janubiy Yevropa va Yaponiyada o'sadi. Ushbu gul Yevropaga 1554-yilda kirib kelgan.

Turkiya elchisi Busbek mamlakat bo'ylab sayohatlaridan birida chiroyli gulni ko'radi va Augsburgga (Germaniyadagi shahar) birinchi lola piyozlarini yuboradi.

Lola Sharqdan olib kelinganda o'ziga xos xususiyatga ega edi, ya'ni bir necha yil o'tgach, gullarning rangi o'zgarar edi. Bu degani, bir dona lola piyozining egasi vaqt o'tib mutlaqo yangi va noyob navning egasi bo'lishi mumkin. Bu bozorda oddiy lola piyozlariga qaraganda

Lola jazavasi (Lolamaniya)ni tadqiq qilishning asosiy muammolaridan biri bu – tarixiy manbalarning mavjud emasligi.

bir necha barobar yuqori narxli mahsulot, degani edi. 1612-yilda Amsterdamda yangi katalog nashr etildi, unda yuzdan ortiq lola navlari mavjudligini ko'rish mumkin.

XVII asrning dastlabki yigirmanchi yillarda lola bozorining talab va taklif doirasi kengaydi. Professional mirishkorlar osonlikcha bozorga kirishlari mumkin edi, chunki lolalar sotuvi boshqa savdolar singari qat'iy tartibga solinmagandi. Dastlab lolalar o'ta noyob hisoblanganligi tufayli faqat yuqori tabaqa vakillarining saroylarida uchratish mumkin edi. Shuning uchun avval lolalar zodagonlar jamiyatining hashamatli boyligi bo'lib kelgan bo'lsa, keyinchalik bozorga o'rta sinf vakillarining kirib kelishi natijasida bog'lar barpo etish tobora ommalashib ketadi. Hatto xalqaro savdo ham juda tez rivojlanadi.

Yetkazib beruvchilarining xilma-xilligi tufayli narxlarga chekllov qo'yiladi. Bu mirishkorlar boshqa biron bir kultivatoridan nusxa ko'chirish, yuqori foyda olish uchun yangi navlarni yaratishga majbur bo'ldi, degani edi. Shunday qilib, yangi yaratilgan navlarga talab odatiy lolalarga qaraganda yuqoriq bo'lgan.

1630-yillarda yangi navlarga bo'lgan talab taklifdan oshib ketadi. 16-asrning 20-yillarda Ispaniya bilan qayta urush boshlangani sababli, Gollandiya iqtisodiyoti inqirozga yuz tutgan bo'lsa, 1630-yillarda tez tiklanish ushbu tendensiyani yanada kuchaytirdi.

Lolalarga talab tobora ortib borar, ammo ta'minot yetarli emas edi. Gollandiyaliklarning asosiy qishloq xo'jaligi va iqtisodiyoti lola biznesiga bog'lanib qoladi. Gollandiyaning katta shaharlari hisoblangan Amsterdam, Rotterdam, Xarlem va Leydenda lolalar savdosi bo'yicha asosiy oldi-sotdi ishlarini olib boruvchi birjalar tashkil qilindi.

Bu birjalarda nafaqat «jonli» lolalar balki hali yetishtirilib ulgurmagan lola piyozlarini ham sotib olish mumkin edi. Bundan tashqari, bu yerda faqat oldi-sotdi ishlari emas, balki kelajak uchun ham shartnomalar tuzilgan. Bu shartnomalarning mazmuni kelajakda belgilangan vaqtida va kelishilgan miqdorda lola piyozlarini sotish va sotib olishdan iborat edi (hozirgi tilda aytganda varrantdan foydalanishgan).

Aynan mana shu varrantlardan foydalanish «sovun pufagi»ning shakllanishiga olib keldi. Ko'plab gollandiyaliklarning bu bozorga kirib kelishi uchun imkoniyat yaratib berdi.

Bu birjada nafaqat o'stirilgan lolalar, balki kelgusi yil kuzda ekilishi kerak bo'lgan lola piyozlari ham oldi-sotdi qilingan. Ushbu bitimlar «shamol ko'llari», deb ham atalgan. Bir so'z bilan aytganda, birja faoliyatida «hayot avjida» edi, faqat bu yerda aksiyalar emas, balki lola piyozlari taxminiy narxlarda sotilar edi. Birja hayotidagi o'sish ko'plab gollandiyaliklarni mana shu bozorga kirishga undaydi. Lola maniyasida qatnashishni xohlagan gollandiyaliklar o'zlarining yagona mulklarini ham sotish hisobiga bir juft lola olish va keyinchalik uni qimmat narxga sotishga oshiqar edilar.

1630-yildan keyin piyozlarning narxlari muttasil o'sib borishi sababli, bozorda yangi turdag'i o'yin kelib chiqdi: floristlar piyozlarni chayqovchilik uchun aktiv sifatida ishlatishdi. Bundan tashqari, keng jamiyat orasida «lola piyozlari bilan chayqovchilik qilish tez va yuqori foyda keltiradi», degan vasvasalar kelib chiqdi. Odamlar o'zlarining piyozlарини sotish, tezroq foyda olishga kirishib ketishdi. Bu esa, bozorni harakatga soluvchi mexanizmni budzi, ya'ni bozorda hamma o'z mahsulotini sotar, bu esa, talab yo'q ammo taklif ko'p, degani edi.

Mana shu vaziyatdan keyin birjada lolalar narxi keskin tushishni boshlaydi, talab juda kam lekin taklif haddan tashqari ko'payib ketadi.

## **Qanday oqibatlarga olib keldi?**

Inqiroz 1637-yil boshida, narxlar o'sishda davom etadimi yoki yo'qmi, degan shubha

paydo bo'lganida yuz bergan. Bir kecha-kunduzda lolalarning narxlari keskin tushib ketib, boyliklarni yo'q qildi va ko'plab oddiy golland oilalari uchun moliyaviy halokatni yuzaga keltirdi.

Narxlar «qulagani»dan so'ng xaridorlar lolalar piyozi uchun forward shartnomalar bo'yicha to'lovdan bosh tortdilar. Dehqonlar to'lashni talab qilish foyda bermasligini bilishgan va shu sababli 1637-yil 23-fevralda Amsterdamda umumiylar jarayonni hal qilish uchun uchrashishdi. Ularning aksariyati 1636-yil 30-noyabrdan keyin imzolangan barcha shartnomalar asl narxining 10 foizini to'lash bo'yicha kelishishga urinadilar. Ushbu qonuniy, majburiy bo'limgan taklif esa xaridorlarni ishontira olmadи, ular hali ham shartnomalarni hech qanday to'lovlasiz to'liq bekor qilishni talab qilishar edi.

O'sha paytdagi ko'plab golland yozuvchilarining fikriga qaraganda, piyozlarni davlatning zarar ko'rishi yoki rivojlanishi uchun unchalik ham ta'sir ko'rsatmagan. Bunga ikkita sababni asos qilib olishadi: **birinchidan**, piyozlarning butun savdosini davlat iqtisodiyotining unchalik katta qismi hisoblanmagan. Lola piyozlari bilan shug'ullanuvchi ko'plab floristlarning aksariyati uchun esa, bu qo'shimcha ish hisoblangan.

Garchi chayqovchilarning kutilgan daromadlari ko'kka sovurilib ketgan bo'lsa ham, ko'rilgan zarar asosan shaxsiy daromad hisobiga to'g'ri kelgan va ular o'zlarini o'zlar qoplar edi. Lekin shunga qaramay inqirozdan katta zarar ko'rganlar yetarlicha topilardi. Ular o'zlarining ko'chmas mulklarini sotgan yoki



*Reynsburgda lola dalalari va shamol tegirmoni. Klod Monening rasmlari, 1886-yil.  
Vincent Van Gog muzeyi, Amsterdam.*

garovga qo'ygan, narxlar tushgandan keyin esa hech vaqosiz qolgan oddiy aholi, o'z yerlarini foydalanish uchun florist va chayqov-chilarga bergen dehqonlar edi. Biroq, bu tarqoq muammo butun iqtisodiyotga ta'sir qilmadi va butun epizod qisqa lokalizatsiya qilindi.

Yuqorida aytib o'tilgan **ikkinchি** jihat shundan iboratki, lola piyozlari bozorida ishlatalidigan kreditning aksariyati piyoz savdosи bilan shug'ullanuvchi tomonlar va moliya institutlari tomonidan berilgan edi. Shunday qilib, kredit yo'qotishlari piyoz bozorida ajralib turdi va umuman banklarga ta'sir ko'sratmadi. Bu Gollandiyaning to'lov va kredit tizimida barqarorlikni keltirib chiqardi. Iqtisodiy o'sish uchun katta tahdid bo'lgan kreditlarning muzlashi Lolamaniya halokating natijasi emas edi. Bu holatdan asosiy zarar ko'rganlar oddiy aholi va dehqonlar bo'lib qoldi. Ushbu mojarolarni xususiy ravishda hal qilishning muvaffaqiyatsizligini tushunib yetgan hukumat xolis bo'lish maqsadida munozarali shartnomalarni saralash majburiyatini mahalliy hokimiyat idoralari zimmasiga yuklab qo'yadi.

## Munozara

1637-yil aprelda Gollandiya oliv sudi barcha kelishuvlarni to'xtatib turishga qaror qildi va shahar sudlariga nizolarni mahalliy darajada hal qilish uchun yetarli ma'lumotlar yig'ishni buyurdi. Garchi markaziy parlament ushbu qarorni qonuniy kuchga kiritib qo'ygan bo'lsa ham shaharlar uni amalga oshirishga

urinishmadi. Sud qarori va uning ijrosi ta'minlanmagani dehqonlar va oddiy «jabrlanuvchi» aholi uchun juda katta zararni keltirib chiqardi.

Qaror ijrosini amalga oshirmayotganlarni shahar sudlari shunday izohlashadi: **«Yaqinda gullah mavsumi, ya'ni dehqonlar uchun lola hosillarini yig'ish va sotish davri hisoblanadi».**

Inqirozgacha hech narsa to'lamagan barcha shartnomalar egalari bundan foya olishdi. Keyinchalik barcha shartnomalarning 3,5 foizini bekor qilish bo'yicha qaror qabul qilingan. Avval bu qarorni Haarlem shahar kengashi joriy qiladi. Bir yil o'tgandan keyin esa boshqa shaharlar ham bu qarorni qabul qilishadi.

Odatda do'konlarning tavsiyalariga amal qilgan shahar sudyalari qaror qabul qilishga shoshilmadilar. Chayqovchilik bilan shug'ulanadigan rasmiylar mojaroni o'z manfaatlari uchun hal qilishga umid qilishdi va mojaro misli ko'rilmagan darajada murakkab, keng miqyosli bo'lib chiqdi. Haarlemda ehtiroslar keskin avj oldi. Shahar kengashi mart oyida shartnomalarni xaridorlar foydasiga, aprel oyida esa aksincha sotuvchilar foydasiga qaror chiqardi va keyin barcha qoidalarni bekor qildi va Bosh shtatlardan yordam so'radi.

Kreditorlar va qarzdorlarni bir-birlari bilan shaxsiy muomalada bo'lishga majbur qilgan oddiy yechim ishonch inqirozini yanada kuchaytirdi va Gollandiya jamoatchiliginining ishonchli muhitini abadiy yo'qqa chiqardi. Qarama-qarshiliklar huquqiy sohadan chiqib



ketib, yana bir necha yil davomida oilaviy nizolar darajasiga ko'tarildi: kreditorlar qarzdlorni ta'qib qildilar, qarzdlor to'lashdan bosh tortdilar. Birinchi marta «nol varrant»ga toqat qilmaslik Haarlemda tan olingan: 1638-yil yanvarda Gollandiyadagi gul turlari bo'yicha birinchi hakamlik sudi ishini boshladi.

To'rtta CBS vositachilarining asosiy vazifasi haqiqatni aniqlash emas, balki shahar aholisini muzokaralarga majburlash orqali yarashtirish edi. 1638-yil may oyida Haarlem nizoni hal qilishning standart tartibini ishlab chiqdi: agar sotuvchi qarzni qaytarishni talab qilsa, qarzor-xaridor sotuvchiga shartnomalarining 3,5 foizini to'laganidan keyin har qanday majburiyatdan ozod qilingan. Ushbu shartlar na gul ishlab chiqaruvchilar, na lolalarni sevadigan qarzdlarga foydalib bo'lindi; munozarachilarga tinchlik bilan tarqalish Gollandiya oliy sudining odil hukmini topishdan ko'ra osonroq edi. Ushbu yo'nalish bo'yicha harakat qilgan Haarlem mediatorlari o'z shaharlidagi barcha nizolarni 1639-yil yanvargacha hal qildilar.

Noaniqlik holati lola shinavandalari o'rtasida vahima qo'zg'atdi. Bukletlar, proklamatsiyalar va multfilmlar tayyorlanib, mamlakat bo'ylab «aqldan ozgan» chayqovichilarni qoralovchi lavhalar tarqatildi. Tabiiy ofat uchun javobgarlarni qidirish boshlandi. Bu masala bo'yicha parlamentlar 1637-yil 27-aprelda qaror qabul qildilar. Barcha lola shartnomalari, imzolangan sanasidan qat'i nazar, vaqtincha to'xtatildi.

## Xulosa

Amsterdam Regenslari shartnomalarni o'z kuchida qoldirishga qaror qildilar, mirishkorlar va lolani xush ko'ruchilar esa sudga berish huquqini saqlab qolishdi; Haarlem, Alkmaar va Gollandiyaning boshqa barcha shaharlari lola shartnomalarini bekor qildi. Noyob lola bozori ikki yil ichida falokatdan qutuldi. 1637-yil yozida haqiqiy bitimlar narxi bir piyoz uchun ming gilderga (gektar) yaqinlashdi. 1640-yillarning boshlaridagi ma'lumotlardan ko'rinib turibdiki, bu vaqtga kelib noyob lolalarning narxi 1636-1637-yillardagiga qaraganda qariyb olti baravar past bo'lgan.

Narxlar va foydaning pasayishi ortidan lolalar yetishtiradigan fermer xo'jaliklari soni asta-sekin kamayib bordi. XVII asrning o'rtalariga kelib, Gollandiyada barcha lola ishlab chiqarish Haarlem shahar chegaralarida to'planib, omon qolgan o'nga yaqin fermer xo'jaligi milliy bozorni taqsimlab olgan edi.

Gullar «maniyalari» vaqt-i vaqt bilan XVII asrda, hatto XX asrda ham uchrab turardi. 1703-yilda Usmon imperiyasida Ahmed III hokimiyat tepasiga kelishi bilan «lolalar asri» – yigirma yetti yillik «ma'rifatparvar», niqobsiz hedonizm davri boshlandi. O'zini o'ylovchi va lolalarni yaxshi ko'radigan yangi sulton Istanbul jamiyatida ham lola maniyasining yangi to'lqinini yaratgan edi.



# Transitioning to a green economy and implementing sustainable technological changes in Uzbekistan



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**Kalit so'zlar**

*Green economy, sustainable development, renewable energy, carbon emissions, climate change, environmental policy, clean energy, energy efficiency*

## Abstract

Although it has one of the fastest-growing economies in the region, Uzbekistan nonetheless has a lot of environmental problems. Adopting sustainable technical advancements and transitioning to a green economy are essential to addressing these issues. This paper discusses the significance of Uzbekistan's transition to a green economy and the actual application of sustainable technical developments. It looks at the issues preventing the use of sustainable technologies and provides recommendations to address them.

## Introduction

Numerous environmental issues, including air pollution, deforestation, water scarcity, and climate change, are currently affecting the planet. These difficulties have an impact on the economy and society in addition to the environment.

To solve these issues, nations worldwide are switching to a green economy, which encourages inclusive and sustainable economic growth, lowers environmental hazards, and boosts social fairness. Despite being one of the fastest-growing economies in the region, Uzbekistan nevertheless has serious environmental problems that need to be addressed immediately. Transiting to a green economy and implementing sustainable technical advancements is crucial to secure sustainable economic growth.

## Literature review

Many studies have shown that transitioning to a green economy can have significant economic, social, and environmental benefits. For example, a study by the Asian Development Bank (ADB) found

that transitioning to a green economy could result in higher GDP growth, job creation, and poverty reduction in Asia and the Pacific.

The literature also highlights the importance of overcoming the challenges that hinder the adoption of sustainable technologies. Lack of awareness and understanding of sustainable technologies is a common challenge in many countries, including Uzbekistan.

A study by the International Finance Corporation (IFC) found that awareness-raising campaigns and education programs can play a crucial role in promoting the adoption of sustainable technologies (IFC, 2018). The study recommended developing training programs for businesses and individuals, as well as using social media and other communication channels to raise awareness about sustainable technologies.

Financing and investing in sustainable technologies is another significant challenge. Studies have shown that many sustainable technologies require significant upfront investment, which can be a barrier for businesses and individuals. A study by the United Nations Industrial Development

Organization (UNIDO) found that the development of financial instruments, such as green bonds and venture capital funds, can help mobilize financing for sustainable projects (UNIDO, 2019). The study also highlighted the importance of government support for developing financial instruments and promoting sustainable investments.

Regulatory frameworks to support the adoption of sustainable technologies are also essential.

Studies have shown that the development of standards and certification systems and policies and regulations supporting sustainable technologies can play a crucial role in promoting their adoption.

A study by the United Nations Environment Programme (UNEP) found that the development of regulatory frameworks can provide a stable and predictable business environment, which can encourage investment in sustainable technologies (UNEP, 2018).

Overall, the literature suggests that transitioning to a green economy and adopting sustainable technological changes are essential for addressing Uzbekistan and other countries environmental, economic, and social challenges. However, the practical implementation of sustainable technologies requires overcoming several challenges, such as more awareness, financing, and regulatory frameworks.

In order to promote the adoption of sustainable technologies, there is a need for education and awareness-raising campaigns, increased investment in sustainable technologies, and the development of regulatory frameworks that support their adoption.

## Methodology

This paper uses qualitative and quantitative research methods to analyze the opportunities and challenges associated with transitioning to a green economy in Uzbekistan.

Data was collected from various sources, including official government reports, academic research, and international organizations such as the World Bank and the International Energy Agency.

The data were analyzed using various statistical and qualitative methods to identify the key trends and patterns in Uzbekistan's transition towards a green economy and the potential benefits and challenges associated with adopting sustainable technological changes.

1. Environmental impact assessments: These assessments help understand the environmental impacts of development activities and identify ways to minimize or avoid negative impacts.

2. Life cycle assessments: These assessments can be used to evaluate a product's or service's environmental impacts throughout its entire life cycle, from raw material extraction to disposal.

3. Carbon footprint analysis: This analysis can help to quantify the greenhouse gas emissions associated with a particular activity or sector and identify opportunities for reducing emissions.

4. Energy audits: These audits can help to identify opportunities for improving energy efficiency in buildings, transportation, and other sectors.

5. Cost-benefit analysis: This analysis can help to evaluate the economic and environmental costs and benefits of green development projects or policies.

6. Stakeholder engagement: Engaging with stakeholders, including local communities, civil society organizations, and businesses, can help to ensure that green development initiatives are inclusive, transparent, and effective.

## Results

With the use of renewable energy sources and energy-efficient technology, the analysis shows that Uzbekistan has made substantial progress in converting to a green economy. Several obstacles still need to be overcome to transition to a green economy fully.

One of the biggest obstacles is financing because many sustainable technical advancements need a sizable investment, which could be challenging to obtain in a nation with a weak financial system.

In order to ensure that sustainable technical advancements are embraced in an environmentally and socially responsible manner, there is also a need for more effective regulation. More public awareness and education are also required to motivate people and companies to embrace more sustainable practices.

Analyzing green development can ensure that development activities and policies are environmentally sustainable and do not cause harm to ecosystems or contribute to climate change.

Economic sustainability: Green development can promote economic growth and development in a way that is sustainable over the long term by creating jobs, reducing

environmental risks, and promoting resource efficiency.

Social sustainability: Green development can also promote social sustainability by improving the health and well-being of communities, enhancing social equity, and promoting a sense of community ownership and participation in development activities.

International obligations: Uzbekistan has signed various international agreements and treaties on environmental protection and sustainable development. Analyzing green development can ensure that Uzbekistan meets its obligations under these agreements.

Investment opportunities: Green development can attract investment from international organizations, governments, and the private sector, which is increasingly interested in financing environmentally sustainable projects.

Overall, analyzing the green development of Uzbekistan is important for ensuring a sustainable and prosperous future for the country, its people, and the planet as a whole.

Despite these challenges, Uzbekistan has several opportunities to continue its transition to a green economy by adopting sustainable technological changes.

For example, the country has significant solar and wind energy potential and could benefit from increased investment in these areas. In addition, there is potential for the adoption of energy-efficient

The experience of foreign countries in the social and economic development of industrial enterprises in the context of forming a green economy can provide valuable insights for policymakers and business leaders seeking to promote sustainable growth.

Many developed countries have implemented policies and initiatives to reduce carbon emissions and promote environmentally-friendly practices in the industrial sector. These include tax incentives for companies that invest in clean technologies, subsidies for renewable energy, and regulations to reduce waste and pollution.

In addition to the environmental benefits, these policies can lead to economic advantages such as increased energy efficiency, reduced operating costs, and improved public health.

For example, in Denmark, the government has implemented a long-term plan to completely transition the country to a green economy to phase out fossil fuels by 2050. This has led to the developing of a thriving clean energy industry and helped position Danish companies as leaders in sustainable technologies.

Similarly, Germany has invested heavily in renewable energy, focusing on supporting small and medium-sized enterprises. This has led to the creation of thousands of new jobs and has helped to reduce the country's carbon footprint.

Overall, the foreign experience of social and economic development of industrial enterprises in the context of a green economy can provide valuable lessons for other countries seeking to promote sustainable growth and reduce their environmental impact.

**Importance of Transitioning to a Green Economy** Transitioning to a green economy is essential for addressing Uzbekistan's and other countries challenges. The transition promotes sustainable and inclusive economic growth, reduces environmental risks, and improves social equity.

According to the Global Green Growth Institute, transitioning to a green economy could result in an annual average GDP growth rate of 8.2% for Uzbekistan from 2020 to 2050, compared to 7.6% under a business-as-usual scenario (GGGI, 2021). Additionally, the transition could generate up to 26% more employment opportunities in Uzbekistan by 2050 compared to a business-as-usual scenario (GGGI, 2021).

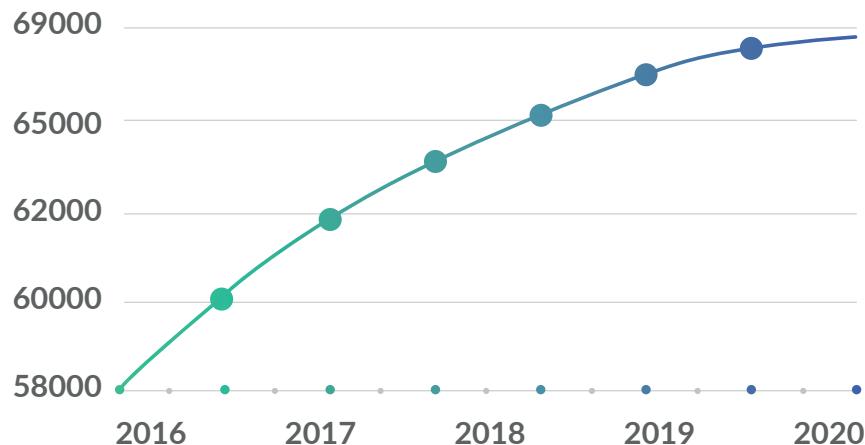
Uzbekistan's government has recognized the importance of transitioning to a green economy and has taken several measures to support the transition.

These measures include the development of a national renewable energy strategy, the establishment of a green investment fund, and policies to promote sustainable land use. These initiatives demonstrate the government's commitment to promoting sustainable economic growth.

**Practical Implementation of Sustainable Technological Changes** Despite the government's commitment, the practical implementation of sustainable technological changes in Uzbekistan faces several challenges. One of the key challenges is the need for more awareness and understanding of sustainable technologies among businesses and the public.

According to a survey by the United Nations Development Programme (UNDP), only 13% of respondents in Uzbekistan were aware of the benefits of sustainable energy (UNDP, 2018). Many businesses and individuals need to be aware of sustainable technologies' benefits, making promoting their adoption difficult.

This highlights the need for more education and awareness-raising campaigns

**Table 1 Electricity consumption in Uzbekistan**Source: <https://stat.uz/uz/rasmiy-statistika/industry-2>

to promote sustainable technologies and encourage their adoption.

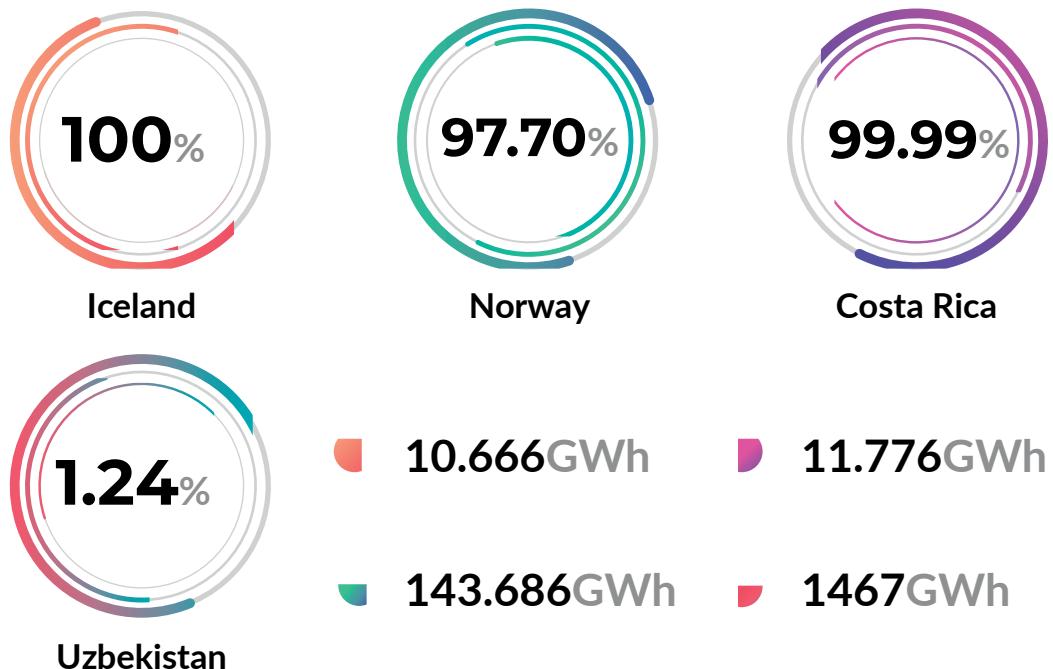
Another challenge is the need for more financing and investment in sustainable technologies. Many sustainable technologies require a significant upfront investment, which can be a barrier for businesses and individuals.

According to the Global Green Growth Institute, Uzbekistan will need an estimated \$94 billion in cumulative investment to achieve its renewable energy targets by 2030 (GGGI, 2021). In order to overcome this challenge,

there is a need for increased investment in sustainable technologies and the development of financial instruments to support their adoption.

Developing green bonds could help mobilize financing for sustainable projects in Uzbekistan.

The table 1 shows the electricity consumption in Uzbekistan from 2016 to 2020. The values for electricity consumption are not provided in a specific unit, but the table indicates an increase in electricity consumption for Uzbekistan from 2016 to 2020.

**Table 2. The renewable electricity generation and the percentage of total electricity generation in 2020 for four countries.**

The table 2 shows the renewable electricity generation and the percentage of total electricity generation in 2020 for four countries.

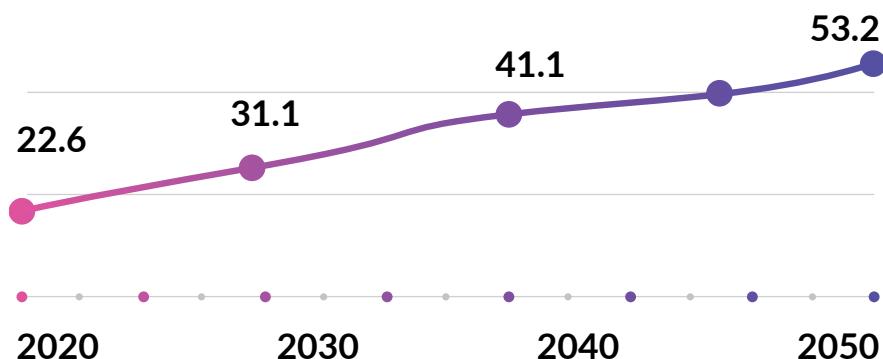
The first column lists the countries: Iceland, Norway, Costa Rica, and Uzbekistan.

The second column shows the amount of electricity generated from renewable sources in gigawatt-hours (GWh) for each country in 2020. The third column displays the

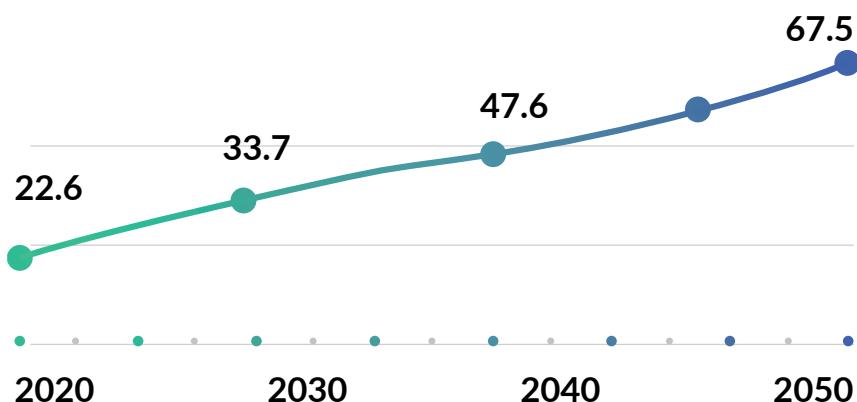
percentage of each country's total electricity generation from renewable sources in 2020.

The table shows that Iceland generated 100% of its electricity from renewable sources in 2020, while Norway and Costa Rica generated a significant portion of their electricity from renewable sources. In contrast, Uzbekistan had a relatively small amount of electricity generation from renewable sources in 2020.

## Business-as-Usual



## Green Economy



**Table.3 Prediction for the transition to a green economy in Uzbekistan.**

Source: Global Green Growth Institute, 2021.

The chart demonstrates that the transition to a green economy could generate up to 26% more employment opportunities in Uzbekistan by 2050 compared to a business-as-usual scenario.

Uzbekistan has undertaken several reforms to develop a green economy and promote sustainable technological changes.

These reforms aim to reduce the country's carbon footprint, conserve natural resources, and create a sustainable environment for future generations. Some of the key reforms undertaken by Uzbekistan are discussed below:

1. National Renewable Energy Strategy: In 2019, Uzbekistan developed a National

Renewable Energy Strategy, which aims to increase the share of renewable energy in the country's energy mix to 25% by 2030. The strategy includes measures such as developing wind and solar power plants, promoting energy-efficient technologies, and adopting energy-saving practices in the industrial sector. The government has also set a target to install 5 GW renewable energy capacity by 2030.

2. Green Investment Fund: Uzbekistan established a Green Investment Fund in 2020 to finance green projects and support the transition to a green economy. The fund provides financing for renewable energy, energy efficiency, sustainable transportation, and waste management. The government has allocated \$200 million to the fund, and it is expected to attract additional investment from international financial institutions and private investors.

3. Policies for Sustainable Land Use: Uzbekistan has implemented policies to promote sustainable land use practices, including the promotion of agroforestry, conservation agriculture, and sustainable irrigation practices. These policies aim to reduce the impact of agriculture on the environment, improve soil health, and conserve water resources.

4. Development of Green Bonds: Uzbekistan is developing green bonds to mobilize financing for sustainable projects. Green bonds are debt instruments issued to finance projects with environmental benefits. The proceeds from these bonds are used to fund renewable energy and energy efficiency projects.

5. Energy Efficiency Measures: Uzbekistan has implemented several measures to improve energy efficiency, including

introducing energy-efficient building codes and promoting energy-efficient appliances. These measures aim to reduce energy consumption and greenhouse gas emissions.

#### Recommendations

In order to overcome the challenges mentioned above, the following recommendations are made:

1. Increase education and awareness-raising campaigns to promote sustainable technologies and encourage their adoption.

2. Increase investment in sustainable technologies, and develop financial instruments to support their adoption, such as green bonds.

3. Develop regulatory frameworks that support adopting sustainable technologies, including developing standards and certification systems and policies, and infrastructure.

Regulatory frameworks supporting sustainable technology adoption also need to be improved in Uzbekistan. There is a need for the development of standards and certification systems and the introduction of policies and regulations that support adopting sustainable technologies. A well-designed regulatory framework can provide incentives for adopting sustainable technologies and help create a level playing field for green development.

These reforms demonstrate Uzbekistan's commitment to transitioning to a green economy and promoting sustainable technological changes. While significant progress has been made, more must be done to overcome the challenges that hinder the adoption of sustainable technologies and promote sustainable economic growth.

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# Korrellyatsion va regression tahlillar orqali tadbirdorlik faoliyatining iqtisodiy barqarorligini aniqlash masalalari



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### Kalit so'zlar

Barqarorlik, kichik biznes, xafv-xatarlar, korrellyatsiya, regressiya, rentabellik, YalM

## Abstract

Mazkur maqolada rivojlangan mamlakatlar tajribasiga asoslangan holda mamlakatimizda kichik biznes subyektlarining barqarorligini ta'minlash, uning iqtisodiyotdagi ulushini oshirish, aholi bandligini ta'minlash va yangi ish o'rinlarini yaratishda korrellyatsion va regression tahlil qilinib, ushbu sohaning YalMdagi ulushidagi prognози hisoblab chiqilgan. Shuningdek, kelajakda tadbirdorlik subyektlari duch kelishi mumkin bo'lgan xafv-xatarlar va ularni bartaraf etish yo'llari tadqiq etilgan.

## Kirish

Dunyoda kichik biznes va xususiy tadbirdorlikning ijtimoiy-iqtisodiy taraqqiyot hamda barqarorlikni ta'minlashdagi ahamiyati bo'yicha ilmiy tadqiqotlar izchil amalga oshirilmoqda. "Kichik biznes AQSH, Germaniya, Xitoy, Fransiya, Yaponiya, Italiya kabi rivojlangan mamlakatlarda iqtisodiyotni barqarorlashtirishda katta ahamiyat kasb etadi.

Xalqaro kichik biznes Kengashi (ICSB) ma'lumotlari ko'ra, dunyo bo'yicha kichik biznes sub'yektlari barcha korxonalarning 90% dan ortig'ini, ish bilan band bo'lganlarning 60-70% ni, yalpi ichki mahsulotning 50% ni tashkil etadi".

Odatda 250 dan kam inson ishlaydigan ushbu korxonalar rivojlangan mamlakatlar iqtisodiyoti asosini tashkil etadi va bu albatta iqtisodiy rivojlanishni rag'batlantirish, qo'shimcha ish o'rinlarini yaratish, ayollar, yosh tadbirdorlar hamda kam ta'minlangan aholi guruhlarini ishga joylashtirishda muhim rol o'ynaydi.

Statistik ma'lumotlarga ko'ra, "Xitoyda ish bilan band aholining 81,4 foizi, YAIMning 54,3

foizi, Yaponiyada mos ravishda 70,8; 67,0 foizi, AQSH da 50,6; 53,1 foizi kichik biznes ulushiga to'g'ri kelmoqda".

Albatta, kichik biznes sub'yektlari keng faoliyat yuritayotgan joylarda aholining ish o'rinlari bilan ta'minlanish darajasining yuqoriligi hamda daromadlarning oshib borishi, ishbilarmonlarning innovation va investision tashabbuslarini rivojlantirish va rag'batlantirish, umuman milliy iqtisodiyotning jadal sur'atlar bilan o'sishiga ijobiy ta'sir etadi. Shu bilan bir qatorda, milliy iqtisodiyot usishining salmoqli omili bo'lgan KBSning barqarorligi va mustahkamligini tadqiq qilish alohida muhim ahamiyat kasb qilmoqda.

Chunki bu zamonaviy iqtisodiy o'sish omili o'z o'rnidagi barqarorlikni mustahkamlash uchun davlatning huquqiy, tashkiliy, iqtisodiy va moliyaviy qo'llab quvvatlashini taqazo etadi, ayniqsa, COVID-19 pandemiya davrining salbiy oqibatlari natijasida tadbirdorlikning barqarorligi va faoliyatini saqlab qolish masalasi yanada yaqqalroq namayon bo'ldi.

Mamlakatimiz iqtisodiyotini barqaror rivojlantirish hamda aholi farovonligini oshirishda kichik biznes va tadbirdorlik tobora muhim ahamiyat kasb etib bormoqda. Bugungi kunda kichik biznes va tadbirdorlik yalpi ichki mahsulotning 55 foizini, iqtisodiyot

Variable	Obs	Mean	Std. Dev.	Min	Max
Y	22	104729.6	123500.1	1009.236	403288.6
x1	22	29967.95	38039.16	244	121719.2
x2	22	15666.33	22528.7	149	77762
x3	22	27302.95	55544.28	114.8	244962.6
x4	22	8250.171	2047.485	4467.1	10541.5
x5	22	2069981	1461503	224305	4714757
x6	22	4972508	4134249	672099.3	1.50e+07
x7	22	48944.81	59366.15	760.3318	204787.4

### 1-rasm. Ma'lumotlarning qisqacha tasfiri statistikasi<sup>1</sup>

tarmoqlarida ish bilan band bo'lgan aholining deyarli 75 foizini tadbirkorlik sub'yektlarda faoliyat bilan band bo'lismoqda. Vaholanki, 2000 yilda bu soha yalpi ichki mahsulotdagi ulushi 31 foizdan iborat edi, mos ravishda bandlikdagi ulush esa hozirgi ko'rsatkichdan qariyb 1/3 nisbatda kam bo'lgan.

Rivojlangan mamlakatlardagi tajribasi shuni ko'rsatadi, kichik biznesni qo'llab-quvvatlash orqali ular undan soliq, innovasiyalarni rivojlantirish, mamlakat aholisini ish bilan ta'minlash shaklida daromad oladi. Statistik ma'lumotlar kichik biznes subyektlari jahoning etakchi davlatlari iqtisodiyoti rivojiga qo'shayotgan yuqori hissasini aks ettiradi.

Masalan, AQSHda 17 millionga yaqin kichik biznes mavjud. Kichik biznes yalpi milliy mahsulotning 50% dan ortig'ini yaratadi.

Iqtisodiyotning qishloq xo'jaligidan tashqari barcha tarmoqlarida kichik biznesni boshqarish standarti bo'yicha korxonalarining deyarli 97 foizi kichikdir. Yevropa biznes assotsiyasining statistik ma'lumotlari ham Yevropa Ittifoqi mamlakatlarda kichik biznes ancha faol rivojlanib, samarali faoliyat yuritayotganini ko'rsatadi. Yevropada bu barcha korxonalarining 70% dan 90% gacha tashkil qiladi. Yevropa Ittifoqi mamlakatlari aholisining yarmidan ko'pi ushbu sohada ishlaydi. Kichik biznes Germaniyada eng faol rivojlanmoqda. Kichik biznesning mamlakat iqtisodiyotiga qo'shayotgan hissasi umumiy

yalpi ichki mahsulotning deyarli 100 foizini tashkil etadi. Mehnatga layoqatli aholidan ko'prog'i kichik biznes sub'yektlari hisobidan ish bilan ta'minlangan. Germaniyaning 1000 dan ortiq kichik korxonalar jahon eksporti etakchilariga aylangan.

### Adabiyotlar tahlili

Xorijiy mamlakatlarda kichik biznes va xususiy tadbirkorlik faoliyatini barqaror rivojlanishi, barqarorlik omillari tahlili va strategiyalari, tadbirkorlikni rivojlan Tirishning ilg'or usul va metodlarini nazariy va amaliy jihatdan o'rgangan olimlar: Yang Y., Williams N., Ayala J., Aman R., Santoro G., Singh R., Weidinger C., Li R., Fatoki O., Wall T., Zhu X., Vlasov M., Du M., Hedner T. and Abouzeedan A. Gherges C., Levin S., Bullough A., Ansah I. va boshqalar tomonidan tadqiq etilgan [1-15].

### Asosiy qism

Mamlakatimizdagi kichik biznes va xususiy tadbirkorlik faoliyatini rivojlan Tirishda bir qancha omillarning tasiri asosida ma'lumotlar tahlili va ekonometrik modellar tuzib natijalar tahlilini amalga oshiramiz. Tadqiqot davomida biz asosiy omil qilib KBXT umumiylajmi, YAIMga nisbatan (mlrd so'm)-Y va unga ta'sir etuvchi qilib KBXTning sanoattdagi miqdori (mlrd so'm) -  $X_1$ , qurilishdagi miqdori (mlrd so'm) -  $X_2$ , investitsiyadagi miqdori (mlrd so'm) -  $X_3$ , KBXTda band bo'lganlar soni -  $X_4$ , eksportdagisi

	Y	x1	x2	x3	x4	x5	x6	x7
Y	1.0000							
x1	0.9968	1.0000						
x2	0.9754	0.9735	1.0000					
x3	0.8527	0.8498	0.9167	1.0000				
x4	0.7347	0.7045	0.6160	0.4452	1.0000			
x5	0.8053	0.7759	0.7129	0.5366	0.9148	1.0000		
x6	0.9477	0.9332	0.9167	0.7527	0.7924	0.8846	1.0000	
x7	0.9966	0.9939	0.9872	0.8858	0.7024	0.7718	0.9341	1.0000

### 2-rasm. Korrelatsion tahlil matrisasi<sup>2</sup>

1 Muallif tomonidan STATA14 amaliy paketi asosida tahlil amalga oshirildi.  
2 Muallif ishlansMASI.

. reg Y x3 x4

Source	SS	df	MS	Number of obs	=	22
Model	<b>2.8326e+11</b>	<b>2</b>	<b>1.4163e+11</b>	F(2, 19)	=	<b>72.65</b>
Residual	<b>3.7040e+10</b>	<b>19</b>	<b>1.9495e+09</b>	Prob > F	=	0.0000
Total	<b>3.2030e+11</b>	<b>21</b>	<b>1.5252e+10</b>	R-squared	=	0.8844
				Adj R-squared	=	0.8722
				Root MSE	=	<b>44153</b>

Y	Coef.	Std. Err.	t	P> t	[95% Conf. Interval]
x3	<b>1.457535</b>	<b>.1937174</b>	<b>7.52</b>	<b>0.000</b>	<b>1.05208</b> <b>1.86299</b>
x4	<b>26.71429</b>	<b>5.255174</b>	<b>5.08</b>	<b>0.000</b>	<b>15.71508</b> <b>37.7135</b>
_cons	<b>-155462.9</b>	<b>42334.05</b>	<b>-3.67</b>	<b>0.002</b>	<b>-244069</b> <b>-66856.66</b>

### 3-rasm. Regression tahlil natijasi<sup>3</sup>

miqdori(ming.AQSH dollar) -  $X_5$ , importdagi miqdori (ming. AQSH dollar) -  $X_6$ , savdodagi miqdori (mlrd.so'm) -  $X_7$  qilib tanlab olindi.

Barcha o'zgaruvchilarni Davlat statistika qo'mitasi tomonida berilgan 2000-2021 yillarda ma'lumotlar asosida ma'lumotlar va ekonometrik tahlillarni amalga oshirdik.

Natijada 22 yil oralig'ida KBXT umumiy hajmi, YAIMga nisbatan o'rtacha 104729,6 mlrd. so'mni hamda eng yuqori 403288,6 mlrd.so'm miqdorni tashkil topdi(i-rasm).

Regression tahlil natijasi asosida ko'p omilli chiziqli model quyidagi shakilda ifodalanildi:

$$Y = -155462.9 + 1.4575 * x3 + 26.7142 * x4 + \varepsilon$$

Tuzilgan modelning shakli Fisher mezoni bo'yicha xulosa qilganda to'g'ri va ahamiyatli ekanligi ko'rishingiz mumkin. Bevosita Fisher ni p-value qiymati asosida ahamiyatli va determinatsiya koeffisiyenti  $R^2=0.884$  ga teng, bu esa model real qiyamatga 88 foizga yaqinligini ifodalab turibdi. Shuningdek, modelning parametrlari t-sritical student qiyamatida tahlil qiladigan bo'lsak, barcha koeffisiyentlar ishonchli ekanligini ko'rishingiz mumkin. Shu bilan bir qatorda modelga qatnashayotgan omillarga e'tibor beradigan bo'lsak, Cobb-Duglas funksiyasiga mos kelganini ko'rishingiz mumkin.

Kobb-Duglas ishlab chiqarish funksiyasi iqtisodiy prognozlashda keng qo'llaniladigan funksiyalaridan birdir. Bu funksiya ishlab chiqarishning amaliy omillari (mehnat va kapital) hajmi va mahsulot hajmi o'tasidagi munosabatlarni ifodalaydi. Bunda ishlab chiqarish hajmi ( $Y$ ) ishlab chiqarish omillarining mavjud zaxiralari va ulardan foydalanish samaradorligi bilan belgilanadi. Ishlab chiqarish omillari mehnat L va kapital K bilan belgilanadi. Ishlab chiqarish omillaridan foydalanish samaradorligi kapital bilan marjinal unumdorlik ko'satkichlari - m va mehnat bilan - (1 - m):

3 Muallif hisob-kitob natijalari.

$$Y = A \times K^m \times L^{(1-m)}$$

bunda A - ishlab chiqarish hajmining mahsulotga ta'sirini aks ettiruvchi koyeffisiyent.

O'sish sur'atlarining nisbiy nuqtai nazaridan makroiqtisodiy ko'satkichlар o'rtaisdagi munosabatlar juda oddiy ko'rindi:

$$y = k \times m + l \times (1 - m)$$

bunda k - kapitalning o'rtacha yillik o'sish sur'ati; m - kapital bo'yicha ishlab chiqarish hajmining elastiklik koeffisiyenti; l - mehnatning o'rtacha yillik o'sish sur'ati; (1 - m) - bu mehnat uchun ishlab chiqarish hajmining elastikligi koyeffisiyenti.

Ushbu turdag'i ishlab chiqarish funksiyalari ishlab chiqarish natijalari va ishlab chiqarish omillari samaradorligi o'tasida qat'iy bog'liqlikni, ya'ni mehnat va kapital uchun samaradorlik ko'satkichlarining biriga tengligini nazarda tutadi. Ushbu shart iqtisodiyotdagi munosabatlarni tavsiflashda ya'ni funksiyadan foydalanish imkoniyatlarini sezilarli darajada qisqartiradi. Chunki y ishlab chiqarish hajmini ishlab chiqarish omillari xarajatlarining o'sishiga mos ravishda ko'payishini nazarda tutadi.

Ushbu cheklowni bartaraf etish uchun olimlar Cobb-Duglasning ishlab chiqarish funksiyasini o'zgartirishni, ilmiy-teknik taraqqiyotning iqtisodiy o'sishga neytral ta'siridagi cheklowni olib tashlaydigan tuzatishlarni kiritishni taklif qildilar.

Bulardan biri R.Solou ishlab chiqarish omillari bitta bo'lgan ko'satkichlар kattaligidagi tenglik cheklovini olib tashlagan. U ishlab chiqarish funksiyasi ( $a + b$ ) = 1 ko'rinishida takomillashtirgan va quyidagicha ifodalagan:

$$Y = A \times Ka \times Lb$$

( $a + b$ ) = 1 bo'lganda, bu funksiya barcha kamchiliklari bilan Cobb-Duglas ishlab

. reg LY LL LK time

Source	SS	df	MS	Number of obs	=	22
Model	75.2065975	3	25.0688658	F(3, 18)	=	1053.28
Residual	.428414775	18	.023800821	Prob > F	=	0.0000
Total	75.6350123	21	3.60166725	R-squared	=	0.9943
				Adj R-squared	=	0.9934
				Root MSE	=	.15428

LY	Coef.	Std. Err.	t	P> t	[95% Conf. Interval]
LL	2.322778	.3252648	7.14	0.000	1.639422 3.006134
LK	.1845332	.1626477	1.13	0.271	-.157177 .5262434
time	.1331291	.0541349	2.46	0.024	.0193958 .2468624
_cons	-13.54337	2.721465	-4.98	0.000	-19.26095 -7.82578

#### 4-rasm. Regression tahlil natijasi<sup>4</sup>

chiqarish funksiyasiga aylanadi. Agar  $(a + b) > 1$  bo'lsa, unda ishlab chiqarish funksiyasi iqtisodiy taraqqiyot sharoitida ishlab chiqarish natijalari ishlab chiqarish omillari o'sishiga qaraganda tezroq o'sib borishi sharoitida omillar va ishlab chiqarish natijalari o'tasidagi munosabatni etarli darajada tavsiflaydi. Agar  $(a + b) < 1$  bo'lsa, u holda ishlab chiqarish funksiyasi iqtisodiy regressiya sharoitida ishlab chiqarish natijalari ishlab chiqarish omillari o'sishiga qaraganda sekinroq o'sib borishi bilan omillar va ishlab chiqarish natijalari o'tasidagi munosabatni etarli darajada tavsiflaydi.

O'sish sur'atlari – makroiqtisodiy ko'srat-kichlar o'tasidagi bog'liqlik quyidagicha ifodalaydi:

$$y = k \times a + l \times b$$

bunda k – kapitalning o'tacha yillik o'sish sur'ati; a – kapital bo'yicha ishlab chiqarish hajmining elastiklik koeffisiyenti; l – mehnatning o'tacha yillik o'sish sur'ati; b – mehnat bilan

ishlab chiqarish hajmining elastiklik koeffisiyentidir.

Kobb-Duglas ishlab chiqarish funksiyasining yana bir takomillashtirgan olim J. Tinbergen hisoblanadi, u ilmiy-texnik taraqqiyotning iqtisodiy o'zgarishga mustaqil o'zgaruvchiga ta'sirini hisobga olishni taklif qildi. Shu maqsadda u asl Cobb – Duglas formulasidagi omillar sonini g ning kuchiga e ning natural logarifmli asosini qo'shimcha omil bilan to'ldirdi. Shu asnoda biz KBXT umumiy hajmi, YAIMga nisbatan miqdorni – Y deb olsak, investitsiyadagi miqdori(mIrd so'm) –  $X_3$  ni K va KBXTda band bo'lganlar soni –  $X_4$  ni L qilib olib J.Tinbergen tomonidan takomillashtirilgan modelni tuzib olamiz.

J.Tinbergen tomonidan Cobb-Duglas ishlab chiqarish funksiyasini takomillashtagan shaklidan foydalandik. Unga g darajasidagi ilmiy-texnik taraqqiyotning iqtisodiy o'sishga ta'sir kuchiga t – davrlarni ta'sirini oldik va quyidagi shakilda ifodaladik.

$$Y = A \times K^m \times L^{(1-m)} \times e^{g \cdot t}$$

. reg LY LL LK

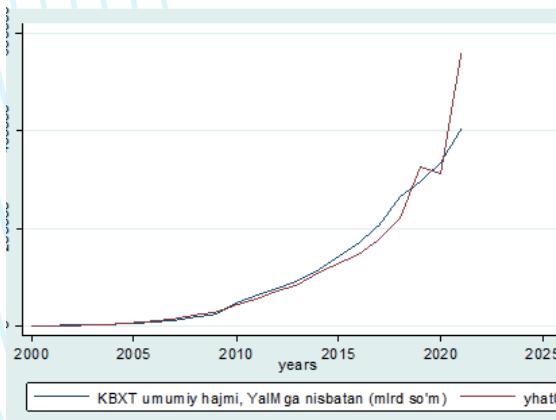
Source	SS	df	MS	Number of obs	=	22
Model	75.0626571	2	37.5313285	F(2, 19)	=	1245.90
Residual	.572355208	19	.030123958	Prob > F	=	0.0000
Total	75.6350123	21	3.60166725	R-squared	=	0.9924
				Adj R-squared	=	0.9916
				Root MSE	=	.17356

LY	Coef.	Std. Err.	t	P> t	[95% Conf. Interval]
LL	2.351587	.3656918	6.43	0.000	1.586186 3.116989
LK	.5713078	.0466381	12.25	0.000	.4736931 .6689224
_cons	-15.53331	2.923233	-5.31	0.000	-21.6517 -9.414909

#### 5-rasm. Regression tahlil natijasi<sup>5</sup>

4 Muallif tomonidan topilgan regression tahlil hisob kitobi

5 Stata14 amaliy paketi ёрдамида муаллиф томонидан топилган регрессион тахлил хисоб китоби.



**6-rasm. KBXT umumiyyat, Yaimga nisbatan miqdori va tuzilgan modelning hisoblangan Y qiymati<sup>6</sup>**

Bu tenglamadan ko'rinish turibdiki, ishlab chiqarish, ikki xarajat va ilmiy-texnik taraqqiyot orasidagi munosabat nochiziqli. Biroq bu modelni natural logarifmlash orqali chiziqli ko'rinishda o'zgartirib hisoblanadi:

$$\begin{aligned} \ln Y &= \ln A + \alpha \cdot \ln K + \beta \cdot \ln L + g \cdot t \cdot \ln e \\ &= B + \alpha \ln K + \beta \ln L + \omega \cdot t, \quad \text{бунда } B = \ln A \text{ ва } g = \omega \end{aligned}$$

Shunday qilib, yozilgan model  $B$ ,  $\alpha$ ,  $\beta$  va  $\omega$  parametrlari chiziqli ko'rinishda va shuning uchun u chiziqli regressiya modelidir. Shuni ta'kidlash kerakki,  $Y$  va  $K$ ,  $L$  o'zgaruvchilarda chiziqsiz edi, ammo natural logorifmlangandan so'ng bu o'zgaruvchilar chiziqli bo'ldi. Qisqacha aytganda (7) tenglama - bu log-log, ikki tomonli log yoki log chiziqli model hisoblanadi. Biroq 4-rasm natijasiga qaraydigan bo'lsak, investitsiyadagi miqdori(mild so'm) K t-student mezoniga asosan ishonchsz koeffisiyentga ega bo'ldi. Shuni inobatga olgan holda R.Solou tomonidan takomillashtirilgan Cobb-Duglas

. reg LK L.LK

Source	SS	df	MS	Number of obs	=	21
Model	<b>87.0552478</b>	<b>1</b>	<b>87.0552478</b>	F(1, 19)	=	2047.83
Residual	<b>.807707113</b>	<b>19</b>	<b>.042510901</b>	Prob > F	=	0.0000
Total	<b>87.8629549</b>	<b>20</b>	<b>4.39314775</b>	R-squared	=	0.9908
				Adj R-squared	=	0.9903
				Root MSE	=	.20618

LK	Coef.	Std. Err.	t	P> t	[95% Conf. Interval]
LK L1.	<b>1.008556</b>	<b>.0222871</b>	<b>45.25</b>	<b>0.000</b>	<b>.9619085</b> <b>1.055203</b>
- cons	<b>.2944899</b>	<b>.1891825</b>	<b>1.56</b>	<b>0.136</b>	<b>-.1014736</b> <b>.6904534</b>

**7-rasm. AR(1) modelning ryegression tahlil natijasi<sup>7</sup>**

6 Stata14 amaliy paketi yordamida muallif tomonidan topilgan regression tahlil hisob kitobi.  
7 Stata14 amaliy paketi yordamida muallif tomonidan topilgan regression tahlil hisob kitobi.

. reg LL L.LL

Source	SS	df	MS	Number of obs	=	21
Model	<b>1.29803765</b>	<b>1</b>	<b>1.29803765</b>	F(1, 19)	=	<b>2021.55</b>
Residual	<b>.012199886</b>	<b>19</b>	<b>.000642099</b>	Prob > F	=	<b>0.0000</b>
Total	<b>1.31023754</b>	<b>20</b>	<b>.065511877</b>	R-squared	=	<b>0.9907</b>
				Adj R-squared	=	<b>0.9902</b>
				Root MSE	=	<b>.02534</b>

LL	Coef.	Std. Err.	t	P> t	[95% Conf. Interval]
LL					
L1.	<b>.8996358</b>	<b>.0200089</b>	<b>44.96</b>	<b>0.000</b>	<b>.8577566</b> <b>.941515</b>
_cons	<b>.9391927</b>	<b>.1796086</b>	<b>5.23</b>	<b>0.000</b>	<b>.5632677</b> <b>1.315118</b>

#### 8-rasm. AR(1) modelning regression tahlil natijasi<sup>8</sup>

So'ngra prognoz qiymatining o'zgarish intervalini topib olamiz.

### Tadqiqot natijasi

Topilgan tahlil natijalariga asosan KBXT umumiylajmi, YAIMga nisbatan miqdori o'rtacha katta ehtimollikda 2022 yilda 724 691,8 mlrd.so'mni tashkil etadigan bo'lsa, u ko'satkich 2026 yilga borib 2 045 921 mlrd. so'mga etadi. Agarda KBXT umumiylajmi investitsiyadagi miqdori(mlrd so'm) 2022 yilda 365 681,8 mlrd.so'mni tashkil etasa va u ko'satkich 2026 yilga borib 1 879 892 mlrd. so'mni hamda KBXTda band bo'lganlar soni 2022 yilda 10 213 tani va 2026 yilda 10 668 taga tenglashsa KBXT umumiylajmi, YAIMga nisbatan miqdori yuqoridag ta'kidlangan miqdorga o'sishi mumkin. Shu bilan birlashtirishda KBXT umumiylajmi, YAIMga nisbatani 2022 yilda 498 271,5 mlrd.so'mdan 1 054 000 mlrd. so'm miqdorgacha o'zgarib turish ehtimolligi mavjud. 2026 yildagi proznoz qiymati esa KBXT umumiylajmi, YAIMga nisbatani 1 312 644 mlrd.so'mdan 3 188 826 mlrd.so'm oralig'ida tebranishi mumkin.

### Xulosa va takliflar

1. Milliy iqtisodiyotda kichik biznesning

years	K	L	lb0	yhat2	ub0
2021	<b>244962.7</b>	<b>10070.67</b>	<b>388510.8</b>	<b>557630.6</b>	<b>800368.7</b>
2022	<b>365681.8</b>	<b>10213.64</b>	<b>498271.5</b>	<b>724691.8</b>	<b>1054000</b>
2023	<b>547766.8</b>	<b>10344.01</b>	<b>637102</b>	<b>940515.8</b>	<b>1388428</b>
2024	<b>823359.4</b>	<b>10462.71</b>	<b>812452.6</b>	<b>1219373</b>	<b>1830101</b>
2025	<b>1241931</b>	<b>10570.65</b>	<b>1033696</b>	<b>1579802</b>	<b>2414419</b>
2026	<b>1879892</b>	<b>10668.72</b>	<b>1312644</b>	<b>2045921</b>	<b>3188826</b>

#### 9-rasm. O'rta muddatli prgnoz qiymatlar<sup>9</sup>

8 Muallif tomonidan topilgan regression tahlil hisob kitobi.  
9 Muallif tomonidan topilgan regression tahlil hisob kitobi.

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## Evaluation and characterization of modernization of the food industry



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**Kalit so'zlar**

*food industry, modernization, expert evaluation method, competence, concordance coefficient.*

### Abstract

The article uses the expert survey method to assess the process of modernization of the food industry. Initially, the article provides a brief description of the scientific sources on the topic. The issues of selection of experts, determination of their qualifications, assessment of the degree of closeness and consistency of the expert opinion were then discussed. In the last part of the article, all the results obtained are summarized.

### Introduction

Economic reforms aimed at accelerating economic development and improving the welfare of the population in our country are yielding positive results. In particular, the role of government programs in the efficient use of land, water and other natural resources and long-term work in meeting the needs of the population in food, which has become one of the global problems, is growing.

The development of the food industry will have a strong impact on the development of services such as banking, insurance, communications, trade and transport. In particular, many sectors of the service sector are directly dependent on the food industry, and without these services, food products will simply not be available. The food industry will also have a positive impact on the development of research, wholesale and retail trade, and catering.

Due to the above, the sustainable and balanced development of the food industry is of great importance today, and the modernization of its internal sectors plays an important role in achieving such goals.

*«Economists estimate that additional economic growth of 2-3% per year can be*

*achieved through development based on domestic scientific and technological potential, and 7-8% per year through the introduction of the latest technologies in the modernization process.»*

Modernization of the food industry is a process of technological innovation aimed at increasing the competitiveness of products, which is a means of overcoming technological backwardness in the industry and allows for more efficient use of labor and material resources. In turn, the results of the process of technical and technological innovations determine the conditions for the rapid development of high-tech competitive production.

The main goal of modernization of industrial sectors is to modernize the industry and its products, accelerate innovative development through the development of priority industries with high science capacity, increase the competitiveness of national industry and thus meet the growing and changing needs of the population. consists of lacquer satisfaction.

However, modernization of the industrial and food industries is a complex process that requires a lot of time and money. On the other hand, this complexity is explained by the

relatively limited ability to quantify technological development and the lack of statistical data.

Therefore, it is advisable to use the opinion of experts in making decisions on the modernization of the food industry of the republic.

The advantage of this method is that if it is not possible to quantify complex development processes and require the formation of personal opinions about a particular process or object, this method is used and appropriate decisions are made based on the views of experts in the field. The study focuses on the quantitative aspects of the expert survey method.

## **Analysis of the relevant literature**

The analysis of scientific sources shows that the theoretical and practical aspects of the application of the expert survey method, in which the selected research topic belongs to a particular research topic, are described in detail in the research. Today, the expert survey method is a research method that is common to almost all disciplines. Therefore, this method is used in the formation of quantitative data on objects or socio-economic events, qualitative classification of indicators, development of various evaluation criteria, approval of developed national and international indices, analysis of socio-economic processes and weather. It is widely used in solving problems such as quantitative assessment of the state of affairs.

In general, the expert evaluation method in the scientific literature is an empirical method – a type of survey that involves people in the evaluation of an operation, event, or process being studied, and may have a general authoritative opinion. Sufficient basis for objective cleaning about the quality of the product under analysis.

In qualimetry, the expert method is a set of special procedures, logical and mathematical methods used by experts to collect, summarize and analyze data.

In any case, the list of factors influencing decision-making, their weight, as well as, it is necessary to involve a team of experts in the rating to assess the quality of IT implementation or to improve its modules and data processing to get an overview. It is known that the essence of the expert assessment method is that experts conduct an intuitive-logical analysis of the problem with a quantitative assessment of feedback and formal processing of the results.

However, the performance of expert systems is still far from ideal. The decline in their productivity may be due to the difficulty of translating jargon into the language of logic and mathematics, which is typical of the communication of specialists in a narrow specialty.

Moreover, principles based on expert knowledge are not always clearly articulated in terms of a given computer model. This is also complemented by the fact that knowledge based on personal experience may not be formalized to the extent that it can be generalized as a set of facts and general principles. The context does not play the final role here, its elements must be taken into account in decision-making, and what the expert sees on his own cannot always be modeled equally by the system.

Therefore, the most effective situation is when a human expert works in conjunction with an expert system, while the latter works as an authorized partner and consultant on a particular topic.

Thus, the expert system does not try to replace the human specialist, but helps to expand the scope of knowledge of a reputable expert by combining the experience and knowledge of highly qualified specialists.

In practice, there are many methods used to assess the level of competence of experts. In particular, if A.F. Garifulin used multidimensional index methods in assessing the level of competence of experts, A.N. Anoxin used an arithmetic mean to assess the level of competence of each expert. In his research, S.O. Khomidov also used arithmetic mean values in the selection of experts, their competence, the degree of consistency of expert opinion and the level of expert competence.

The next most important issue in expert assessment is the assessment of the «degree of consistency of expert opinion». This process is done by calculating the concordance coefficient. Based on the obtained values of this coefficient, appropriate decisions are made about a particular object or socio-economic processes.

The method of determining the concordance coefficient is almost the same in all the literature. However, the overlap of the estimates formed by the experts with respect to the object under evaluation or the socio-economic process complicates the method of calculating the concordance coefficient.

The process of calculating the concordance coefficient taking into account the considered aspects is described in the literature published by V.A. Mashin and G.F.

Romashkina and G.G. Tatarova, and the statistical significance of the concordance coefficient was estimated using Pearson's  $\chi^2$  criterion:

## Research methodology

Expert evaluation involves creating a type of mind that has greater capabilities than a person's capabilities. The source of multimind opportunities is the search for weak associations and assumptions based on the experience of the individual specialist. The expert approach allows you to solve problems that cannot be solved in the usual analytical way, including:

1. Choose the best of the available solutions;
2. Predicting the development of the process;
3. Finding possible solutions to complex problems.

The selection of experts based on the process of applying the expert assessment method, formation of expert groups, assessment of their level of competence, we perform steps to analyze the degree of coherence of expert opinions. The study also focuses on issues such as data processing by experts and making specific decisions based on the results obtained.

Generally, the number of experts in groups should be between 7 and 20. Sometimes this amount can be from 10 to 30.

A very small number of experts leads to unreliable results, while a large number of experts causes organizational problems. Therefore, it is recommended to use the following inequality in determining the required number of experts:

$$m \leq \frac{3}{2 \cdot Q_{max}} \cdot \sum_{i=1}^{m^*} Q_i$$

In this case  $m^*$  - the total number of candidates,  $Q_{max}$  - the maximum value of the competency coefficient,  $Q_i$  - i - expert competence.

The following formula is sometimes used to determine the minimum number of experts:

$$N = 0.5 \left( \frac{3}{\alpha} + 5 \right)$$

In this case, the parameter  $\alpha$  is the minimum level of expert error, the value of which varies in the range  $0 < \alpha \leq 1$ .

There are expert assessments based on the level of completeness and this is expressed

in terms of a matrix of the form and this is expressed in terms of a matrix of the form  $A = [a_{ij}]_{m \times n}$ . In this case,  $m$  - the set of evaluated objects,  $n$  - the set of experts.

Then, for the first given matrix A, the matrix  $C = A^T \cdot A$  is calculated. In this case, the  $A^T$ -matrix is the transposed matrix for the given initial matrix. Then, by performing various substitutions for the rows of the S-matrix, (3) matrices are formed.

$$S = \begin{vmatrix} c_{11} & c_{12} & \dots & c_{1n} \\ \bar{n}_{21} & \bar{n}_{22} & \dots & \bar{n}_{2n} \\ \dots & \dots & \dots & \dots \\ c_{n1} & c_{n2} & \dots & c_{nn} \end{vmatrix} \Rightarrow y = \begin{vmatrix} \sqrt[n]{c_{11} \cdot c_{12} \cdot \dots \cdot c_{1n}} \\ \sqrt[n]{c_{21} \cdot c_{22} \cdot \dots \cdot c_{2n}} \\ \dots \\ \sqrt[n]{c_{n1} \cdot c_{n2} \cdot \dots \cdot c_{nn}} \end{vmatrix} \Rightarrow x = \begin{vmatrix} \frac{y_1}{\sum_{i=1,n} y_i} \\ \frac{y_2}{\sum_{i=1,n} y_i} \\ \dots \\ \frac{y_n}{\sum_{i=1,n} y_i} \end{vmatrix}$$

The resulting matrix in expression (3) indicates the level of competence of the experts. As mentioned above, different methods are used to determine the level of competence of experts. One such method is determined using the following formula:

$$K_j = \frac{\sum(X_{ij} \times M_i)}{\sum(M_i \times S_i)}$$

In this case,  $K_j$  - the coefficient of competence of the expert,  $X_{ij}$  - assessment of the  $i$ - object by the expert,  $M_i$  - the average value of the object,  $S_i$  - the sum of the values of the object.

«Consensus of experts» is very important in the method of expert inquiry. If the level of agreement of the experts is high, then the results of the expert survey are considered reliable. To assess the degree of consistency of expert opinion, the «concordance coefficient» is calculated and is determined as follows:

$$W = \frac{12 \times S}{d^2 \times (m^3 - m)}$$

In this case, the  $W$  - concordance coefficient,  $d$  - number of experts involved,  $m$  - the number of objects,  $S$  - a quantitative quantity in the concordance coefficient, it is defined as follows:

$$S = \sum_{i=1}^m \left( \sum_{s=1}^d r_{is} - \bar{r} \right)^2$$

In this case,  $r_{is}$  - the value or color given to the object by the  $s$ -expert, which is defined as follows:

$$r_i = \sum_{s=1}^d r_{is}, \quad (i = \overline{1, m})$$

The mean  $r_i$  of ( $\bar{r}$ ) in equation (7) is found by the following formula:

$$\bar{r} = \frac{1}{m} \times \sum_{i=1}^m \sum_s^d r_{is}$$

If the evaluations of the objects evaluated by the experts overlap, then the concordance coefficient is determined as follows:

$$W = \frac{12 \times S}{d^2 \times (m^3 - m) - d \times \sum_{s=1}^d T_s}$$

In this case,  $T_s$ -s - an interconnected color index between the ranked values, which can be found as follows:

$$T_s = \sum_{k=1}^{H_s} (h_k^3 - h_k)$$

The number of groups with equal colors between the  $H_s$ -s - ranked values,  $h_k$ -k - the number of equal colors in the group. If there are no comparison colors in the expert estimates, then  $H_s=0, T_s=0$ , and also  $S=0$ . It is recommended to use the Harrington verbal-numerical scale to assess the quality of the degree of coherence of expert opinion (Table 1).

coefficient	opinion
$0 \leq W \leq 0.2$	The compromise is very past
$0.2 \leq W \leq 0.37$	Compromise is the past
$0.37 \leq W \leq 0.64$	Consistency is average
$0.64 \leq W \leq 0.8$	Consistency is high
$0.8 \leq W \leq 1$	Consistency is very high

Table 1. Harrington's verbal-numbered scale

According to the table, the degree of consistency of expert opinions varies from 0 to 1. The closer the values get together, the higher the degree of consistency of expert opinion, or vice versa. In practice, if  $m > 7$ , then the criterion  $x^2$  - used to assess the significance of the concordance coefficient. The distribution  $x^2$  with the degree of freedom  $v=m-1$  assumes the following value:

$$x^2 = \frac{12 \times S}{d \times m \times (m+1) - \frac{1}{m-1} \sum_{s=1}^d T_s}$$

If  $W > x^2$ , the degree of coherence of the expert opinion is reasonable, otherwise such coherence will be negligible. In practice, the «entropy concordance coefficient» is also

used to assess the degree of consistency of expert opinion, and it is defined as follows:

$$W_e = 1 - \frac{H}{H_{max}}$$

If we take into account the evaluation of  $p_{ij}=m_{ij}/m$  and  $m_{ij}=m/n$ , then the sum is equal:

$$H = -\frac{1}{n} \sum_{i=1}^n \sum_{j=1}^m \log_2 \frac{1}{n} = \sum_{j=1}^m \log_2 n = m \cdot \log_2 n$$

In this case,  $p_{ij}$  - i - the estimate of the object and j-color probability, m-experts and the number of n-colors.

The entropy coordinate coefficient gives a slightly rougher result than the normal coefficient, and its value is 1 ( $W_e=1$ ) when all objects are considered to be the same by experts.

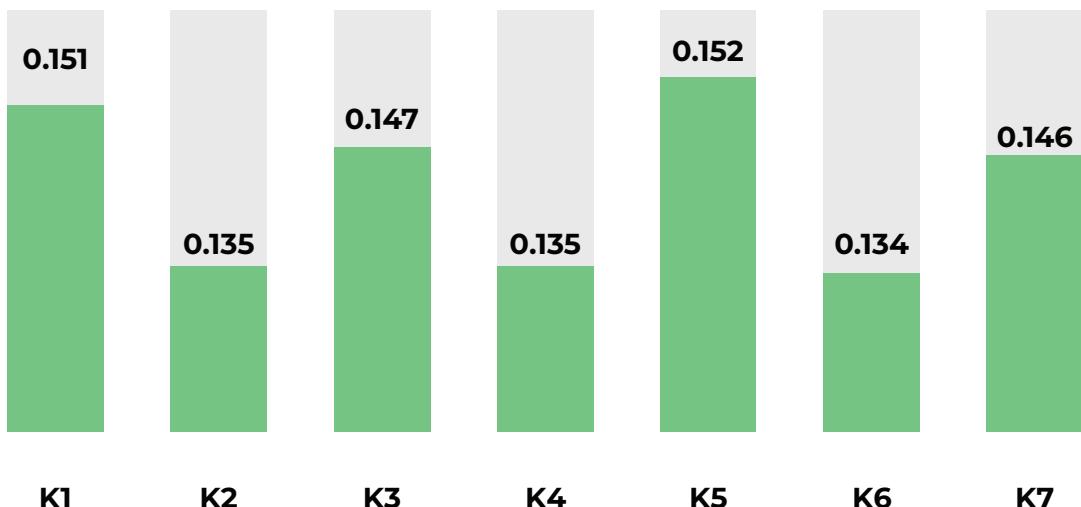
The high value of the concordance coefficient obtained during the expert evaluation confirms the high degree of consistency of expert opinion. In this case, the opinions of experts on the object of assessment or socio-economic process are usually considered close.

There are many methods used in practice to measure the closeness of expert opinions.

One such method is determined using Ustyujanin's formula:

$$S_{ij} = \frac{2 \cdot m_{ij}}{n_i \log_2 \left( 1 + \frac{n_j}{n_i} \right) + n_j \log_2 \left( 1 + \frac{n_i}{n_j} \right)}$$

In this case,  $S_{ij}$  - i a criterion for the compatibility of the opinions of experts and j or «informative measure of the closeness of the answers of two experts»  $m_{ij}$  - i and j - the number of factors evaluated uniformly by experts,  $n_i$  and  $n_j$ , i - and j - the number of factors evaluated by experts, respectively.  $S_{ij}$  in the formula (15) is the sum ( $(\sum_{(j=1)}^n S_{ij})$ ), i the index of expert competence, where it varies in the range  $0 \leq S_{ij} \leq 1$ . If  $S_{ij}=1$ , then the opinions of these experts are completely consistent, and vice versa, that is, if  $S_{ij}=0$ , then it means that the opinion of the experts is completely inconsistent.



*Figure 1. Levels of competence of experts (in Ki-coefficient)<sup>1</sup>*

## **Analysis and discussion of results**

In order to study the process of modernization in the food industry, 10 ( $m = 10$ ) sectors of the food industry were selected and a total of 7 experts ( $d = 7$ ) were used to assess these processes.

One of the members of the expert group asked, «How necessary is it now to replace the existing technology in the food industry?» was asked to answer the question of the content. In order to find an answer to this question,

experts, the level of competence of expert 5 was the highest and the level of competence of expert 6 was the lowest (Figure 1).

Table 2 shows the scores of experts on the need to replace existing technology in key sectors of the food industry. The results of the expert assessment show that the scores given by the experts on the need for replacement of existing technology in the main sectors of the food industry were a minimum of 3.0 and a maximum of 10.0.

According to the analysis, the average score in the vegetable processing industry was the highest at 7.2 ( $\bar{r} = 7.2$ ), while in the

Objects (networks)	Experts						
	No1	No2	No3	No4	No5	No6	No7
<b>Meat processing (O<sub>1</sub>)</b>	6	5	8	7	6	7	8
<b>Milk processing (O<sub>2</sub>)</b>	7	8	5	6	7	6	5
<b>Vegetable processing (O<sub>3</sub>)</b>	9	7	6	9	8	5	7
<b>Fruit processing (O<sub>4</sub>)</b>	7	6	8	6	7	5	4
<b>Vegetable oil production (O<sub>5</sub>)</b>	10	8	6	5	8	5	7
<b>Manufacture of confectionery (O<sub>6</sub>)</b>	6	5	8	7	6	7	9
<b>Beer production (O<sub>7</sub>)</b>	5	3	6	4	8	7	8
<b>Production of canned food (O<sub>8</sub>)</b>	8	9	7	6	5	5	4
<b>Production of carbonated water (O<sub>9</sub>)</b>	4	5	6	8	7	8	6
<b>Manufacture of bread and bakery products (O<sub>10</sub>)</b>	7	6	8	4	8	7	9

*Table 2. Expert scores on the need to replace existing technology in key sectors of the food industry<sup>2</sup>*

experts adopted a «10-point rating scale.» This rating scale rises from the bottom up, and its rising values reflect the need for experts to replace existing technology in the relevant food industries.

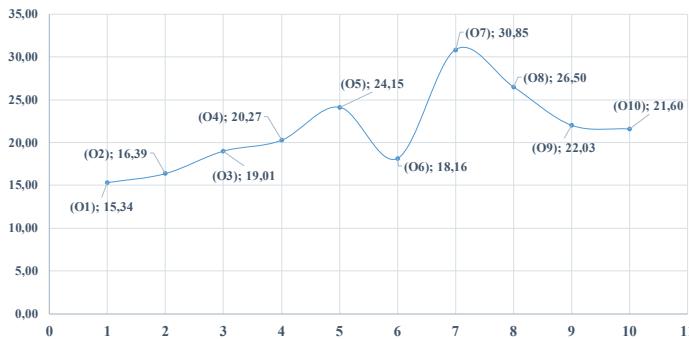
Based on the data in Table 2, the competencies of the experts were assessed and formula (4) was used. The results of the analysis show that among the selected

beer industry it was  $\bar{r} = 5.8$  represents the lowest value.

The coefficients of variation in the dynamics of scores shown by experts to the main branches of the food industry have the following trend (Figure 2).

As can be seen from the graph, the object of O7, ie the «degree of stratification<sup>26</sup>»

<sup>1</sup> Source: The data was generated by the author using the expert survey method.  
<sup>2</sup> Author's calculations.



**Figure 2. Trends in the coefficients of variation in the dynamics of scores given by experts to the main branches of the food industry (in percent)<sup>4</sup>**

(coefficient of variation  $V = 30.85$ ) in the dynamics of the scores expressed by experts in the decision to modernize the beer industry, was stronger than the stratification in the dynamics of the scores shown in the decision to modernize other sectors. In the meat processing industry (O1), this stratification ( $V = 15.34$ ) was relatively low.

## Conclusions and suggestions

The results of the analysis show that the level of consensus of experts in making decisions on modernization of the network, that is, with a concordance coefficient of  $W =$

0.025, this value is in the 2nd order range of the Harrington verbal scale.

Based on the obtained value of the concordance coefficient, it was concluded that, the level of consensus of experts in the decision to replace existing technology in the food industry is low. In this case, we compare by the criterion  $x^2$ - ( $x^2=1.56$ ) and the degree of consistency of the opinion of the experts turns out to be insignificant. It serves as a basis for the scientific conclusion that there is no need to introduce new technologies in the food industry.

According to the results of the expert assessment, the stratification of the dynamics of the points indicated by the experts in the decision to modernize the beer industry ( $V = 30.85$ ), turned out to be stronger than the stratification in the dynamics of the scores shown by the experts in the decision to modernize other sectors. The results of the analysis show that the degree of consensus of experts in the decision to replace the existing technology in the food industry is insignificant ( $W = 0.025$ ), it was found that it was not expedient to introduce new technology in the food industry at present.

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4 Author's calculations.

# The role and importance of management of financial resources in the enterprise



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### Key words

*financial resources, financial potential, management, monetary resources, financial relations, financial system*

## Annotation

In the article, the author presents the concept of financial resources of the enterprise. The goals and main tasks in the field of financial resources management are considered.

## Introduction

Financial management of an enterprise is one of the most important tasks facing any business, regardless of its form of ownership, scope, and scale of activity. The importance of this direction is due to the special role of finance, which is the only type of resources that can be transformed into any other type of resources - buildings, technologies, raw materials, and personnel. The efficiency and rationality of such a transformation largely determine the economic well-being of the enterprise, as well as all subjects interested in its development-owners, managers, creditors, the state, society, etc. Financial resources can also be used as independently operating assets that generate various types of income. Thus, the study of the basics of managing the financial resources of an enterprise in the modern economic situation is necessary for any manager, individual entrepreneur, owner, and businessman.

## Research Methodology

Economic and mathematical methods can help study the connections and influences between objects and phenomena, determine the homogeneous features in aggregates of objects and data, create models of behavior of individual enterprises based on the influence of various factors, and determine

the development trends for forecasting. Therefore, using economic and mathematical methods is the key to the accurate and detailed assessment of the financial sustainability of the enterprise, which provides the basis for optimizing managerial decisions and achieving the planned level of financial state. Thus, the financial sustainability of the enterprise is a key feature of its financial status and strategic development. Timely analysis of financial sustainability creates new opportunities for the enterprise to identify reserves to enhance its competitive position, increase market share and fulfill other tactical and strategic goals.

## Literature review

In modern market economy conditions, there is a fairly high level of competition. Each company strives to gain a foothold in the market and to function stably and efficiently. In our mind, the results of its activities are largely determined by what financial resources this business entity has, how optimal its structure is, and how they are expediently transformed into fixed and revolving funds. In this regard, effective management of financial resources is one of the most important functions of financial management, aimed at ensuring the achievement of high final results of the enterprise's economic activity. Such local

scientists as the A.A.Shomirov believe that strategic and tactical planning is important in managing the financial resources of joint-stock companies [1, p. 13]. Foreign scientists such as V. V. Bocharov, V. V. Kovalev, M. V. Romanovsky, V. M. Rodionova, and V. A. Slepov were engaged in forming and using financial resources—also, I.A.Blank, M.D.Bilyk, A.D.Vasilik, L. A. Ligonenko, V. M. Oparin, G. Donaldson, J. S. worked on the study of the problems of the functioning of financial resources of enterprises. Mill, G. Brayley, Y. Brigham, S. Myers, et al. [2, p. 103].

**Analysis and results.** It should be noted that there still needs to be a unified approach to determining the essence of financial resources in recent years. This is due to the differences in the views of different scientists on this problem, as well as the complexity of the economic category «financial resources.» The financial resources of an enterprise can be characterized from different points of view, for example, as a quantitative characteristic of the financial result of its activities [3, p. 25], the aggregate of funds for financial activities and financial transactions [4, p. 47], a part of the monetary resources owned or at the disposal of the enterprise and used by them for expanded reproduction, stimulating employees and other tasks [5, p. 20].

The generalization of scientific approaches to outlining the economic essence of financial potential makes it possible to form its vision of this interpretation, which is determined by the aggregate of resource provision (real and potentially available financial resources), as well as the country's capabilities (organizational, managerial, functional, infrastructural, and adaptive) for the accumulation of financial resources, their transformation into productive financial capital, its redistribution among economic actors, as well as the use of this capital to ensure balanced development of the country and its regions. This also makes it possible to substantiate that:

1. the financial system of any state is formed based on a set of parts of the finance regions, which generally constitute the national economy. At the same time, the functionality of financial relations manifests itself both within one country and outside its borders in relations with other countries of the global economy;

2. there is a close interaction between the categories of the financial potential of the region and international financial and intermediary finances;

3. the financial potential is determined by a coherent structure consisting of public

finances, local government finances, financial enterprises, and the population's finances. Thus, the financial potential of the country depends directly on the capabilities of each of its components.

It should be noted that in the aggregate, they constitute the resource base for the formation of the country's financial potential while preserving the specific features of their filling, based on the current legislation of Ukraine on the issues of the formation, distribution, and redistribution of financial resources of the state.

Considering that each participant in the process of forming financial resources is simultaneously a participant in financial relations beyond its limits, it should be assumed that only a part of their financial resources will direct to ensure the region's socio-economic development. The abovementioned fact determines the necessity of studying the resource capabilities of each of the sources of filling the financial potential based on the following starting positions, in particular:

1. Belonging to the country's economy, that is, all actors involved in the creation of the financial potential of the country must be registered, located, or residing in its territory;

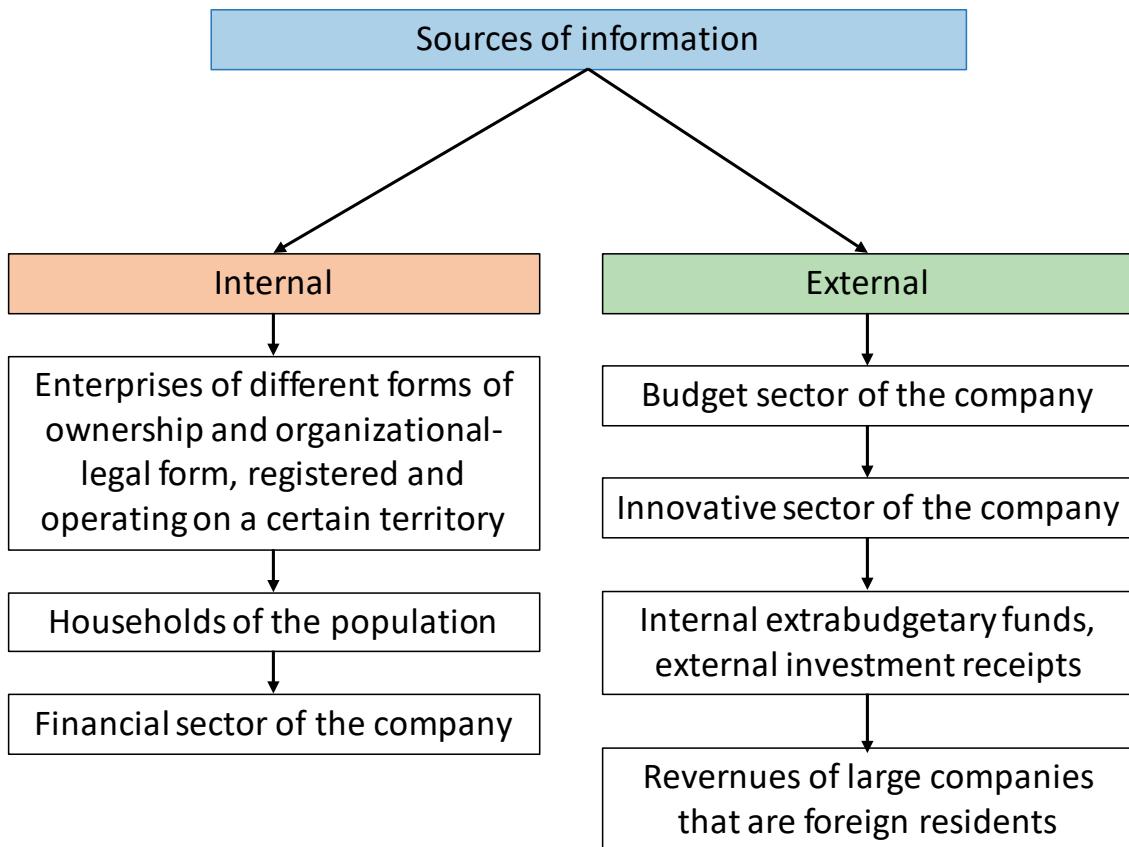
2. Structure-forming elements of the grouping of sources of the formation of the financial potential of the country adopted common legal requirements for them concerning the formation and distribution of financial resources;

3. The country's financial strength depends on the effectiveness of the participants' financial and economic activities in forming financial potential.

At the same time, the capacity of economic entities depends to a large extent on the financial strength of the country.

Nowadays, when the financial potential of the country's regions is formed at the expense of budget funds and with the state, private businesses and the population appear to be business entities. In addition, a significant number of sources for the formation of financial resources, their relative separation, and the chaos of movement and interaction predetermine the diverse nature of market economy subjects.

Thus, the research confirms that the static concept of «financial resources» is gradually transformed into a dynamic concept of «financial potential,» for the formation and rational use of which it is expedient to plan the movement of financial resources, regardless of their origin, including



*Figure 1. Sources of the financial potential*

private owners, who also seek to receive the largest profit with the lowest risk.

In a generalized form, the financial potential of a country (region) by sources of its origin is divided into the financial potential of external and internal origin.

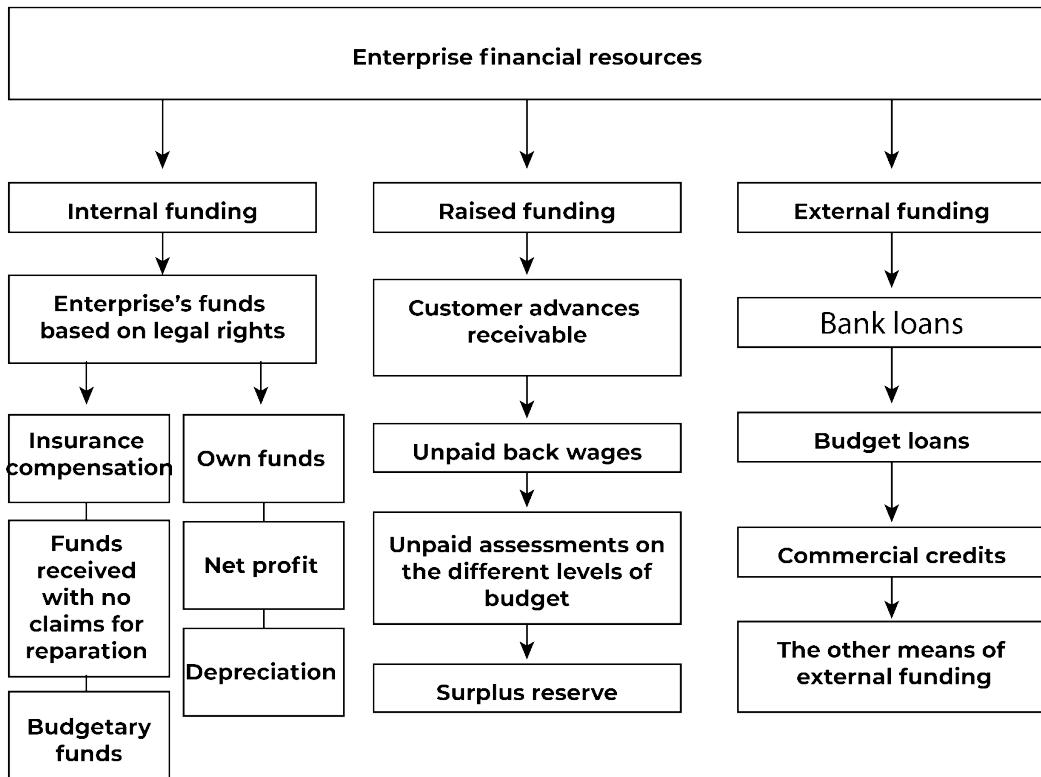
Thus, the financial potential of external origin includes subventions and subsidies from the state budget, funds that were attracted or borrowed by economic entities and people from sources external to the region, and assistance from foreign sources. The financial potential of internal origin is formed primarily through the funds of local budgets, non-budget funds, enterprises, and organizations of the region of all forms of ownership and various spheres of activity, as well as money of the population, that is, the funds that are domestic for this region. Priority in determining sources that form the financial potential is their territorial affiliation, within which money accumulation of revenues is created; as we have already noticed, business entities and the population, as a result of their production and economic activity, attracted funds from the parties focusing on appropriate funds to ensure the continuity of extended reproduction and satisfaction of other social needs (Figure 1).

Therefore, an enterprise's financial resources are an organization's funds and external incomes that can be used to form fixed and current assets required for the business and extended product support. Figure 1 gives a more specific definition of the nature of financial resources in the enterprise by structuring the financial resources in the enterprise. The structure is based on scientific literature systematization (Figure 2).

As it supports companies in many ways, this department is a crucial and critical area. Considering the importance of financial management functions in organizations, there is always a steady demand for professionals with these skills. Today, it is possible for even non-finance professionals and people in business to learn finance concepts through a certified financial analyst course.

What are the major roles of financial management?

1. Financial Decisions and control
2. Financial planning
3. Capital management
4. Allocation and utilization of financial resources
5. Cash flow management
6. Disposal of surplus



**Figure 2. Composition of an enterprise's financial resources**

7. Financial reporting
8. Risk Management

The management of enterprises, to achieve the development tasks set in the enterprise's business plan for the current, medium-term, and long-term prospects, affects the enterprise's internal and external financial relations and the types of financial resources corresponding to them through special techniques and methods. Financial resources are monetary funds that include the income accumulated by the owners of the enterprise, as well as funds received from the outside in the form of loans» [8, p.96]. Thus, the financial resources of the enterprise consist of its own and attracted (credit) funds. The main purpose of financial resources is to ensure the solvency of the enterprise and its financial stability. At the same time, the current solvency is an external manifestation of the financial condition. The internal manifestation is financial stability, which can ensure the stability of the enterprise for a long time and the prospect of balancing various cash flows. In order to ensure the stability of the financial condition of an economic entity, it is necessary to properly coordinate the work of all departments and a rational financial resource management system.

Financial management of an enterprise, like any management system, includes an object and a subject, i.e., a managed and

managing subsystem (Figure 3)

Management of the financial resources of an enterprise is a system of principles and methods for developing and implementing management decisions related to ensuring the effectiveness of the processes of formation, distribution, and use of financial resources [10, p.45]. The purpose of managing the financial resources of the enterprise is to ensure effective financing of its development, both in the current period and in the future, in all areas of activity, including compliance with financial legislation, maximizing the welfare of the owners of the enterprise, timeliness, and completeness of settlements with all parts of the financial system. Following this goal, the following can be distinguished as the main tasks of managing the financial resources of the enterprise:

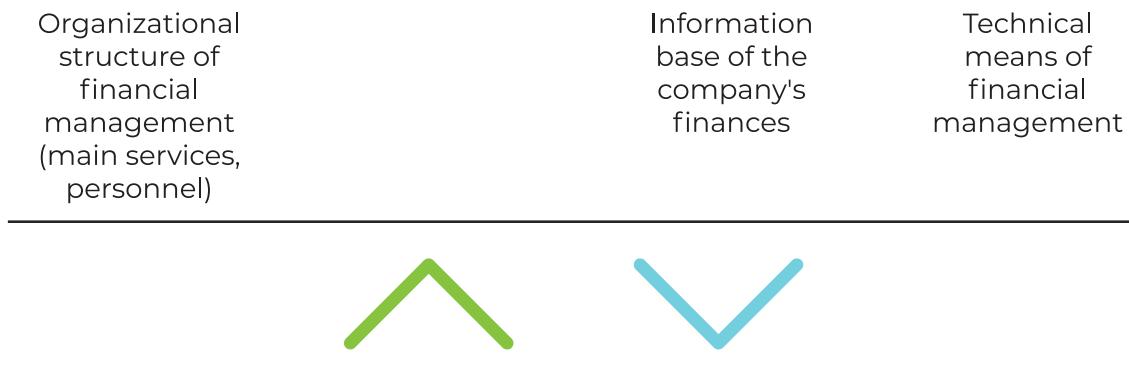
1. Ensuring an uninterrupted process of formation of financial resources for solving the tasks of the development of the enterprise of a tactical and strategic nature;
2. Optimization of the structure of sources of formation of financial resources of the enterprise to minimize the cost of borrowed capital;
3. Optimal distribution of financial resources in the main areas of the enterprise;
4. Minimizing the level of risk in the process of managing the financial resources of the enterprise;

5. Development of a mechanism for rapid changes in the structure of the financial resources of the enterprise and the directions of their use following changing conditions;
6. Creation of an effective system of control over the formation and use of financial resources of the enterprise;
7. The study of foreign experience in managing the financial resources of the enterprise;
8. Introduction of new methods of managing financial resources;

detailed assessment of the financial sustainability of the enterprise, which provides the basis for optimizing managerial decisions and achieving the planned level of financial state. Thus, the financial sustainability of the enterprise is a key feature of its financial status and strategic development. Timely analysis of financial sustainability creates new opportunities for the enterprise to identify reserves to enhance its competitive position, increase market share and fulfill other tactical and strategic goals.

For the effective functioning of the

## Managing subsystem (subject) of financial management



## Managed subsystem (object) of financial management

Financial relations:	Financial resources:	Sources of financial resources:
1. with suppliers and buyers; 2. with budgets of all levels; 3. with the owners; 4. with the employees of the enterprise; 5. with financial institutions (banks, insurance companies, etc.)	1. fixed assets; 2. intangible assets; 3. inventories; 4. accounts receivable; 5. monetary assets	1. equity (funds of shareholders and founders); 2. borrowed funds; 3. accounts payable

**Figure 3. Structure of the financial management system of the enterprise**

9. formation of optimal conditions for attracting foreign capital; - improving the level of training of managerial personnel;

10. analysis of the financial and economic indicators of the enterprise and evaluation of the effectiveness of its management personnel based on the results.

Economic and mathematical methods can help study the connections and influences between objects and phenomena, determine the homogeneous features in aggregates of objects and data, create models of behavior of individual enterprises based on the influence of various factors, and determine the development trends for forecasting. Therefore, using economic and mathematical methods is the key to an accurate and

financial management system of the enterprise and the rational impact of the management system on the managed one, it is necessary to use a modern financial management methodology based on certain principles.

The basic general principles of management were developed in the last century by the French scientist Henri Fayol. Financial management, being a part of the general management of the enterprise, on the one hand, is based on universal management principles, the most important of which are:

1. The principle of economic efficiency. In any company, the financial management system assumes expenses (costs), which should always strive to a minimum and be

covered by certain revenues (sales revenue).

2. Focus on strategic development goals. If, for example, the company is focused on business growth or diversification, then it would be reasonable to increase the number of borrowed types of funds as part of the sources of funds. A strategy of limited growth or reduction requires reducing risks, and therefore, it is necessary to focus more on equity and strive to reduce fixed costs.

3. High dynamism of management (flexibility). Any financial manager should react very quickly to changes in the external environment (politics, economy, market conditions) and apply appropriate methods and models of financial management.

4. Alternative. Since financial decisions are often made in conditions of risk and uncertainty, it is essential to use multivariate approaches to assess the situation (when developing business plans and in operational and financial management).

5. Optimization of the main financial indicators. When managing the finances of an enterprise, adopting a particular management decision can lead to opposite effects in various fields of activity.

Thus, implementing high-yield financial investments can cause a deficit in financing production activities, a sharp increase in profitability can lead to decreased liquidity indicators, etc.

On the other hand, considering the finances of an enterprise and its management

as a special type of activity, A.I.Samylin also identifies several important principles:

1. publicity, i.e., the availability and openness of information about the company's activities (except for confidential information), the public's interest in the goals, objectives, and decisions of the company;

2. the scale, significant impact on the geographical market of goods, and the versatility of activities;

3. consolidation of financial statements, formation of general statements of the enterprise (very often, the structure of large companies includes various subsidiaries that conduct independent activities), etc.

Conclusion. Thus, the concept of financial resources is an essential category in the implementation of the activities of any enterprise. Financial resources are constantly in motion; their distinctive features from other resources are the monetary form of existence, belonging to a specific entity, effective use for profit, and economic growth of the organization. Taking care of financial stability and stability, it is essential for an organization to effectively manage its financial resources, correctly distributing them by type of activity and over time. Effective financial management allows the company to remain stable, solvent, and therefore stable functioning and competitive in the markets. Moreover, all this, in turn, makes it possible for an economic entity to outline its economic development for the long term.

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# Analysis of fruit and vegetables supply chains



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**Key words**

*Supply chain management, management mechanisms, agrologistics.*

## Abstract

This article analyzes the existing factors affecting the spoilage of fruits and vegetables in Uzbekistan. The method was Principal Component Analysis. The data was collected through a survey from March to June 2020, a total of 314 participants of the fruit and vegetable supply chain (212 suppliers, 26 intermediaries, 26 cold store owners, and 50 exporters). As a result, it was found that sorting and packaging at high temperature and non-compliance with storage norms were the most deeply influencing factors.

## Introduction

Based on the nature, climatic conditions, available manpower resources and geographical location of Uzbekistan, the great potential of the country's economy in the production of high-quality fruits and vegetables should not be doubted by almost anyone.

However, existing potential and its realization in life are different concepts. Over the past few years, this field has begun to be given great importance in Uzbekistan.

This is evidenced by the Decree of the President of the Republic of Uzbekistan dated October 23, 2019 Number PF-5853 "On Approval of the Strategy for the Development of Agriculture of the Republic of Uzbekistan for 2020–2030", special attention is paid to the development of value chains. Also, on March 15, 2023, the Head of State's Decision on «Measures for the implementation of the project «Development of the creation of the added value chain in the fruit and vegetable industry (phase 2)» with the participation of the Japan International Cooperation Agency (JICA) was adopted.

According to the decision, loan funds will

be allocated to project initiators for the creation of fruit and vegetable production, storage, packaging, processing, shock freezing, logistics (including the purchase of transport equipment) and other capacities, food industry projects, as well as working capital planned.

Because the high costs of cleaning, transporting, storing, processing, packaging and certifying products before delivery to the final consumer reduce profits.

Taking into account the specific characteristics of fruit and vegetable products, we aim to take into account the processes in the chain from the stage of its delivery to the consumer.

At these stages, the study of the activity of each link of the chain and the identification of existing defects in it, as well as the study of the economic mechanisms of interactions between the links, allow to analyze the current state of the supply chain.

Supplier. Our research on the supply of fruit and vegetable products in Uzbekistan showed that the collection of goods includes several thousand growers. In most cases, the volume of one farmer's product for the domestic market or export is from 1 ton (in the

case of small land owners, even less) to 50 tons. 60 percent of fruit and vegetable products are grown mainly by small farms. Harvesting is usually done in the first part of the day, and this is done by the grower himself or with the help of workers hired by the «middleman».

It should be mentioned that in 75-80 percent of cases, sorting of newly collected products is done in the field. There are «receivers» in each district, who usually receive the harvest at a fixed time in the afternoon. Until then, the harvested products are stored in cool, shady places. The received product is distributed to the appropriate addresses depending on the required size, caliber and quality.

**Consumer.** Selling fruit and vegetable products to domestic markets is both convenient and desirable for the grower. The reason is that the price of the products sold in the first harvest and in the yellow state is high, that is, the grower sells in the market at an agreed price depending on the variety and quality of his product.

The second and third harvests are handed over to processing enterprises. Processing plants use both agricultural and industrial resources to create products that are ready for consumption. Enterprises of this type can be based on different ownership, be organized on the basis of family farms, and merge with small factories.

There are also cases where large processing enterprises grow products for themselves. As a rule, the surplus of domestic consumption is sold on world markets, the opposite is observed in our country. It can be observed that the volume of fruit and vegetable production in our country is constantly increasing over the years. In the current period, the problems related to providing the population of the country with fruit and vegetable products according to sustainable and medical standards are not caused by the lack of production volume, but by the lack of rational organization of preparation, storage, processing and sales systems.

A large number of losses and a decrease in quality are observed in the links of the fruit and vegetable complex from the field to the consumer. This, in turn, causes an increase in the price of products in the markets and a decrease in the competitiveness of local products.

Losses in fruit and vegetable products can also lead to direct losses in terms of quantity. At this point, it is appropriate to define the concept of post-harvest losses and

to touch on some trends observed in the world. According to the definition of the World Food and Agriculture Community (FAO), losses are reductions in both quantity and quality of products at all stages from harvesting from the field to the consumer. In this case, the loss of quality is understood as the reduction of useful substances in the products or their becoming unfit for consumption.

Such a loss is characteristic mainly of developed countries. And the loss of quantity, which means a decrease in the volume of production, is more likely to be contributed by developing countries. In developed countries (middle and high income population) there are cases of throwing away products even if they are suitable for consumption.

In developing countries, products are lost at various stages (collection, transportation, sorting, storage, processing, etc.) until they reach the final consumption. Among the agricultural products consumed, fruits and vegetables are among the most perishable products.

**Storage.** According to statistical data, 30 percent of products are lost in the process of harvesting and storage of fruit and vegetable products in our country.

One of the main elements of the supply chain of fruit and vegetable products is refrigerated warehouses.

Depending on the application, fruits and vegetables play an important role in the quality and continuous supply of products. There are different types of cold storage, including:

1. Cold warehouses intended for distribution (organizes the distribution of the flow of perishable products from main transport to ready networks);
2. Refrigerated warehouses intended for preparation (prepare agricultural products for further transportation);
3. Logistics terminals with refrigeration (perishable products)
4. arranging shipment to other regions or countries)
5. Refrigerated warehouses of enterprises (intended for the processing of agricultural products);
6. Refrigerated warehouses for reloading (loading of perishable products from rail transport to road transport)
7. Customs refrigerated warehouses for temporary storage;
8. Customs refrigerated warehouses (intended for temporary storage of goods)
9. Refrigerated warehouses of retail chains

The reasons for the above-normal losses in terms of quality and quantity during storage of fruit and vegetable products are as follows:

1. Initial quality for storage of fruits and vegetables;
2. Refrigerating warehouses are located far from the field/garden and their storage costs are high;
3. High quality product packaging prices;
4. Non-compliance with storage norms.

Uzbekistan is considered a producing country, and it is appropriate to establish sorting and packaging cold storage facilities. In fact, most of the existing cold rooms are used to store finished products.

Also, almost 70 percent of warehouses are located 100–200 km away from the place of production. Based on the results of the research, it should be noted that the location of warehouses close to the cultivation areas has a positive effect on product quality and saves transportation costs.

Improper proportioning of existing cold storage facilities limits the rational use of warehouse space and leads to violations of storage norms.

**Transportation.** Reasons for higher than normal losses in terms of quality and quantity during transportation of fruit and vegetable products are as follows:

1. Initial quality for transportation of fruits and vegetables;
2. Preparation of fruits and vegetables for transportation;
3. Pre-cooling;
4. Transport

Fruit and vegetable products are brought both to the domestic market and to the railway station for export using ordinary freight vehicles. In the domestic supply chain, this situation is not a big problem, because it does not take much time for the product to be distributed to the domestic market. In the export process, after temperature treatment, it is delivered to the designated station by railway transport, where it is unloaded according to the demand of stores for temporary storage and collection at the fruit and vegetable base, and then delivered to customers by refrigerated trucks from the fruit and vegetable base.

With this technology of transportation, the possibility of cooling perishable fruit and vegetable products before long-distance transportation is not taken into account, which leads to an increase in cargo damage on the road, as well as contradicts scientific recommendations in the field of refrigerated

transport, and only manual labor is used at all stages of loading and unloading operations. leads to an increase in cost.

**Processing.** The sharp increase in the volume of fruit and vegetable products gives impetus to the development of the direct processing sector. 20 million tons of fruits and vegetables are grown in our country per year.

But the rate of their industrial processing is 15 percent. By the end of 2019, 60 agricultural products processing projects were launched, but by the end of 2020, 16 processing enterprises were not launched.

Fruit and vegetable processing processes differ depending on the raw materials being processed and the types of products being prepared. Therefore, fruit and vegetable processing processes have their own characteristics, which can be described as follows: Seasonality:

1. Return at a certain time of the year;
2. Duration of one or several months;
- Brevity;
1. Inability to stockpile raw materials for a certain period of time;
2. Daily purchase of raw materials;
- Amplitude;
1. At the beginning and end of the season, the enterprise will not have full capacity due to the decrease in the amount of raw materials;
2. Increasing the capacity of the enterprise to the maximum when the ripening of processed raw materials is at a high point.

According to the results of research, this situation causes a number of inconveniences for processing enterprises. That is:

1. Failure to operate equipment at the enterprise at full capacity;
2. Problems in recruiting temporary workers hired for the enterprise;
3. Consumption of excess energy due to the fact that the equipment is not at full efficiency.

## Literature review

From foreign scholars on theoretical and methodological issues related to supply chain management by L. Cooper, M. Elramm, R. Bamou, J.F. Shapiro, J. Katalin, Ph. Wieser, Van der Vorst, R. J. Hodges, J. Liu, A. R. Sheoran, Y. K. Sharma, J. Parfitt, W. E. Soto-Silva, D. M. Ahmed Research in Fruit and Vegetable Supply Chain.

From local scientists, Yo.K. Karrieva, G.M. Kasimov, G.A. Samatov, Q.A. Dadaboev, M.M. Tairova, E. Kamalova, I.B. Rustamov and issues related to the supply chain of fruit and vegetable products N.Kh. Borieva, N.R.

Asadullina, H.S. Khushvaktova, F.R. Galimova, O.G. Scientists such as Dilmurodov have considered in research work.

## **Material and methods**

As a logical continuation of the theoretically considered issues, the goal was to determine the problems of these links of the supply chain by means of monographic research and interviews.

Based on this goal, from March to June 2020, a total of 314 fruits It was necessary to conduct interviews with participants in the vegetable supply chain (212 suppliers, 26 middlemen, 26 cold store owners, 50 exporters), a questionnaire and 3 relatively large processing enterprises.

The reason is the lack of statistical and other types of data necessary for our research work. The questionnaire was considered important to determine the degree of achievement of the desired goal as a result of the planned program, and the educational and methodological manuals and scientific works of a number of foreign scientists on the procedure for conducting a social questionnaire were used in its development.

It consisted of a total of 40 questions, including general and separate questions directly related to the type of activity for each type of respondents.

In this process, directly with the help of the experts of the Department of Working with Farmers of the Executive Committee of the Political Council of the UzLiDeP of the Republic of Uzbekistan, the Entrepreneurship and Farming Support Center of Uzbekistan, the Association of Exporters of Uzbekistan, and the USAID organization (USA) «Development of the Value Chain in Uzbekistan» project, an anonymous and voluntary survey of respondents was conducted.

According to the social and demographic data of the survey, the types of activity: growers-52.63, intermediaries-15.79, owners of cold stores-10.53, exporter-21.05 percent; by place of residence: urban-26.1, rural-73.9 percent; by gender: 10.8% female, 89.2% male; according to information: high-64.3, middle-34.7%; by territorial location: Tashkent city-6.1, Karakalpakstan-9.1, Kashkadarya-2.5, Tashkent region-5.7, Surkhandarya-5.7, Andijan-11.5, Samarkand 12.7, Jizzakh-1 ,6, Fergana-15.9, Bukhara-2.2, Navoi-1.3, Namangan-4.8, Khorezm-19.7, Syrdarya-1 percent. According to the type of activity, 52.63 percent were producers, 21.05 percent were exporters, 15.79 percent were middlemen, and 10.53 percent were owners of cold stores. 89.2%

of the respondents are men and 10.8% are women. 73.9 percent live in the countryside, 26.1 percent live in the city. 64.3% of the survey participants have higher education and 34.7% have secondary education (Appendix 8).

Reducing the loss of fruits and vegetables not only increases the volume of products, but also ensures food security, and is considered an important factor in increasing the income of agricultural entrepreneurs. It is very important to maintain the quality of products even after harvesting.

However, due to the lack of necessary knowledge, advanced experience and modern technologies, part of the fruit and vegetable products perishes at various stages of the supply chain. This situation is observed at all stages, starting from the production of products, which is the initial link of the chain, to the delivery to the final consumer. In many developing countries, prevention of post-harvest losses is critical to supply chain actors as a source of income, poverty reduction, food security and job creation.

According to the Food and Agriculture Organization (FAO) of the United Nations, 1/3 of the products grown for human consumption, that is, 1.3 billion tons, lose in a year. According to some estimates, about 30–40 percent of the fruits and vegetables harvested from a farmer's field die or are discarded because they are unfit for consumption. Such a situation leads to a sharp decrease in the income of the participants of the supply chain (Figure 3). Loss and waste of products are two different concepts.

For example, the perishability of products occurs during the stages of growing products and their post-harvest management and processing. Waste is observed at the final stage of consumption, which is the last part of the chain, and directly depends on the attitude of consumers and final buyers to food products.

Post-harvest losses are caused by internal and external factors. External factors are caused by mechanical (physical damage during harvesting, packing, loading, unloading and transportation) and damage by parasitic diseases (fungi, bacteria, insects). Microorganisms quickly affect freshly grown products and multiply rapidly due to moisture in them. However, the pesticides used against them reduce the edibility of the product. Internal factors are caused by physiological disorders.

The product continues to breathe even after it has been dialed and causes heat to dissipate. If no action is taken to stop the cooling and ripening process, quality and

Variables	Description
X1	Territory - on the scale of the Republic of Karakalpakstan, Tashkent city and regions
X2	Place
X3	Age
X4	Gender
X5	Education
X6	Form of ownership
X7	Material equipment in the balance sheet
X8	Availability of an international quality certificate
X9	Product delivery location
X10	Use of refrigerated transport
X11	Type of product
X12	Land area, in hectares
X13	Cost, mln. In sum
X14	Yield, in tons
X15	Amount of product sold, in tons
X16	Product price per 1 kg, thousand sums
X17	Volume of losses, in kg
Factors influencing losses included as variables (growers, brokers, exporters and cold storage owners)	
X18	Sorting and packing operations are carried out in the field at high temperatures
X19	NON-compliance with storage norms
X20	Length of product delivery time
X21	Location of cold stores away from fields/gardens
X22	Other reasons

*Table 1. Description of variables for analysis<sup>1</sup>*

flavor are lost and spoilage begins. In addition, losses occur for a number of other reasons.

A decrease in the quantity or quality of products at any stage of the supply chain leads to a decrease in profits. In our opinion, in the process of analyzing the damage caused by the perishability of fruit and vegetable products, it is appropriate to study the indirect effects in addition to the direct damage in terms of quantity and quality.

For example, it is necessary to take into account the fact that the energy, land and water resources, manpower, transport and other factors spent on the production of fruit and vegetable products can be spent on the production of other types of consumer products. It is very difficult to completely prevent losses, but it is possible to reduce its

level. For example, the year-round availability of products to consumers ensures that imports are reduced and prices are affordable.

Analysis and results. Supply chain involves a complex process, and only those with a greater number of response options were considered. In this case, the occurrence of losses was 53 percent in delivery, 27 percent in sorting, and 20 percent in storage.

The delivery process includes the process of processing the product after it is collected from the field, to the domestic market or to the foreign market. Of course, there are a number of problems in the supply chain of fruits and vegetables in Uzbekistan today, the lack of knowledge and skills of harvesters can cause problems related to losses in the entire chain.

<sup>1</sup> Statistical analysis was performed by the author in Stata 15 software

Component	Eigenvalue	Difference	Proportion	Cumulative
<b>Component 1</b>	1.55549	0.355753	0.3889	0.3889
<b>Component 2</b>	1.19974	0.094562	0.2999	0.6888
<b>Component 3</b>	1.010518	0.965596	0.2763	0.9651
<b>Component 4</b>	0.139584	0	0.0349	1.0000

**Table 2. Location of selected factors in components<sup>2</sup>**

For example, 100 people should work to pick, sort, cool and export an average of 20 tons of cargo.

If the capacity of the cold store is 1000 tons, it is not difficult to imagine how many people need to work to sort the average 250-300 tons of products placed in it. For the free movement of a large number of workers, the area of the cold room is required to be much larger than the volume of product storage.

A lot of it comes down to well-informed staff. The conditions are sufficient to move to the sorting mechanism. The work is definitely not over with improving the qualifications of the workers.

Currently, our existing cold storages are able to fulfill their function only up to 60%. For example, if it is intended to export 10 tons of cargo in 10 days, they can only cool 6 tons during this period. The reason is that many people have built the third type of cold storage used for consumption.

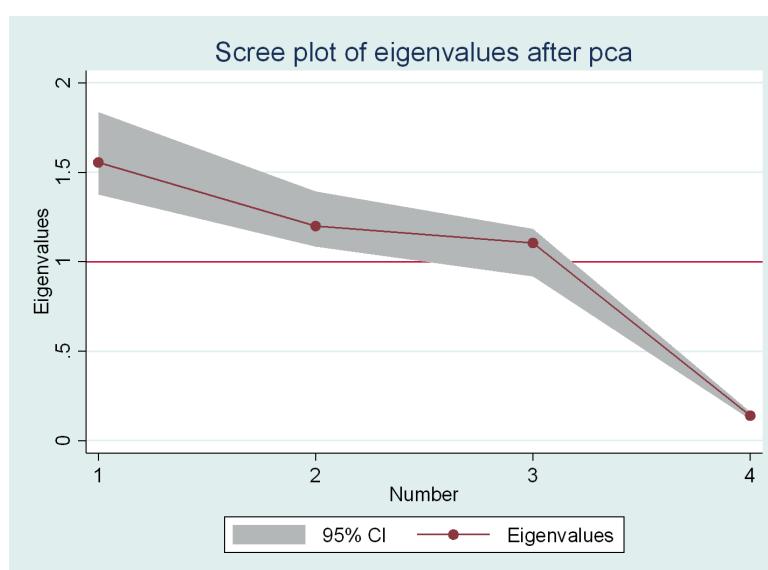
As a result, sorting works are carried out in the field itself, even if it does not meet the standards.

The relationship between the factors affecting the increase in the volume of losses

indicators of losses in the supply chain, without neglecting the factors that influence it, and showing the relationship, taking into account the interaction of each factor.

Stata-15 statistical analysis program was used to determine the correlation between the factors we considered. Because this program can help to simplify the calculation and justify the accuracy in the process of statistical analysis. The classification of variables according to the factors mentioned in the questionnaire is presented in the following table 1.

It can be seen from most studies that relatively simple types of econometric models are usually used. In particular, the regression model (OLS) allows you to consider the effect of several independent variables on exactly one dependent variable. In real life, we cannot take only one factor as the main influencer, one factor can affect the third factor through the second factor, it can affect several dependent variables at the same time, or some processes can be affected by several factors at the same time. In doing so, we need more efficient econometric models for research. In the process of analysis, the use of

**Figure 1. Graphic display of component values<sup>3</sup>**

can also be analyzed through a number of econometric models. Econometric models allow quantitative analysis of development

PCA (Principal Component Analysis) models in determining which factors are most responsible for losses in the supply chain of fruit and vegetable products increases the

<sup>1</sup> Statistical analysis was performed by the author in Stata 15 software

<sup>3</sup> Statistical analysis was performed by the author in Stata 15 software

Variables	Component 1	Component 2	Component 3	Component 4
Sorting and packing operations are carried out in the field at high temperatures	-0.7727	-0.0356	-0.0356	0.6234
Non-compliance with storage norms	0.5247	-0.6043	-0.2941	0.5226
Length of delivery time	0.2614	0.7823	-0.3448	0.4480
Location of cold stores away from fields/gardens	0.2436	0.0987	0.8907	0.3709

**Table 3. Indicators of selected factors in components (loading)<sup>4</sup>**

reliability and accuracy of the analysis results. The reason we chose these models is because they have several advantages over other models. In the framework of our research, we select a number of factors affecting the exact losses, one or two of them explaining the rest as a matrix.

Here, components with values greater than 1 are selected (component), that is, the variation should be greater than 10% as mentioned in the above section. We will need to select components by eigenvalue. Looking at the table, the values of component 1 and component 2 are greater than 1, and the value of component 3 is very close to 1. These can be clearly seen in Figure 3.

It can be seen that the model presented 4 components by entering the given 4 variables into a matrix.

As a rule, three of them were accepted because the value was correct.

Now it is time to determine the weight (loading) of each of the selected variables in the composition of the components provided by the model. The weight of the factors in the components should be greater than -0.30 or 0.30 (Table 2).

Determination of the correlation matrix	
Determinant	0.085
Bartlett test of sphericity	
Chi-square	839.217
Degree of freedom	10
p-value	0.000
Kaise mayer Olkin Measure	0.50

**Table 3. Indicators of selected factors in components (loading)**

Noticed that the weights of the selected factors in the components from the above table, the weights of the variables of high temperature sorting and packaging (-0.77) and non-observance of storage norms (0.52) are in accordance with the requirements. It can be concluded that these 2 variables (high temperature sorting and packing and non-observance of storage norms), i.e. these 2 factors affecting the losses, are the other

factors (the length of product delivery time and the location of cold storages far from the field/garden) manifests itself.

From the table above, the correlation coefficient matrix corresponding to the Chi-square statistic has a p-value of 0.000, which is less than 0.05, the predicted level of significance, which indicates that the hypothesis that the correlation matrix of these variables is not significant is rejected. It should be noted that the data is almost 86 times larger than the variables obtained from 344 samples (4), where the actual required sample size should be 4-5 times larger than the variables. Kaiser Mayer Olkin Measure (KMO) interprets the adequacy of selected factors, where the value is 0.50. All this justifies the use of factor analysis for this model.

## Conclusion

Taking into account the specific characteristics of fruit and vegetable products, it is appropriate to consider the processes in the chain from the stage of its delivery to the consumer. The value chain developed in the global community was shared with some considerations for its implementation in the conditions of Uzbekistan. In conclusion, we can cite the following:

1. In Uzbekistan, great importance is attached to the processes of growing and exporting fruit and vegetable products, but there are shortcomings in the issues of their delivery, storage, and packaging.

2. In improving the current state of the value chain of fruit and vegetable products, it is appropriate to take into account the mutual integration of growing, processing, exporting participants.

3. The opinions of the participants of the supply chain are important when choosing the factors that affect the quantity and quality of losses in fruit and vegetable products. Based on this, we believe that surveys should be conducted among all the links involved in the fruit and vegetable supply chain, that is, growers, processors, warehouse owners, and exporters.

<sup>4</sup> Statistical analysis was performed by the author in Stata 15 software

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# O'zbekistonda internet-marketingini rivojlantirish samaradorligi



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### Kalit so'zlar

*Boshqaruvin, marketing, innovatsiya, integratsiya, internet marketingni rivojlantirish, internet savdo, elektron tijorat.*

## Annotatsiya

Jahonda raqamli iqtisodiyotning rivojlanishi va xizmatlar sohasida axborot-kommunikatsiya texnologiyalarining joriy qilinishi raqamli xizmatlar, jumladan, elektron tijoratning kengayishi uchun sharoit yaratmoqda. Shu sababli maqolada elektron tijoratni samarali rivojlantirish borasidagi tajribalar negizida uning shakllanishi, elektron tijorat asosida virtual to'lovlar tizimining amal qilishi va uning xavfsizligini ta'minlash, elektron tijorat sohasini tartibga solish, eng maqbul tashkiliy-boshqaruv tuzilmasini joriy qilish, elektron tijorat tizimining rivojlanish samaradorligini baholash, mazkur sohada innovatsiyalarni boshqarish tizimini takomillashtirish, chakana savdo korxonalarida elektron tijorat tizimining shakllanish shart-sharoitlari va omillarini aniqlash kabi yo'nalishlardagi ilmiy muammolarni tadqiq etish muhim ahamiyat kasb etmoqda.

## Kirish

Jahon iqtisodiyotida global mashuv jarayonining chuqurlashib borishi va raqamli texnologiyalarning shiddat bilan rivojlanish sharoitida korxonalarning ichki bozorda o'z mavqeini saqlashi hamda jahon bozoriga kirib borishi dolzarb muammolardan biri bo'lib qolmoqda.

Ushbu muammolarni bartaraf etish, marketing tadqiqotlarining yangi bosqichiga o'tish internet-marketingni rivojlantirishni talab etmoqda.

Tadqiqotlar shuni ko'satmoqdaki, 2040 yilga kelib barcha xaridlarning 95 % dan ortig'i elektron tijorat orqali amalga oshiriladi: dunyodagi eng tez rivojlanayotgan elektron tijorat bozori Xitoy bo'lib, 2021 yilga kelib M-tijorat elektron tijorat bozorining 72,9 foizini egallaydi.

Onlayn xaridorlarning qariyb 51 foizi smartfonlar orqali xaridlarni amalga oshirmoqda. Dunyo bo'y lab 2 milliarddan ortiq raqamli xaridor mayjud. Dunyoda 12 dan 24

milliongacha elektron tijorat saytlari mavjud. Global elektron tijoratning B2C interneti 2021 yilga kelib 4,5 trln. Hindiston va Indoneziyada 2018 va 2022 yillarda eng tez o'sib borayotgan elektron tijorat chakana interneti kutilmoqda. Elektron tijorat chakana interneti 2020 yilda global chakana internet hajmining 14,1 foizini tashkil etdi.

Bu esa bugungi kunda internet marketingni rivojlantirishning iqtisodiy o'sishga ta'siri ahamiyatli ekanligini namoyon etadi.

Jahonda internet-marketingni rivojlantirish yuzasidan keng qamrovli ilmiy izlanishlar olib borilmoqda. Xususan, iste'mol tovarlari bozoriga raqamli texnologiyalarning kirib borishi, iste'molchilarining aksariyat qismi elektron tijoratni internet orqali amalga oshirishi, tovarlar va xizmatlar harakatida raqamli texnologiyalar o'rning kengayib borishi, iste'mol tovarlari bozorida internet marketingni yanada rivojlantirish zaruratinini taqozo etadi.

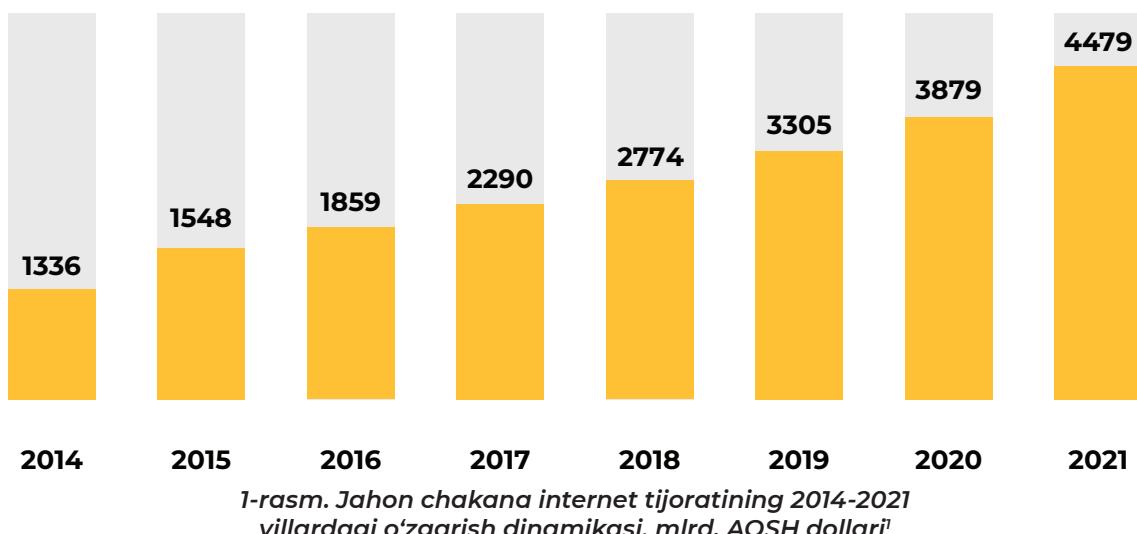
## Mavzuga oid adabiyotlar tahlili

O'zbekistonda internet-marketingni rivojlantirish samaradorligi va iqtisodiyotni rivojlantirishda marketing faoliyati muhim ahamiyatga ega bo'lib, raqamli texnologiyalarning shakllanishi va rivojlanishi, ushu sohada yangicha yondashuv, yangi yo'nalishdagi ilmiy tadqiqot ishlari olib borishni talab etmoqda. Bugungi kunda, bir qator o'zbekistonlik olimlar tomonidan yozilgan mavzu bilan bog'liq tadqiqot ishlari mavjud.

O'zbekistonda internet marketingni rivojlantirish va u orqali tarmoqlar sohalar samaradorligini oshirishning ayrim muammolari S.S. G'ulomov, A.M. Abdullayev, B.A.Begalov, B.K. Goyibnazarov, M.R. Abdullayeva, T.S. Kuchkarov, I.Ye. Jukovskaya, B.R. Vafoev, A.B. Bobojonov va boshqalarning ilmiy tadqiqot ishlarida o'rganilgan.

kengaytirish va ijodiy salohiyatini rivojlantirishga qaratilgan ma'rifiy va foydali veb-resurslarni yaratishni qo'llab-quvvatlash maqsadida tarmoqning global va milliy segmenti rivojlanish tendensiyalarini muntazam o'rganib borish, milliy kontentni rivojlantirish mexanizmlarini takomillashtirish bo'yicha takliflarni shakllantirish, davlat-xususiy sheriklikni joriy etish, korxonalarning raqobatbardoshligi hamda xarajatlar optimallashuvini ta'minlash yo'nalishidagi chora-tadbirlarni ishlab chiqishni taqozo etadi.

Hozirgi sharoitda iste'mol tovarlari bozorida internet-marketingni rivojlantirishning o'ziga xos ilmiy-uslubiy asoslarini o'rganish, asosiy yo'nalishlarini belgilash, internet-marketing samaradorligini oshirish, shuningdek, iste'mol tovarlari bozorida internet marketingni rivojlantirishga qaratilgan zaruriy mexanizmlarni ishlab chiqish masalalari asosiy ilmiy tendensiyalardan hisoblanadi.



Yuqorida nomlari keltirilgan mahalliy olimlar internet marketing va uning ayrim tarmoqlar va sohalar faoliyati samaradorligini oshirishda ko'plab tadqiqot ishlarini olib borganlar. Bu boradagi fikr-mulohazalardan kelib chiqib shuni aytishimiz mumkinki, internet marketingni rivojlantirish bugungi kunda tadbirkorlarning oldiga qo'yadigan vazifalarini ham o'z-o'zidan o'zgartirishi, ya'ni innovation muhitga qarab egiluvchan hamda moslashuvchan qarorlar qabul qilishni talab etadi.

## Tadqiqot metodologiyasi

O'zbekistonda Internet jahon axborot tarmog'ida yoshlarda bilimlar axborot makonini shakllantirish, dunyoqarashini

## Tahlil va natijalar

Jahon bozorida internet tijoratning mintaqaviy rivojlanishi bir tekis emas. Bu holatda AQSH, Yevropa Ittifoqi va Osiyo mamlakatlari yetakchi o'rinni egallamoqda. «Dunyoda AQSH internet tijoratni rivojlantirgan birinchi mamlakatdir.

Ayni paytda u, dunyodagi internet tijorat eng rivojlangan va rivojlantirish bo'yicha amaliy harakatlar olib borilayotgan yetakchi mamlakat hisoblanadi. Yevropa Ittifoqida internet tijoratning rivojlanishi Qo'shma Shtatlarga qaraganda kechroq boshlandi, ammo u global internet tijoratning yetakchi sohasiga aylandi. Internet tijoratni rivojlantirishda yangi ishtiroychi sifatida Osiyo

katta bozor salohiyatiga egadir».

Shunga qaramay, Osiyoda internet tijorat so'nggi yillarda rivojlanishi va tovarlarni ayirboshlash tezligi oshib borayotgan sohadir.

1-rasmda jahon chakana internet tijoratining 2014-2021 yillardagi o'zgarish dinamikasi keltirilgan bo'lib, unga ko'ra chakana internet tijorat hajmi 2014 yilda 1336 mlrd. AQSH dollarini tashkil etgan bo'lsa, bu ko'rsatkich 2021 yilda 4479 mlrd. AQSH dollariga yetdi.

Yillar	2018 y.	2019 y.	2020 y.	2021 y.	2022 y.	2018-2022 y. y.y.da +,%
Internet tijorat xajmi, mln. so'm	6033,1	12123,7	40861,1	275310,7	1002481,1	166,2
Axoli soni, ming kishi	31575,3	32120,5	32656,7	33255,5	33905,2	107,4
Axoli jon boshiga real daromadlar xajmi, ming so'm	5887,9	6681,4	7767,0	9509,6	10737,3	182,3
Internetdan foydalanuvchilar soni, mln.kishi	9,6	11,2	13,3	16,4	20,0	208,3
O'rtacha internet tezligi, mb/s	0,057	0,76	8,57	18,92	32,39	568,2
Internetga ulangan korkhona va tashkilotlar ulushi, %	25,9	27,2	27,5	26,2	21,1	81,4

#### *1-jadval O'zbekistonda internet tijoratga ta'sir etuvchi omillarning o'zgarish tendensiyasi<sup>1</sup>*

Internet-marketing texnologiyalaridan foydalanish natijasida mahsulotlar yetkazib berish zanjirida umumiy xarajatlarning 60 % gacha, zahiralar darajasini 60 % gacha, ishlab chiqarish va yetkazib berishlar vaqtini 50 % gacha pasaytirish, yetkazib berishlar aniqligini 60 % gacha oshirish, quvvatlardan foydalanishni 20 % gacha yaxshilash, qiymatni yaratish jarayonini optimallashtirish va ulgurji xaridlar hamda sotish sohasida tranzaksiya xarajatlarni kamaytirish hisobiga foydani 30 % gacha oshirish, mahsulot sifatini 30 % gacha oshirish, reaksiya ko'rsatish tezligi va yetkazib berish zanjirlarining qayishqoqligini oshirish hisobiga tovar aylanmasi va bozordagi ulushni 55 % gacha oshirish mumkinligi aniqlangan.<sup>5</sup>

1-jadvalda O'zbekistonda internet tijoratga ta'sir etuvchi omillar va ularning o'zgarish dinamikasi keltirilgan bo'lib, tahliliy ma'lumotlarga ko'ra, 2018-2022 yillarda respublikada internet tijorat hajmi 166,2 martaga o'sgan. Butun jahonda yuz bergan koronavirus pandemiyasi tufayli, birgina 2022 yilda 2020 yilga nisbatan bu ko'rsatkich 3,6 martadan ortiqqa o'sgan.

Tahlil etilayotgan yillarda aholining real daromadlari (182,3 %) oshishi bilan birga, internetdan foydalanuvchilar soni (208,3 %) ham muvofiq ravishda oshgan. Shuningdek, bu davrda internet tezligi 568,2 martaga oshgan.

O'zbekistonni jahon iqtisodiyotiga muvaffaqiyatli integratsiya-lashishi uchun savdoda, xususan, internet tijorat sohasida rivojlanishning umumiy tendensiyalarini

hisobga olish zarur.

Internet biznes zamонавиј корхона deb qarashga undovchi ijtimoiy-iqtisodiy tizim sifatida mijozlar, yetkazib beruvchilar va hamkorlar bilan interfaol aloqalar tufayli keng miqyosdagi iqtisodiy tizimda bir-biri bilan o'zaro bog'langan. Ushbu munosabatda korxonaning muvaffaqiyati uning layoqati va resurslari hamda uning ichki siyosatidagi pozisiyasiga bog'liqdir.

Internet tijorat samaradorligini oshirish

uchun internet pochta imkoniyatlarini tadqiq etayotganda, biz, birinchi navbatda, uning ko'p qirraligini e'tiborga olishimiz kerak.

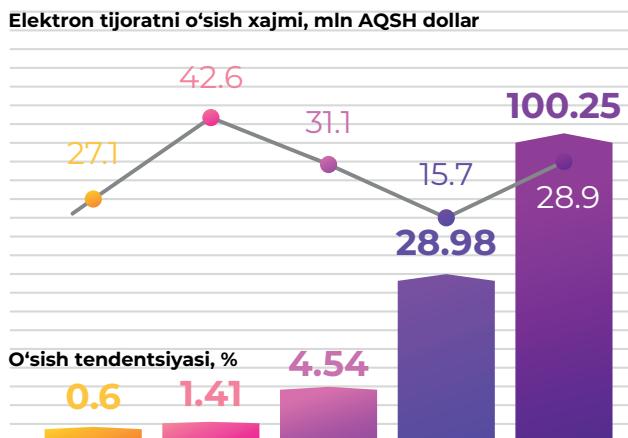
2-rasmda keltirilgan mamlakatimizda internet tijoratning o'sish dinamikasiga nazar solsak, 2016 yilda o'tgan yiliga nisbatan 27,1 % o'sishni tashkil qilgan bo'lsa, bu ko'rsatkich 2020 yil o'tgan yiliga nisbatan 28,9 % ga oshgan.

Internet tijoratni rivojlantirish uchun chekllovchi omil bo'lib, mobil qurilmalar uchun to'lov mexanizmining yo'qligi hisoblanadi. Ko'pgina mamlakatlarda onlayn to'lovlar odatiy hol bo'lib, PayPal<sup>7</sup> plastik kartalari, Amazon Honor system<sup>8</sup> va boshqa to'lov tizimlari yordamida kompyuterga bir marta bosish orqali xarid qilish mumkin.<sup>9</sup>

Ammo ularni mobil qurilmalarda amalga oshirish juda qiyin, eng yaxshi holatda ularning tranzaksion xarajatlari (kamida 50 AQSH sentni) faqat mini to'lovlarni amalga oshirishda ishlataladi. Ma'lumot uchun, mikro to'lovlar, masalan, eng yaqin restoran yoki do'konlar uchun xarajatlari past bo'lgan tizim talab qilinadi, lekin xaridor uchun ham, sotuvchi uchun ham xavfsiz va shaffof bo'lishi katta ahamiyatga ega.

## Xulosa

- Mamlakatimizda internet tizimini tartibga solish ijtimoiy-iqtisodiy rivojlanishning asosiy muammosi sifatida o'rganilmoqda. Global iqtisodiy inqiroz holatlarini bartaraf etishda internet tizimida bozor



**2-rasm. O'zbekistonda internet tijoratning o'sish dinamikasi<sup>2</sup>**

qonuniyalarining amal qilish mexanizmini shakllantirish, zamonaviy marketing konsepsiyalari asosida tashkil etish, ulgurji va chakana internet korxonalari o'rtaсидаги biznes munosabatlarga asoslangan uzoq muddatli va o'zaro manfaatli hamkorlik strategiyalarini ishlab chiqishga alohida ahamiyat qaratishni taqozo etadi.

2. Internet marketingining rivojlanish evolyusiyasi jarayonida yuzaga kelgan yakuniy iste'molchilarga tovar sotish, sotishni rag'batlantirish kabi vositalar klassik marketing konsepsiyalari raqamli transformatsiyalashuv natijasida o'zgartirishni talab etmoqda. Korxonalar iste'molchilarga qiymat yaratishga qaratilgan zamonaviy marketing konsepsiyalari hisoblangan o'zaro

munosabatlarga asoslangan marketing konsepsiyalardan samarali foydalanish orqali iqtisodiy samaraga erishadi. Shunga asoslanganda internet marketingi mahsulotning marketing kanallari bo'y lab taqsimlanishida yuzaga keluvchi jarayonlarda iste'molchilarga qo'shimcha qiymat yaratishni nazarda tutuvchi kafolatlangan o'zaro maqsadli bozor munosabatlari majmui sifatida o'rganish lozim.

3. Dunyodagi elektron tijorat bozorini uchta asosi, AQSH, Yevropa va Xitoy kontentlarga bo'lib o'rganildi hamda elektron tijorat bozorlarining rivojlanish tendensiyalari tahlil qilindi. O'zbekistonda mavjud holatdan kelib chiqib, elektron tijoratni rivojlantirishga ta'sir etuvchi omillar bo'yicha xorij tajribasini o'rganish maqsadga muvofiq.

## **Maqolaning amaliy ahamiyati**

Maqolaning amaliy ahamiyati O'zbekistonda internet marketingni rivojlantirish bo'yicha manzilli dasturlarni, omilli bog'lanish asosida sohani, shuningdek, hududlarni rivojlantirish dasturlari maqsadli ko'rsatkichlarini ishlab chiqishda hamda oliv o'quv yurtlarida «Raqamli iqtisodiyot», «Marketing», kabi fanlarni o'qitishda keng foydalanish mumkinligi bilan belgilanadi.

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# Innovatsion usulda sanoat korxonalarining samaradorligini oshirish



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**Kalit so'zlar**

*innovatsiya, innovatsion faoliyat, marketing, sanoat, sanoat 4.0, avtomatlashtirish, samaradorlik*

## Annotation

Maqolada sanoat korxonalari samaradorligini oshirishda ilg'or xorij tajribasini qo'llash imkoniyati, sanoat korxonalarini rivojlantirishda innovatsiyalarning kirib borishini baholash me'zonini ishlab chiqish va tizimni avtomatlashtirishdagi tizimli islohotlarni amalga oshirish bosqichlari tadqiq etilgan bo'lib, korxona samaradorigini oshirish uslubiyoti o'rganilgan.

Xalqaro innovatsion indeksni baholash natijalariga ko'ra, "iqtisodiy jihatdan taraqqiy etgan davlatlar orasida Germaniya (3,01 ball), AQSh (2,46 ball), Yaponiya (2,17 ball) va Shvetsiya (1,98 ball) singari mamlakatlar yetakchilik qilmoqda. Bloomberg Agentligining tadqiqotlari bo'yicha 2022-yilda jahonning innovatsion iqtisodiyoti reytingida Janubiy Koreya, Germaniya, Finlyandiya, Shveysariya davlatlari eng yuqori pog'onani egallab turibdi". O'z navbatida, innovatsiyalarning rivojlanganligi ushu mamlakatlardagi sanoat korxonalarining yuqori samaradorligini ham ta'minlamoqda.

Jahonda innovatsion omillar hisobiga barqaror iqtisodiy rivojlanishni ta'minlash borasidagi tajribalar asosida zamonaviy sanoat tarmoqlarining innovatsion faoliyigini hamda ishlab chiqarilayotgan mahsulotlar (ish, xizmat) raqobatbardoshligini oshirish muhim ahamiyat kasb etmoqda.

Shuningdek, ishlab chiqarish korxonalarida innovatsion faoliyat samaradorligini oshirishning tashkiliy-iqtisodiy mexanizmi, ishlab chiqarish tizimida innovatsiya tasnifi va innovatsion jarayonlar xususiyatlari, korxonalarining innovatsion rivojlanish strategiyasi va innovatsion loyihalarni baholash usullari, sanoatning fan sig'imi yuqori tarmoqlarida innovatsion

faoliyat samaradorligini oshirishning konseptual yo'nalishlarini tadqiq etish bu boradagi muhim ilmiy yo'nalishlarni namoyon etmoqda.

O'zbekistonda iqtisodiyotning yetakchi tarmoqlari, jumladan, sanoat tarmog'ini jadal rivojlantirishga e'tibor qaratilmoqda. Sanoat korxonalarini yuqori darajadagi zamonaviy texnika va texnologiyalar bilan jihozlash, ularni ishlab chiqarishga tatbiq etish orqali innovatsion iqtisodiyotga o'tish bo'yicha katta sa'y-harakatlar amalga oshirilmoqda. Bu borada «...barqaror iqtisodiy o'sishning eng muhim garovi – raqobatdosh mahsulotlar ishlab chiqarish, ular uchun yangi xalqaro bozorlar topish va eksportni ko'paytirish, tranzit salohiyatidan to'liq foydalanish hisoblanadi».

Mazkur vazifalarni hal etishda sanoat ishlab chiqarishi tizimida innovatsion faollikni oshirish, innovatsion-investitsion faoliyatni amalga oshirish tendensiyalari va ustuvor yo'nalishlarini aniqlash, innovatsion loyihalarni samaradorligini baholash, korxonalarda innovatsion faoliyatni amalga oshirishning molivaviy mexanizmini takomillashtirish singari yo'nalishlarda ilmiy tadqiqotlarni chuqurlashtirish alohida ahamiyat kasb etadi.

O'zbekiston Respublikasi Prezidentining 2017-yil 7-fevraldagi PF-4947-sonli «O'zbekiston Respublikasini yanada rivojlanirish bo'yicha



1-Jadval. Sanoat korxonalarida innovatsion faoliyatni amalga oshirishning moliyaviy mexanizmi

Harakatlar strategiyasi to'g'risida», 2017-yil 29-noyabrdagi PF-5264-sonli «O'zbekiston Respublikasi Innovatsion rivojlanish vazirligini tashkil etish to'g'risida», 2018-yil 22-yanvardagi PF-5308-sonli «2017-2021 yillarda O'zbekiston Respublikasini rivojlantirishning beshta ustuvor yo'nalishi bo'yicha Harakatlar strategiyasining «Faol tadbirkorlik, innovatsion g'oyalar va texnologiyalarni qo'llab-quvvatlash yili»da amalga oshirishga oid davlat dasturi to'g'risida»gi farmonlari, 2018-yil 7-maydag'i PQ-3698-sonli «Iqtisodiyot tarmoqlari va sohalariga innovatsiyalarni joriy etish mexanizmlarini takomillashtirish bo'yicha qo'shimcha chora-tadbirlar to'g'risida»gi qarori hamda mazkur sohaga tegishli boshqa me'yoriy-huquqiy hujjatlarda belgilangan vazifalarni amalga oshirishda mazkur maqola tadqiqoti muayyan darajada xizmat qiladi.

Iqtisodiyotda innovatsion faoliyat fan-teknika taraqqiyot yo'nalishlari, ijodi va amaliy ishlanmalar hamda tadqiqot natijalarini bevosita amaliyotga joriy etishga yo'naltirilan jarayon sifatida namoyon bo'ladi. Modomiki, «innovatsiya» kategoriyasining mohiyati ijtimoiy-iqtisodiy, tashkiliy-boshqaruv va texnologik jihatdan ancha keng tushunchadir. Innovatsion faoliyat va yo'nalishlar sohasi keng ko'lamli bo'lib, nafaqat ilmiy-teknikaviy, texnologik yangilik va ishlanmalardan amaliyotda foydalanishni o'z ichiga olmay, balki ishlab chiqarilgan tovar-mahsulot, mehnat jarayoni, marketing, ishlab chiqarishni tashkil etish hamda boshqaruv jarayonidagi o'zgarishlarni ham qamrab oladi.

Innovatsiya yangi mahsulot yoki xizmatlar, ularni ishlab chiqarish usulublari, tashkiliy, moliyaviy, ilmiy tadqiqot va boshqa doiralaridagi yangiliklarni joriy etish, sarf-xarajatlarni tejash imkoniyatini yaratish, mahsulotni yangicha hayotiy davrini amalga oshiruvchi jarayon sifatida bozorda sotish, ishlab chiqaruvchi uchun daromad keltirish va iste'molchilarga yangi mahsulotdan muvaffaqiyatli foydalanish bosqichini namoyon etuvchi faoliyat natijasidir.

Innovatsion faoliyat – innovatsion g'oya va ishlanmalarni tashkil etish, ishlab chiqarish sohasida ularning qo'llanilishi va amalga oshirilishini ta'minlovchi faoliyat.

Innovatsiyalarni tahlil qilishning muhim bosqichi bir qator asosiy belgilari bo'yicha tasnifi hisoblanadi. Muallif tomonidan o'tkazilgan ilmiy tadqiqot natijalari asosida innovatsiyalar xususiyatlarini tavsiflovchi va turli xildagi innovatsiyalarning xususiyatlari va farqli jihatlarini ifodalovchi muayyan belgilari bo'yicha tasnifi ishlab chiqildi (i-jadval).

Hozirgi kunda sanoat korxonalarida innovatsion loyihalarni amalga oshirish tartibi

qayta qurish bosqichida bo'lgani uchun innovatsion loyihalarni boshqarish ularni amaliyotga joriy etish bo'yicha qarorlarni qabul qilishni metodik ta'minlashdagi kamchilik hisoblanadi.

Innovatsiyalar samaradorligini baholashning umumiy iqtisodiy tamoyili undan olingan samara (natija) va xarajatlarni solishtirish hisoblanadi. Shunga ko'ra, sanoat korxonalarida innovatsion faoliyat samaradorligini ifodalovchi ko'rsatkichlar tizimi integral samara, innovatsiyalar rentabelligi, xarajatlarni qoplash, yangiliklarni o'zlashtirishga xarajatlarni ifodalovchi ko'rsatkichlar asosida takomillashtirildi.

Iqtisodiy samarani aniqlash muammosi va eng afzal innovatsiyalarni tanlash bir tomonidan, uni ishlab chiqish, tayyorlash va sotish xarajatlari nisbatan natijalar oshishini, ikkinchi tomondan, ushbu holatdagi innovatsiyalar uchun boshqa imkoniyatlarni joriy etishdan kutilayotgan samara bilan xarajatlarni taqqoslashni talab etadi. Sanoat korxonalarida mayjud mashina va jihozlarni yangisiga almashtirish muddati qisqarishini ifodalovchi tezlashtirilgan amortizatsiya bilan innovatsiyalar samaradorligini baholash muammosining dolzarbli ortadi.

Xarajatlar bilan natijalarni solishtirishga asoslangan innovatsiyalar samaradorligini hisoblash usuli innovatsiyalarning maqsadga muvofiqligi to'g'risida qarorlarni qabul qilishni nazarda tutadi. Odatda innovatsiyalar umumiy iqtisodiy samaradorligini baholash uchun quyidagi uchta guruh ko'rsatkichlaridan foydalilanadi:

1. Integral samara ko'rsatkichlari.
2. Innovatsiyalar rentabelligi ko'rsatkichlari.
3. Xarajatlarni qoplash davri ko'rsatkichlari.

Har bir guruhdan ma'lum ko'rsatkichni hisoblash variantlari keltiriladi:

1. Integral samara ( $E$ ) diskontlash vositasida muayyan davrga keltirilgan hisobot davriga natija va xarajatlar farqi hajmini o'zida namoyon etadi. Bunday mezon asosidagi hisob-kitob quyidagi tarzda ifodalananadi:

$$E = \sum_{L=0}^T (N_t - X_t) a_t$$

bu yerda:

$T$  – hisobot yili;

$N_t$  –  $t$ -yildagi natija;

$X_t$  –  $t$ -yilda innovatsiyaga qilingan xarajatlar;

$a$  – diskontlash koefitsienti.

2. Innovatsiyalar rentabelligi ( $R_i$ ) muayyan davr uchun olingan daromadlarning xarajatlarga nisbatini ifodalaydi. Rentabellik quyidagicha aniqlanadi:

$$R_i = \sum_{t=0}^T D_t a_t / \sum_{t=0}^T k_t a_t$$

bu yerda:

$D_t$  – t – davrdagi daromad;

$k_t$  – t – davrdagi innovatsiyalarga qilingan investitsiyalar hajmi.

Innovatsiya rentabelligi integral samara bilan bog'liqdir. Agarda integral samara ijobiy bo'lsa, rentabellik 1 koeffitsientdan yuqori bo'ladi va aksincha. Agarda rentabellik 1 koeffitsientdan kichik bo'lsa, u holda innovatsion loyiha amaliyotga joriy qilinmaydi.

Muayyan davr uchun innovatsiyadan olinadigan daromad hajmi va zaruriy investitsiyalar hajmi quyidagi formula asosida aniqlanadi:

$$D = \sum_{t=0}^T \frac{D_t}{(1+a)^t}, \quad K = \sum_{t=0}^T \frac{K_t}{(1+a)^t},$$

3. Xarajatlarni qoplash davri ( $T$ ) innovatsiyalar samaradorligini baholashda yetarlicha axborot tarzidagi ko'satkich hisoblanadi. Xarajatlarni qoplash davri o'rta yillik pul daromadlari hajmini diskontlashga innovatsiyalarda dastlabki investitsiyalar nisbatini nazarda tutadi.

$$T = \frac{K}{D}$$

bu yerda:

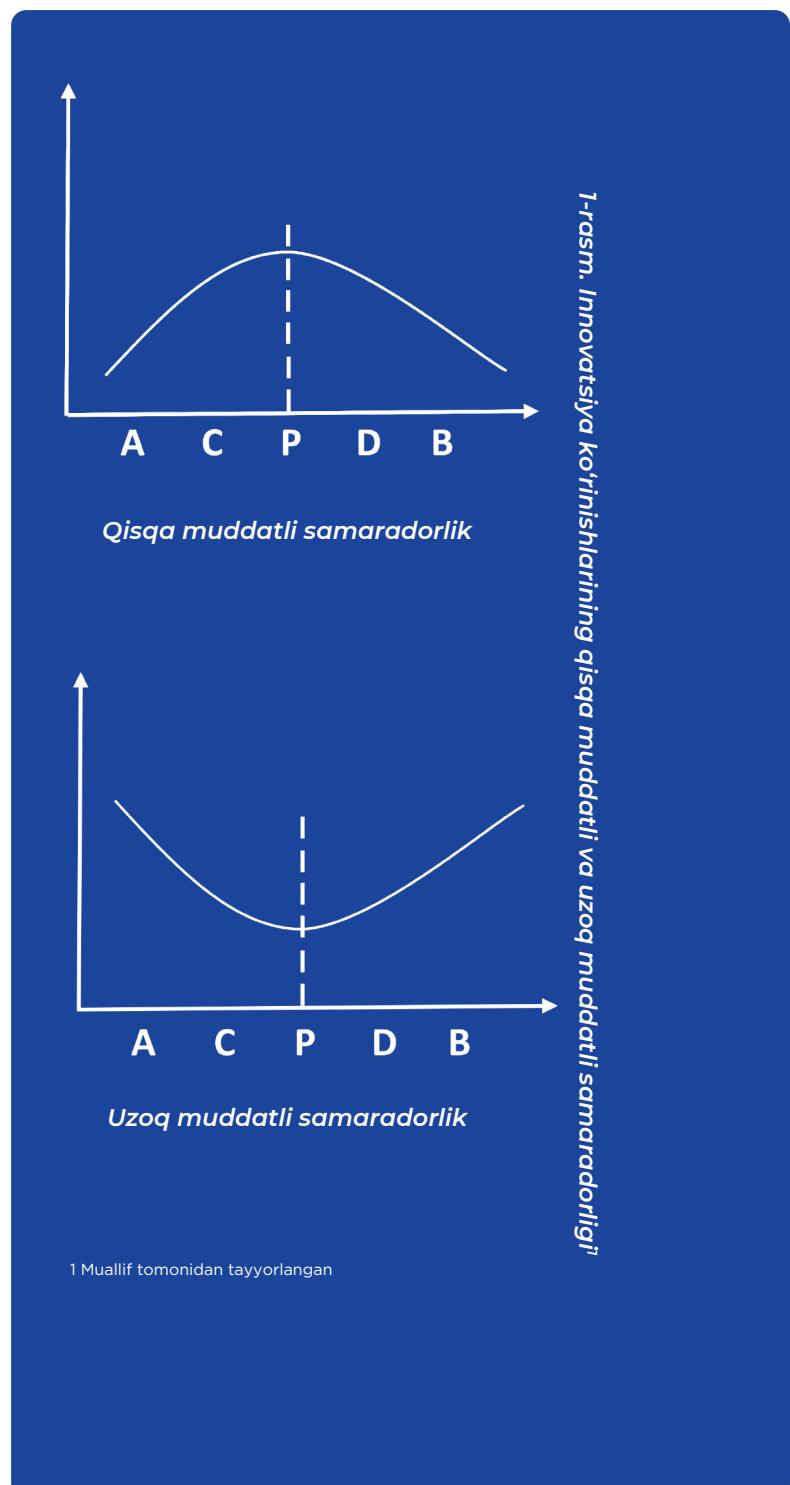
$K$  – innovatsiyalarga dastlabki investitsiyalar;

$D$  – o'rta yillik pul daromadlarini diskontlash.

Odatda, xarajatlarni qoplash muddati qanchalik uzoq bo'lsa, risk ham shunchalik yuqori bo'ladi. Qisqa davrda innovatsiyalar o'zini qoplovchi belgilangan davrda oldingi innovatsiyalar samarasini qoplash imkoniyatiga ega «qoplovchi innovatsiyalar» deb nomlanuvchi innovatsiyalar paydo bo'lishi mumkin. Ular qisqa muddatda innovatsiyalarga qilingan xarajatlarni qoplaydi. Aynan shu davrda bozor, narxlar, ilmiy tadqiqot va tajriba konstrukturlik ishlari (ITKI) va texnologiyalar o'zgarishi mumkin.

ITKI va yangi texnologiyalar hissasi yuqori bo'lgan iqtisodiyot sektorlarida bu samara muhim aniqlik bilan kuzatiladi.

Innovatsiyalar samaradorligi innovatsion natija turiga bog'liq holda vaqt bo'yicha aniqlanadi. Agar ajratilsa, masalan, fundamental kashfiyotlardan boshlanuvchi innovatsiyalar (A tur), texnik va texnologik o'zgarishlar bilan bog'liq innovatsiyalar (V tur), takomillashtirish sifatidagi innovatsiyalar (S tur), imitatsiya (taqlid) ma'nosidagi (yangi texnologiyalar bilan bog'liq bo'limgan) innovatsiyalar (D tur) va R – mahsulot innovatsiyalariga tasniflanadi. Bunda samaradorlik o'lchovi vaqtga bog'liq holda turli xil ko'rinishdagi mutlaq egri chiziqqa ega bo'ladi (1-rasm).



<sup>1</sup> Muallif tomonidan tayyorlangan

Korxonalarda innovatsion faoliylik ohamiyati oshib borishini e'tiborga olgan holda uni baholashni zarur, deb hisoblaymiz. Bu ko'satkichlarning indikatorlari raqobatbardoshlik darajasi va barqarorligi, korxonalarning investitsion jozibadorligi, innovatsion infratuzilmaning rivojlanishi hisoblanadi.

Shunday ekan, korxonalarda innovatsiyalar samaradorligini baholash tizimi korxona faoliyati ko'lami, tashkiliy-huquqiy shakli, faoliyat yo'nalishlariga bog'liq bo'limgan kattalikdagi integral ko'satkichlar bazasi asosida tuzilishi kerak.

Bunda uning innovatsion faoliyatiga ta'sir etuvchi ichki va tashqi omillarni hisobga olish maqsadga muvofiqdir. agar korxona

ishni tashkil etishni ifodalaydi.

Innovatsion faoliyatni faollashtirish korxonalarning egallab turgan bozoridagi barqaror holati va rivojlanish dinamikasini ta'minlashning shart-sharoiti hamda uning raqobatbardoshligini oshirishning asosiy omili hisoblanadi. Qo'yilgan maqsadga erishish korxonaning innovatsion faoliyatini tizimli tahlilsiz amalga oshirib bo'lmaydi. Bu jarayonda muhim jihat bo'lib, korxona faoliyatida ilmiy-teknik yutuqlardan foydalananish va uzuksiz rivojlanishni ta'minlovchi yuqori samarali mexanizmni yaratishga qodir, innovatsion faoliytkni oshirish imkonini beruvchi ilmiy asoslangan usullar hisoblanadi.

## 1 Marketing

## 2 Qaror qabul qilish

## 3 Ishlab chiqarish rejasi

## 4 KH va TH

## 5 Sertifikatlash

## 6 IT

## 7 Sanoat namunasi

## 8 Ishlab chiqarish

## 9 Bozor

*2-rasm. Raqobat bozorida yangi turdag'i mahsulotni realizatsiya qilish jarayoni ketma-ketlig'i<sup>2</sup>*

intellektual salohiyati innovatsiyalar samaradorligi ko'satkichlari bilan birlashtirish kompleks ko'rib chiqilsa, u holda ishning muayyan davri uchun baholashni taqqoslash korxonaning innovatsion rivojlanishining real dinamikasini ko'rsatadi.

Sanoat korxonalarida innovatsion faoliyat yo'nalishlari innovatsion sohada bajariluvchi ishlar, uning maqsadi va asosiy mazmuniga ko'ra tasniflandi. Innovatsion faoliyatning bu yo'nalishi ishlab chiqarish korxonalarida innovatsiya ko'rinishlarini oydinlashtiradi.

Maqolaning «Samarqand viloyati sanoat korxonalari innovatsion faoliyatining rivojlanish holati va tendensiyalari» deb nomlangan ikkinchi bobida sanoat korxonalarida innovatsion faoliytkni oshirish shart-sharoitlari va omillari hamda tarmoqda innovatsion-investitsion faoliyatni amalga oshirish tendensiyalari tahlil qilingan. Shuningdek, sanoat korxonalarining innovatsion strategiyasi shakllanishi va loyihalardagi tavakkalchilikni baholash uslubiyati takomillashtirilgan.

Innovatsiya uni amalga oshirish bo'yicha jami mehnat jarayonlarini o'zida namoyon etuvchi innovatsion jarayonning natijasi hisoblanadi. O'z navbatida, innovatsion faoliyat mohiyatan, muayyan korxona doirasida turli xildagi innovatsiyalarni amalga oshirishda innovatsion jarayon bosqichlaridagi

Har bir alohida korxona doirasida innovatsion faoliyatni amalga oshirish jarayoni turli xildagi innovatsion jarayonlar bosqichlarini bosib o'tishi mumkin, faqat undan ikkitasi: innovatsiyalarni ishlab chiqish va ularni amaliyotda qo'llash davri o'zgarmay qoladi. Shundan kelib chiqib, korxonaning innovatsion faolligini oshirish imkoniyatlarni innovatsion jarayon bosqichlariga ajratib tasniflash maqsadga muvofiqdir.

Korxonaning innovatsion faolligini oshirishning asosiy yo'nalishlari nafaqat innovatsion jarayonni amalga oshiruvchilarning bevosita faoliyati, balki mazkur jarayonni faollashtirishga qaratilgan ma'lum davlat tadbirlari tizimiga asoslanadi.

Raqobatdosh bo'limgan bozor shu bilan shartlanganki, bunda xaridor ishlab chiqaruvchidan raqobatbardoshligi yuqoriroq tovari olishga harakat qiladi, ham bozor uchun, ham sotuvchi uchun unda innovatsiyaning o'ziga xos turini tashabbuskor va shakllantiruvchisi bo'lgan sotuvchi uchun xususiy buyurtmani shakllantiradi. Zamonaviy raqobat bozorida yangi turdag'i mahsulotni realizatsiya qilish jarayonining ketma-ketligi marketing faoliyatini amalga oshirishdan uning bozorga chiqishigacha bo'lgan bosqichlarni o'z ichiga oladi (2-rasm).

Muayyan davlatning innovatsion faolligi mamlakatdagi mavjud innovatsion

<sup>2</sup> Muallif tomonidan ishlab chiqilgan. Bu yerda: KH va TH – konstrukturlik va texnologik hujjatlashtirish; ITT – ishlab chiqarishni texnologik tayyorlash.

kon'yunktura va innovatsion jozibadorlik bilan belgilanadi.

Respublikamizda innovatsion faoliyatning institutsional asoslarini takomillashtirish va uning rag'batlaniruvchi tizimini rivojlantirish natijasida korxonalarda innovatsion faollikni oshirishga motivatsiya ham o'zgarmoqda (2-jadval).

Innovatsion infratuzilma qismlari ichida fan-texnika yutuqlarini o'zlashtirishga ixtisoslashgan innovatsion korxonalar muhim ahamiyatga ega. Shuning uchun innovatsiyalarni ommaviy tatbiq etish haqida gap borganda, shunday korxonalar tarmoqlarining paydo bo'lishiga ko'maklashuvchi innovatsion siyosatni amalga oshirishni talab qiladi. Innovatsion korxonalarda ilmiy texnikaning ilg'or yutuqlari, tatbiq etish tajribasiga ega bo'lgan malakali mutaxassis va olimlari, shu bilan birga zamonaviy, ilmiy, tajriba, muhandislik va ishlab chiqarish infratuzilmasi bo'lishi kerak.

chiqarish vositalari va xalq iste'moli mollarini yaratishni qamrab oluvchi ishlab chiqarish tarmog'i. Dastlabki ma'lumotlar bo'yicha 2023-yilning yanvar-fevral oylarida respublika korxonalari tomonidan 72,8 trln. so'mlik sanoat mahsulotlari ishlab chiqarilgan bo'lib, 2022-yilning yanvar-fevral oylariga nisbatan sanoat ishlab chiqarishining fizik hajmi indeksi 96,1 % ni tashkil etdi. Sanoat ishlab chiqarishining fizik hajmi indeksi ishlab chiqarilgan mahsulotlar (ishlar, xizmatlar) hajmining taqqoslandigani davrlardagi o'zgarishini tavsiylovchi nisbiy ko'rsatkichdir.

Aholi jon boshiga sanoat mahsulotlari ishlab chiqarishning taqsimlanishi, yirik sanoat korxonalari joylashganligi hisobiga Navoiy viloyatida (12 568,1 ming so'm), Toshkent shahrida (4 400,5 ming so'm) hamda Toshkent viloyatida (4 065,7 ming so'm) o'rtacha respublika darajasi ko'rsatkichidan (2 042,6 ming so'm) sezilarli darajada yuqoriligini ko'rsatmoqda.

Ko'rsatkichlar	Yillar					
	2017	2018	2019	2020	2021	2022
Korxonaning innovatsion faolligi (hisobot davrida texnologik, tashkiliy, marketing innovatsiyalarini amalga oshiruvchi korxonalarning tekshiruv o'tkazilgan korxonalarning umumiy sonidagi solishtirma salmog'i)	8,4	8,5	8,6	9,1	9,3	9,5
Hisobot davrida texnologik innovatsiyalarini amalga oshiruvchi korxonalarning tekshiruv o'tkazilgan korxonalar umumiy sonidagi solishtirma salmog'i	6,5	6,8	6,8	7,5	7,7	7,8
Texnologik innovatsiyalarga qilingan xarajatlarni jami tovarlar, bajarilgan ish va xizmatlardagi solishtirma salmog'i	4,1	4,5	4,6	5,8	6,1	6,3
Hisobot davrida tashkiliy innovatsiyalarini amalga oshiruvchi korxonalarning tekshiruv o'tkazilgan korxonalar umumiy sonidagi solishtirma salmog'i	1,0	1,2	1,2	1,5	1,6	1,9
Hisobot davrida marketing innovatsiyalarini amalga oshiruvchi korxonalarning tekshiruv o'tkazilgan korxonalar umumiy sonidagi solishtirma salmog'i	2,2	2,3	2,3	2,5	2,5	2,5

**2-jadval. Sanoat korxonalarida innovatsion faoliyatning asosiy ko'rsatkichlari, %<sup>2</sup>**

Sanoat mahsulotlari ishlab chiqarishni diversifikasiyalash va uning zamonaviy tarmoqlarini modernizatsiyalash jarayoni uning subyektlari iqtisodiy faoliyatining moddiy-texnika bazasi rivojlanish darajasiga bog'liq, chunki korxonalar resurs salohiyatidan samarali foydalanish iqtisodiy o'sishni ta'minlash va barqarorlikka erishishning shart-sharoiti va asosiy omili hisoblanadi.

Bugungi kunda respublikada 78,0 mingta sanoat korxonalari faoliyat ko'rsatmoqda, shundan 12,3 mingtasi (ro'yxatdan o'tgan korxonalar umumiy sonining 15,7 %) i) Toshkent shahriga, 8,1 mingtasi (10,4%) Farg'ona viloyatiga, 7,6 mingtasi (9,8 %) Toshkent viloyatiga, 7,6 mingtasi (9,8 %) Andijon viloyatiga va 6,9 mingtasi (8,8 %) Samarqand viloyatiga to'g'ri kelmoqda.

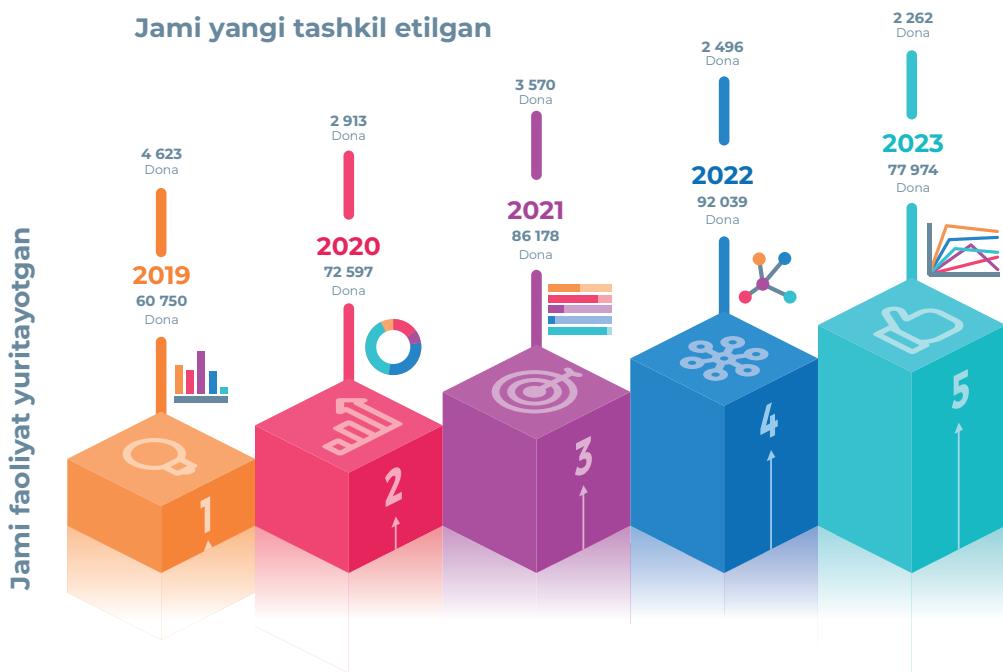
Sanoat – bu xomashyoni qayta ishslash, yer osti boyliklarini o'zlashtirish, ishlab

Sanoat ishlab chiqarishi tarkibida eng katta ulush ishlab chiqaradigan sanoat hissasiga to'g'ri kelib, 56,8 trln. so'mni, jami sanoat ishlab chiqarishidagi ulushi 78,0 % ni tashkil etdi.

2023-yilning yanvar-fevral oylarida respublikada jami sanoat ishlab chiqarishidagi yuqori ulush Navoiy viloyati (18,0 %), Toshkent shahri (17,6 %), Toshkent viloyati (16,6 %), Andijon viloyati (6,8 %) hamda Farg'ona (4,9 %) viloyati hissasiga tog'ri keldi.

Tog'-kon sanoati va ochiq konlarni ishslash – tabiatda qattiq jinslar shaklida uychraydigan (ko'mir, ruda), suyuq holatda uchraydigan (neft) yoki gazsimon holatda uchraydigan (tabiiy gaz) foydali qazilmalarni qazib olishni o'z ichiga oladi. Tog'-kon sanoati va ochiq konlarni ishslash sanoati korxonalari tomonidan 2023- yilning yanvar-fevral oylarida ishlab chiqarilgan mahsulotlar hajmi 8,5 trln. so'm

<sup>2</sup> Muallif tomonidan Samarcand viloyati sanoat korxonalari rahbarlari va mutaxassislari bilan ekspress baholash (tanlanma) orqali olingan ma'lumotlar hamda korxonalarning statistik hisobotlari asosida tuzildi.



**3-rasm. O'zbekiston Respublikasi sanoatining asosiy ko'rsatkichlari.<sup>3</sup>**

yoki jami ishlab chiqarilgan sanoat mahsulotlari hajmidagi ulushi 11,7 % ga to'g'ri keldi.

## Xulosa

Innovatsiyalar asosida sanoat korxonalarini samaradorligini oshirish masalalari yuzasidan o'tkazilgan tadqiqot natijalari asosida ilmiy-amaliy xulosa va tavsiyanomalar ishlab chiqildi. Ularning mohiyati asosan quydagilardan iborat:

1. Maqolada sanoat korxonalarini xo'jalik faoliyati samaradorligini oshirishning eng muhim mezoni sifatida «innovatsiya» va «innovatsion faoliyat»ga oid kategoriyalarning mualliflik ta'rifi ishlab chiqildi. Innovatsiya yangi mahsulotlar yoki xizmatlar, ularni ishlab chiqarish usulublari, tashkiliy, moliyaviy, ilmiy tadqiqot va boshqa doiralardagi yangiliklarni joriy etish, sarf-xarajatlarni tejash imkoniyatini yaratish, mahsulotni yangicha hayotiy davrini amalga oshiruvchi jarayon sifatida bozordagi realizatsiya qilish, ishlab chiqaruvchi uchun daromad keltirish va iste'molchilarga yangi mahsulotdan muvaffaqiyatli foydalanish bosqichini namoyon etuvchi faoliyat natijasidir.

2. Innovatsiya turlari, ularni joriy etish bosqichlari va natijalarini sotish doirasida ko'rsatilgan faoliyat yo'nalishlari asosida innovatsiyalarni amalga oshirishning muhim tavsifi ishlab chiqildi.

3. Ishlab chiqarish jarayoniga ta'sir

ko'rsatish yo'nalishlari, hayotiylik davri tarmoq tuzilishi, o'zgarishlar darajasi, innovatsion faoliyatni amalga oshirish manbai, ehtiyojlarni qondirish tavsifi, yangiliklarning bozorga chiqish vaqtini, vujudga kelish sabablari, qo'llash predmeti va ko'lamiga ko'ra innovatsiyalar tasniflash belgilari bo'yicha turlarga ajratildi.

4. Sanoat korxonalarida innovatsion faoliyat samaradorligini ifodalovchi ko'rsatkichlar tizimi sifatida integral samaradorlik va innovatsiyalar rentabelligini baholab borish korxonaning samarali faoliyat yuritishiga xizmat qiladi hamda uning unumdorligini oshiradi.

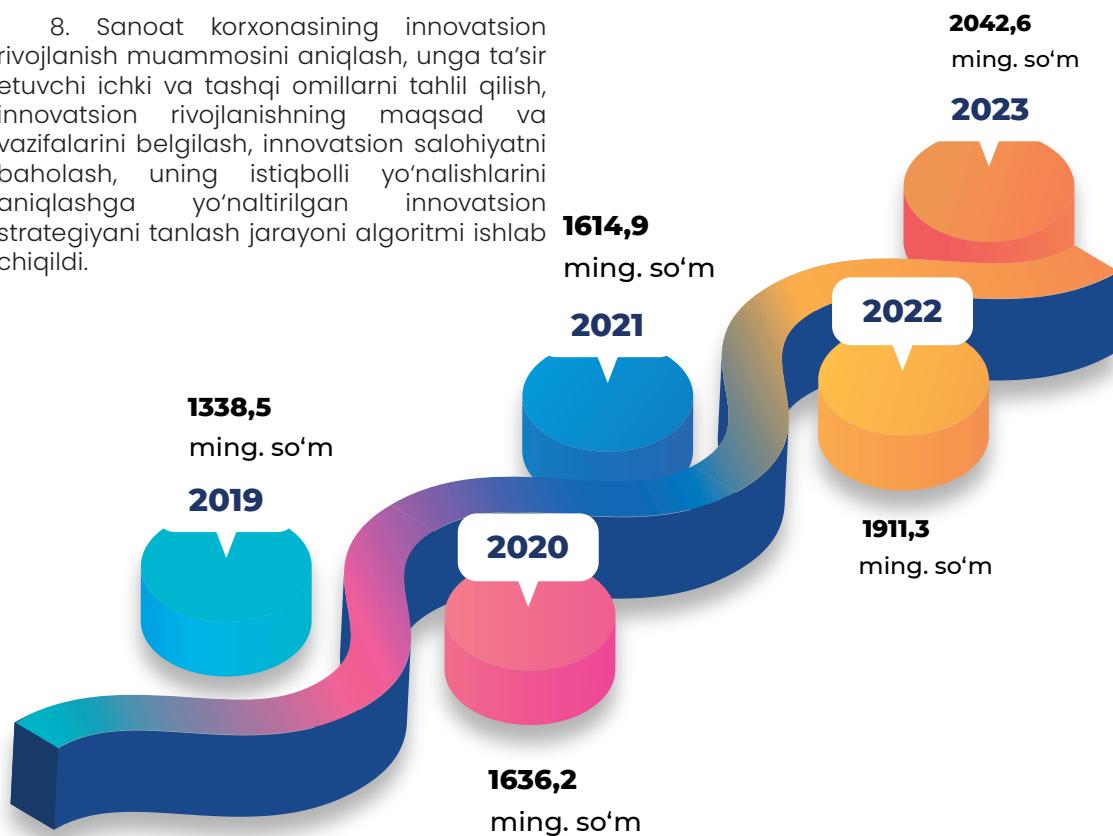
5. Korxonaning innovatsion faolligini oshirishda muhim iqtisodiy va institutsional shart-sharoitlari sifatida tashqi raqobat muhitini o'rganish, sohadagi tadqiqotlarning tizimli rivojlanishini ta'minlash va shart-sharoitlar muhim ahamiyat kasb etadi.

6. Korxona innovatsion faoliyati resurslar ta'minoti, boshqaruva jarayoni va innovatsion salohiyati bilan bog'liq ichki hamda bozordagi raqobat, ilm-fan va innovatsion infratuzilma rivojlanishining tashqi omillari ta'sirini aniqlash asosida takomillashtirildi.

7. Asosiy kapitalga kiritilgan investitsiyalar hajmi oshishi yuqori texnologik rivojlanish hamda intensiv iqtisodiy o'sish omili sifatida YaHMni yillik o'sish sur'atiga ijobjiy ta'sir ko'rsatadi. Shunga ko'ra, asosiy kapitalga kiritilgan yalpi investitsiyalar hajmini YAIM hajmi oshishiga ta'sirini aniqlovchi ICOR (incremental capital output) ko'rsatkichi aniqlandi.

<sup>3</sup> [https://stat.uz/images/uploads/reliz2021/sanaot-press-reliz-yanvar-uzb-23\\_02\\_2023.pdf](https://stat.uz/images/uploads/reliz2021/sanaot-press-reliz-yanvar-uzb-23_02_2023.pdf)

8. Sanoat korxonasining innovatsion rivojlanish muammosini aniqlash, unga ta'sir etuvchi ichki va tashqi omillarni tahlil qilish, innovatsion rivojlanishning maqsad va vazifalarini belgilash, innovatsion salohiyatni baholash, uning istiqbolli yo'nalishlarini aniqlashga yo'naltirilgan innovatsion strategiyani tanlash jarayoni algoritmi ishlab chiqildi.



*4-rasm. Aholi jon boshiga to'g'ri keladigan sanoat mahsulotlari ishlab chiqarish, hududlar kesimida.<sup>4</sup>*

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<sup>4</sup> [https://stat.uz/images/uploads/relij2021/sanoat-press-relij-yanvar-uzb-23\\_02\\_2023.pdf](https://stat.uz/images/uploads/relij2021/sanoat-press-relij-yanvar-uzb-23_02_2023.pdf)

# Finlandiyada uzluksiz ta'lim va o'qituvchilar tayyorlash tizimi



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### Kalit so'zlar

*Xorijiy tajriba, xalqaro ta'lim, Finlandiya ta'lim tizimi, o'qituvchilar ta'limi, o'quv dastur, fan, didaktika, samaradorlik, tadqiqot, natija.*

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## Annotatsiya

Ushbu maqolada Finlandiya ta'lim tizimining o'ziga xos xususiyatlari, o'qituvchilar ta'limi, Finlandiyada o'qituvchilar ta'limining tarixiy asoslari va hozir amal qilayotgan o'qituvchilar ta'limining o'quv dasturi hamda uning asosiy xususiyatlari, tamoyillari to'g'risida ma'lumotlar batafsil yoritilgan. Finlandiya ta'limi bilan O'zbekiston ta'lim tizimining qiyosiy tahlili olib borilgan.

## Kirish

Jahonda bo'lajak o'qituvchilarning intellektual faoliyatini rivojlantirish, kadrlar tayyorlash tizimini takomillashtirish muhim ahamiyat kasb etib bormoqda. Mamlakatimizda nafaqat yoshlar, balki butun jamiyatimiz a'zolarining bilimi, saviyasini oshirish uchun, avvalo ilm-ma'rifat, yuksak ma'naviyatni rivojlantirish asosiy vazifa etib belgilangan. Ushbu vazifalarni amalga oshirishda o'qituvchining pedagogik mahorati, ilg'or tajribalari muhim ahamiyatga ega.

Chunki, o'qituvchi ilm-ma'rifatli kadrlar tayyorlash, o'quvchilarni turli sohalarga yo'naltirish, uzluksiz ta'lim jarayonlarida islohotlarni amalga oshirish, strategik fikr yuritadigan, bilimli va malakali yangi avlod

kadrlarini tarbiyalash, xorijdagi ilg'or tajribalarni chuqur o'rganish, ta'lim jarayonini yangilash, o'qitish metodikasi, shakl va metodlarini qo'llashda ilm-ma'rifatga asoslanish kabilarni amalga oshirishga mas'ul shaxs hisoblanadi. Shu boisdan, jahon tajribasini o'rganish va xalqaro ta'lim tizimida olib borilayotgan islohotlarni tahlil etish dolzarb hisoblanadi.

Butun dunyo mamlakatlari o'qituvchilari va siyosatchilarning diqqat markazida bo'lgan ta'lim Finlandiya ta'lim tizimidir. O'n yildan ortiq vaqt davomida Finlandiyaning 15 yoshli bolalari OECD xalqaro baholash dasturida (PISA) doimiy ravishda eng yaxshi natijalarni ko'rsatmoqda.

Finlandiyaning muvaffaqiyati bu -

o'qituvchilar. O'qituvchilarning yuqori sifatli mashg'ulotlarni olib borishi uchun quyidagi tamoyillar asosiy omildir:

1. Maqomi va mustaqilligi.
2. Maqsadli ravishda tenglikka yo'nal-tirilgan izchil ta'limga siyosati.
3. Maktablarning markazlashmagan nazoratidir.

## Asosiy qism

Finlandiya ta'limga tizimi uchun eng muhim davr 1967-1974-yillar oraliq'idagi davr bo'lgan. 1967-yilda Finlandiya parlamentida ilgari surilgan takliflarni amalga oshirishga muvaffaq bo'ldi. Natijada, 11-12 yoshdagiga o'quvchilarning o'quv yoki kasbiy ta'limga bo'lgan "oqimi" umumiyligi keng qamrovli ta'limga o'tkazildi, qaror qabul qilish vakolatlari markazlashtirilmadi. Barcha o'qituvchilar uchun universitetlarda (bolalar bog'chasidan tashqari) ta'limga olish talab qilindi. Maktablarni oliv ma'lumotli kadrlar bilan ta'minlash muntazam yo'lgan qo'yildi.

Hozirgi vaqtida Finlandiyada umumiyligi, kasbiy va oliv ta'limga barcha fuqarolarga "bepul" beriladi va kattalar ta'limi ham qisman qo'llab-quvvatlanadi. Umumiyligi va kasb-hunar ta'limi mahalliy hokimiyat organlari tomonidan amalga oshiriladi hamda davlat tomonidan ham, mahalliy hokimiyat organlari tomonidan ham moliyalashtiriladi. Yigirmata universitet – oliv o'quv yurtlari (shundan o'ntasi pedagogik ta'limga) hukumat tomonidan moliyalashtiriladi. Maktablarning o'quv dasturlarini tuzish huquqi va mas'uliyati ta'limga bog'liq provayderlar – asosan mahalliy munitsipalitetlar va maktablardir.

Qonunchilikka ko'ra, ta'limga beruvchilar o'quv dasturini mahalliy sog'liqni saqlash va ijtimoiy xizmatlar mas'uliyati yuklangan idoralar bilan hamkorlikda "maktabning ish muhiti, mahalliy qiymat tanlovi va maxsus resurslar"ni hisobga olgan holda ishlab chiqishlari shart. Unaqaqt "umumiyligi ta'limga yuqori standartlari, balki butun jamiyatning birgalikda belgilangan maqsad va tartiblariga sodiqligi"ni ta'minlaydigan tarzda amalga oshiriladi.

Finlandiyada o'qituvchilar uchun ta'limga dasturini shakllantirish muhim omil hisoblanadi. Ta'limga tizimining yana bir muhim xususiyati ta'limga tizimidagi ishonch va hamkorlik madaniyatidir. Ta'limga tizimini tartibsiz nazorat qilish va imtihonlarga tayyorgarlik ko'rishga kuchli e'tibor mavjud emas. Faqat o'n ikki yillik maktabning oxirgi imtihoni mavjud xolos.

Finlandiya ta'limga tizimining hozirgi tuzilishi quyidagicha:

**Maktabgacha ta'limga** (6 yosh va undan past): 2001-yildan boshlab barcha oilalar uchun maktabgacha ta'limga muassasalarida tahlil olish imkoniyati berildi. Natijada taxminan 96% bolalarning maktabgacha ta'limga muassasalariga borishiga erishildi. Maktabgacha ta'limga muassasasi pedagog-o'qituvchilari kamida bakalavr darajasiga ega bo'lishi shart qilindi.

**Umum o'rta ta'limga maktabi:** "Asosiy ta'limga" deb ham ataladi va quyidagi bosqichlarga bo'linadi:

1. Boshlang'ich bosqich (1-6-sinflar): O'quvchilarga ta'limga berish uchun mutaxassisligi bo'yicha kamida magistr darajasiga ega bo'lishi kerak bo'lgan "sinf o'qituvchilari" zimmasiga yuklanadi.

2. O'rta ta'limga (7-9-sinflar): O'quvchilarga bir yoki ikkita fan (shuningdek, pedagogika) bo'yicha ixtisoslashgan mutaxassisligi bo'yicha kamida magistr darajasiga ega bo'lishi kerak bo'lgan "fan o'qituvchilari" dars beradilar.

Asosiy ta'limga davrida barcha moddiy resurslar, oziq-ovqat va transport davlat tomonidan ta'minlanadi. O'quvchilarning yarmidan ozrog'i 9-12 sinflar uchun "Kasb-hunar maktabalar"ini, qolganlari esa o'rta maktablarni tanlaydilar.

**Yuqori o'rta maktab** (10-12-sinflar): O'quvchini oliv (akademik) ta'limga tayyorlaydi. O'rta maktabning oxirida o'quvchilar to'rtta fan bo'yicha (qolganlari ixtiyorli) yagona rasmiy "imtihon"ni topshiradilar. Bu ularga o'qishga kirish to'g'risidagi guvohnoma va oliv ta'limga olish huquqini beradi.

**Kasb-hunar maktabalar:** Yuqori o'rta ta'limga kabi, umumta'limga maktabalar o'quvchilar qabul qilinadi va ularni maktabdan keyin darhol ishga tayyorlaydi. Boshqa mamlakatlardagi kasb-hunar maktabalaridan farqli o'laroq, ular asosan "shogirdlik" maqomida tashkil etiladi. Biroq, ko'plab o'quvchilar bakalavr darajasini olish uchun texnik yo'nalishdagi oliv o'quv yurtlariga kirishni davom ettiradilar. Kasb-hunar maktabalarining o'qituvchilari texnik oliv o'quv yurtlarida ixtisoslashtirilgan o'quv reja bo'yicha tayyorlanadi.

Finlandiya maktabalaridagi o'qituvchilarni ma'lumoti va ish sohasi bo'yicha maktabgacha ta'limga o'qituvchisi, hunarmandchilik va texnologiya fani o'qituvchisi, musiqa o'qituvchisi va boshqa toifalarga bo'lish mumkin. Biroq, har bir toifadagi o'qituvchilar turli o'quv dasturlari asosida tayyorlanadi.

1970-yilda "O'quvchilar ta'limga to'g'risida"gi qonun qabul qilinishi bilan

Finlandiya ta'limi muvaffaqiyatida asosiy o'rinni egallagan katta islohot amalga oshirildi. Yangi tashkil etilgan umumta'lim maktablari uchun ham, o'rta maktablar uchun ham o'qituvchilar tayyorlash oliy o'quv yurtlariga topshirildi.

Ko'pchilik universitetlar ikki bo'limga bo'lingan: umumiylar va fan sohasidagi ta'lim va pedagogik ta'limi yo'nalishlari. Birinchisi: umumiylar va fan ta'lim sohasida tadqiqot olib borish va rejalashtirishdagi muammolar ustida ishlash asosiy yo'nalish sifatida berilgan bo'lsa, ikkinchisi: pedagogik ta'limga, ya'ni o'qitish va o'qituvchilar ta'limi sohasidagi tadqiqotlarga e'tibor qaratildi.

Bo'lajak o'qituvchilarning boshlang'ich ta'limi barcha o'qituvchilar uchun umumiylar va keng malakaga ega bo'lishi talab etiladi. Bu umumiylar asos keyinchalik malaka oshirishda moslashuvchan tarzda to'ldirilishi mumkin. Pedagogika fanini shunday rivojlantirish kerakki, o'qituvchilar o'qituvchi bo'lishiga tayyor bo'lishlari va o'z o'quvchilarining ijtimoiy-emotsional o'sishiga hissa qo'shishlari lozim. O'qituvchilar o'z ishiga eng so'nggi tadqiqotlarga asoslangan pedagogik, optimistik munosabatda bo'lishlari hamda nazariy va amaliy tadqiqotlar olib borishi, shuningdek, o'quv fanlari va pedagogik fanlar yanada muvaffaqiyatli birlashtirilishi kerak.

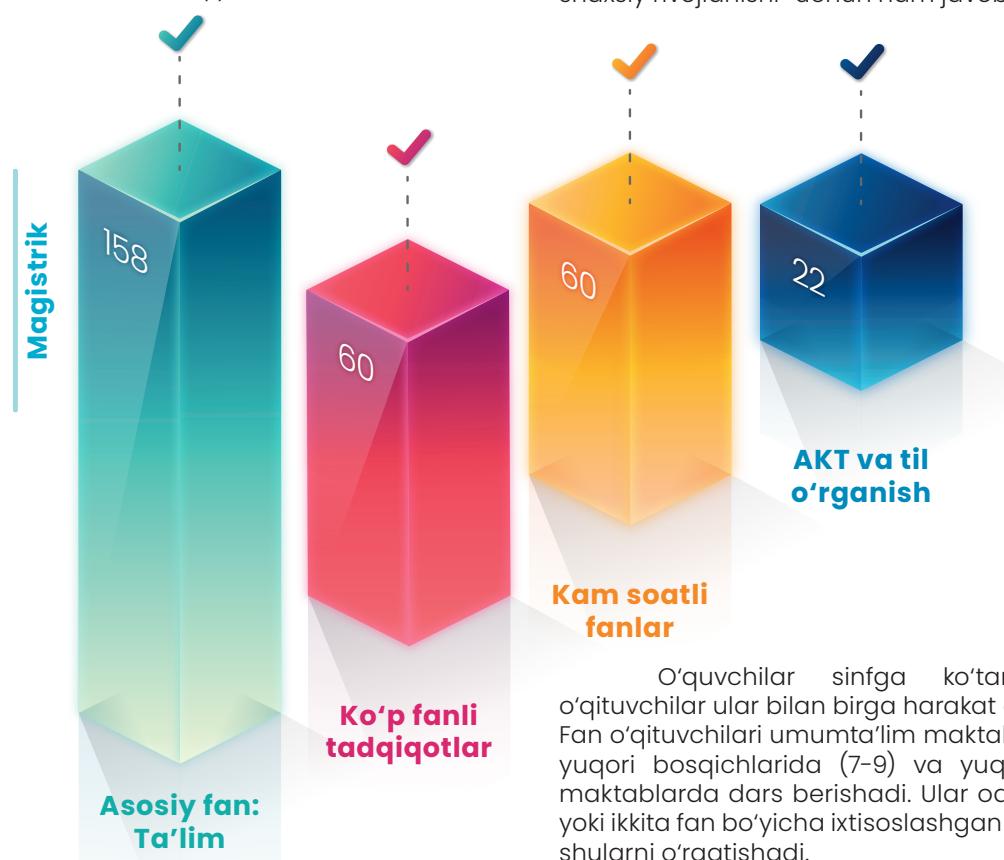
O'qituvchi ta'limi jamiyat va ta'lim siyosatini o'rganishdan iborat.

Bugungi kunda Finlandiyada o'qituvchilar ta'liming kuchli tadqiqotga yo'naltirilganligi va hamkorligini ko'rishimiz mumkin. 1979-yilda o'tkazilgan islohotdan so'ng, umumta'lim maktablari va o'rta maktab o'qituvchilar uchun zarur bo'lgan minimal malaka taxminan besh yillik qattiq o'quv va amaliy ishlarni talab qiladigan magistr darajasi sifatida belgilandi.

Bu uchta asosiy maqsadga xizmat qildi: birinchisi, boshlang'ich va o'rta maktab ta'limini birlashtirib, ularning ikkalasiga ham "umumiylar o'zak" berdi; ikkinchisi, boshlang'ich darajadagi o'qituvchilar yuqori akademik standartlarga javob berdi; uchinchisi, yuqori hamda o'rta maktab o'qituvchilari ham pedagogik fanlar bo'yicha tayyorlandi.

Ikki bosqichli daraja tizimiga o'tilib, endi barcha o'qituvchilar 3 yillik bakalavriat va ikki yillik magistr darajasiga ega bo'lishlari kerak bo'ldi (bog'cha o'qituvchilaridan tashqari – faqat bakalavr darajasi kerak).

Sinf o'qituvchilari: Bu o'qituvchilar umumta'lim maktablarining quyi sinflari (1-6) uchun mas'uldirlar. Ular odatda o'zlari shug'ullanadigan sinfga tegishli barcha fanlarni o'rgatadi va o'quvchilarning "butun shaxsiy rivojlanishi" uchun ham javobgardir.





Ikkala toifadagi o'qituvchilarning o'qituvchilarni tayyorlash o'quv dasturlaridagi farqlariga qaramay, quyidagi keng guruhlarga bo'lish mumkin:

1. Akademik fanlar;
2. Pedagogik tadqiqotlar;
3. Hamkorlik;
4. Til va AKT tadqiqotları;
5. Shaxsiy o'quv reja;
6. Ixtiyoriy tadqiqotlar.

O'qituvchilar uchun o'quv dasturining quyidagi tamoyillari mavjud:

1. Mustaqillik, mas'uliyat va ishonch. Finlandiya pedagogik ta'limingin zamirida barcha darajadagi o'qituvchilar nafaqat mustaqil mutaxassislar balki, "o'z sohalari bo'yicha mutaxassis bo'lishi kerak", - degan ishonch yotadi va turli xil muammolarni (pedagogik, ma'muriy, oila yoki jamaoa bilan bog'liq, hatto mahalliy sanoat bilan aloqalar) mustaqil ravishda va o'z hamkasblari hamda mahalliy hamjamiyat bilan hamkorlikda yechimini topadi. O'qituvchida bu fazilatlarning rivojlanishi, bir tomonidan, o'qituvchilik kasbini Finlandiyada eng ko'p talab qilinadigan va nufuzli kasblardan biriga aylantirgan bo'lsa, ikkinchi tomonidan ma'murlar va siyosatchilarga o'quv dasturlarini ishlab chiqish va o'quvchilarni baholash vazifalarini o'qituvchilarga deyarli

to'liq "topshirish" imkonini beradigan ishonch asosini tashkil qildi.

O'qituvchilar va maktab direktorlari o'quv dasturlarini ishlab chiqishda asosiy rol o'ynaydi. Pedagogik ta'lifm ularga o'quv dasturi bo'yicha yaxshi rivojlangan bilim va rejalashtirish ko'nikmalarini beradi. Bundan tashqari, o'quv dasturlarini loyihalash kasbiy rivojlanishni tizimli, nazariy jihatdan takomillashtirishga yordam beradi.

2. Tadqiqotga asoslangan yondashuv. Mustaqillik, mas'uliyat va ishonch tamoyili bilan bog'liq bo'lib, jiddiy tadqiqotga asoslangan yondashuvni qabul qilish tamoyilidir. Ushbu tamoyil ortida turgan ikkita asosiy maqsadni ajratib ko'rsatish muhimdir.

Birinchisi, bo'lajak o'qituvchilarga o'z faoliyat sohasidagi so'nggi tadqiqotlardan xabardor bo'lish, shuningdek, yangi bilimlarni qo'shish imkonini beradi. Shuningdek, ikkinchi eng katta maqsad, o'qituvchilarda o'z e'tiqodlari va amaliyotlari haqida fikr yuritish ko'nikmasini rivojlantirishdir. Bo'lajak fan o'qituvchilari uchun tadqiqotga asoslangan pedagogik ta'lifning maqsadi: "*O'qituvchilarga mustaqil fikrlash va mantiqiy dalillar orqali amalda duch kelishi mumkin bo'lgan muammolarni hal qilishga yordam beradigan ta'lif berishdir*".

3. Nazariya va amaliyot bo'yicha integratsiya. Finlandiya pedagogik ta'limingin uchinchi belgilovchi tamoyili - bu o'qish jarayonida nazariy jihatlarni amaliyot bilan mustahkam integratsiya qilishdir.

#### **Sinf va fan o'qituvchilarining o'quv dasturlari hamda ularning asosiy xususiyatlari.**

Finlandiya o'qituvchilari uchun o'quv dasturining umumiy yadrosi asosan "pedagogik tadqiqotlar"dan iborat. 60 kredit (ya'ni bir o'quv yiliga yaqin) bo'lgan ushbu fanlar pedagogik bilim va kompetensiyalarni olish uchun (qonun hujjatlariga muvofiq) majburiy hisoblanadi. Bu darajani magistratura bilan parallel ravishda yoki uni tugatgandan keyin ham olish mumkin. (Ammo, odatda, sind o'qituvchilari uchun pedagogika fanlari kurs davomida o'qitiladi; fan o'qituvchilari uchun esa 3-kursda yoki undan keyin boshlanadi). U asosan didaktikaga urg'u berilgan tadqiqotlarni o'z ichiga oladi.

Pedagogika fanining maqsadi: pedagogik o'zaro ta'sirni o'rnatish va baholashni o'rganish imkoniyatlarini yaratishdir. Shuningdek, o'quvchilar, boshqa fan o'qituvchilari, ota-onalar va manfaatdor ijtimoiy jamiyat vakillari bilan qanday hamkorlik qilishni o'rganadilar. (6) Til va muloqot kurslari odatda ona tili va chet tillari

kurslariga bo'linadi.

Birinchisi og'zaki muloqot, nutq va madaniyat, sinfdagi muloqot, nutq ta'limi didaktikasi, yozma muloqot va akademik yozish ko'nikmalarini va boshqalarni o'z ichiga oladi. Ikkinchisining maqsadi: talabalarga xorijiy adabiyotlar (ayniqsa, ilmiy maqolalar, kitoblar va h.k.) bilan tanishish imkonini beradigan yetarli malakanini ta'minlashdir. Xuddi shunday, AKT bo'yicha tadqiqotlar ham besh yil davomida kursning uzuksiz qismi hisoblanadi, ayniqla, tadqiqot, o'qitish va hamkorlik uchun AKTdan foydalanishga urg'u beriladi.

Finlandiya universitetida o'qish o'qituvchilarning ta'lim dasturlarini o'z ichiga olgan shaxsiy rejani tayyorlash majburiy holga keltirildi.

Sinf o'qituvchilari uchun asosiy o'rganish mavzusi "ta'limni tizimli o'rganish - o'qitish, tadqiqot va didaktikaga e'tibor qaratish"dir. Shunday qilib, sind o'qituvchilari ta'limining o'quv rejasi yuqorida tavsiflangan umumiy fanlardan tashqari quyidagi uchta fan guruhidan iborat:

1. Ta'lif fanlari. Asosiy kurs sifatida ta'lif fanlari besh yil davomida o'tiladi va uchta ierarxik darajaga bo'linadi: umumiy ta'lif, oraliq tadqiqotlar va ilg'or tadqiqotlar.

2. O'quv loyihasi. Ikki qismdan iborat: birinchisida tadqiqot mavzulari, nazariy asoslar va taklif etilayotgan tadqiqot usullari, adabiyotlar so'rovi va boshqalar taqdim etiladi; ikkinchisida esa dastlabki xulosalar va hisobot loyihasi taqdim etiladi, ular yanada takomillashtiriladi. Magistrlik dissertatsiyasi tadqiqot usullari bo'yicha kurs o'quv loyihasining rivojlanishi bilan birga keladi. Magistrlik dissertatsiyasi mavzusi - sind o'qituvchilari ta'limining muhim tarkibiy qismi odatda sind mavzulari (yoki umumiy ta'lif) bilan bog'liq.

3. Amaliy mashg'ulotlar. Bir qator amaliyotlardan iborat (kirish, asosiy amaliyot, dala amaliyoti va pedagogik amaliyot). Kirish va asosiy amaliyot odatda universitet huzuridagi maxsus tayyorlangan o'qituvchilarga ega bo'lgan o'quv maktablarida o'tkazilishi mumkin, ular o'z talabalariiga dars berayotganda ham talaba-o'qituvchilarga ustozlik qila oladilar. Dala va o'qitish amaliyoti ko'pincha shahar maktablarida amalga oshiriladi. Tengdoshlarni baholash, fikr-mulohazalar va guruhi muhokamalari amaliy tadqiqotlarda juda muhim rol o'ynaydi.

### **Didaktik fanlar (ko'p tarmoqli tadqiqotlar)**

Sinf o'qituvchilari barcha fanlar (1-6 sinflar) uchun mas'ul bo'lganligi sababli,

ushbu kursning maqsadi o'quvchilarning fanlar bo'yicha yetarli ko'nikmalar va ular bilan bog'liq asosiy didaktik ko'nikmalarga ega bo'lishlari uchun sind o'qituvchisi sifatida ishlashlari mumkin. Ona tili va matematikani o'rganish barcha talabalar uchun majburiyidir. Sinf o'qituvchisi - talabalar bir yoki ikkita "kichik" fanlarni tanlash imkoniyatiga ega. O'quv fanlaridan (matematika fani va boshqalar) tashqari ular AKT, boshlang'ich ta'lif, musiqa kabi fanlarni ham tanlashlari mumkin.

### **Fan o'qituvchilarining o'quv dasturi.**

Sinf o'qituvchilarining va fan o'qituvchilari o'rtaсидаги асоси farq shundaki, fan o'qituvchilari o'zлари o'qitadigan fan (matematika yoki geografiya) bo'yicha mutaxassisidir.

Talabalar odatda o'z qiziqishlari yuqori bo'lgan universitet fakultetlariga hujjat topshirishadi. Agar talabalar bilimi ikkinchi kursda o'qishning belgilangan mezonlariga javob bersa, ularga pedagogik ta'lif yo'nalishlarida o'qish imkoniyati taklif etiladi. Buni tanlaganlar uchinchi kursdan pedagogika fanidan bitta kursni (umumiy asosiy, 60 AKTS) va boshqa maktab fanlaridan kamida bittasini tanlab o'qishni boshlaydilar. Buning natijasida ko'pchilik fan o'qituvchilarini odatda kamida ikkita fandan dars berishlari mumkin.

### **Qiyosiy tahlil**

Finlandiya va O'zbekistondagi o'qituvchilar ta'limini qissqacha qiyosiy tahlil qilsak quyidagi farqlarni ko'rish mumkin:

1. Finlandiyada maktabgacha ta'lif tashkiloti (bog'cha)larida ishlash uchun bakalavr darajasi talab etiladi. Maktabda sind o'qituvchisi bo'lib ishlash uchun Pedagogika universitetining magistratura bo'limini tugatgan bo'lishi shart. Oliy ta'lif muassasasini tugatmagan talaba ta'lif muassasalarida ta'lif berish huquqiga ega emas. Mamlakatimiz maktablarida o'qituvchilik qilayotgan kadrlarimizning aksariyati bakalavr darajasiga egadir. Maktabgacha ta'lif tashkilot (bog'cha)larida esa o'rta maxsus diplomiga ega kadrlarni ham uchratishimiz mumkin. Shunungdek, oliy ta'lif muassasalarini bitirmaganlarga ham maktablarda dars berishiga ruxsat berilgan.

2. Finlandiya ta'lif tizimi kuchli ishonch va ochiqlik asosida qurilgan. O'qituvchilar ta'lif sifati va samaradorligiga mas'ul etib belgilanadi va ularga ishonch bildiriladi, faoliyati nazorat qilinmaydi. Bizda o'qituvchining ta'lif berishdagi faoliyati, dars sifat va samaradorligi doimiy nazorat ostiga

olingo. Ta'lrim muassasalari rahbarlari tomonidan olib boriladigan dars tahlillari o'qituvchi faoliyatini nazorat qilishga qaratilgan.

3. Finlandiyada o'qituvchilar faoliyati ta'limga oid so'nggi tadqiqotlarga qaratilgan. O'qituvchilar doimiy ravishda o'z ustida mustaqil ishlaydi, ilmiy izlanishlar olib boradi. Bizning maktablarimizda ta'limga oid ilmiy tadqiqotlar olib borayotgan o'qituvchilar sanoqlidir.

4. Finlandiyada ta'lim jarayoning nazariy jihatlari amaliyot bilan qattiq integratsiyalashgan. Bizning maktablarimizda nazariy bilim kuchli beriladi, ammo o'quvchilarning oлган nazariy bilimlарини amaliyotga qo'llash jarayoni sust boradi.

5. Finlandiya maktabgacha, maktab va oliy ta'limidagi islohotlar asoschisi o'qituvchilar hisoblanadi. Ular mavjud Milliy dasturni boyitish, qo'shimchalar kiritish yoki tubdan o'zgartirish huquqiga ega. Finlandiya ta'lim tizimiga Milliy dastur ko'ssatma sifatida beriladi. Mazmun-mohiyatini boyitish, o'zgartirishlar kiritish, mavzulashtirish professor-o'qituvchilar tomonidan amalga oshiriladi. Afsuski, bizda o'qituvchilar tayyor dastur asosida dars o'tishadi. O'qituvchilar dasturda ko'ssatilgan mavzulardan chetga chiqmagan holda ta'lim berishadi.

## Xulosa

Xulosa qilib aytganda, Finlandiya ta'liminining muvaffaqiyati ortida tenglik va izchil, birlgiligidagi sa'y-harakatlar yotadi. Hozirgi ta'lim tizimining ba'zi asosiy xususiyatlari, 1960-yillarning oxiri va 1970-yillarda o'qituvchilar ta'limidagi islohotlar Finlandiya ta'limi rivojining kalitidir. Bu islohotlardan biri "milliyashtirilgan,

standartlashtirilgan" testlarni bekor qilish edi. "Fin maktablari o'quvchilar muvaffaqiyatini aniqlash uchun standartlashtirilgan testlardan foydalanmaydi. Buning uchta asosiy sababi bor.

Birinchidan, baholash amaliyoti milliy o'quv dasturida yaxshi asoslangan bo'lsa-da, Finlandiyada ta'lim siyosati maktablar faoliyatining muhim qismi sifatida individual ta'lim va ijodkorlikka yuqori ustuvorlik beradi. Shuning uchun har bir o'quvchining maktabdagi muvaffaqiyati statistik ko'rsatkichlarga qaraganda ko'proq uning individual taraqqiyoti va qobiliyatiga qarab baholanadi. Ikkinchidan, ta'limni ishlab chiquvchilar o'quv dasturlari, o'qitish va maktablarda test o'tkazish emas, balki, o'qituvchilarning amaliyotini kuchaytirishi kerakligini ta'kidlaydilar. Finlandiya maktablarida o'quvchilar bilimini baholash o'quv dasturi va o'quv jarayoniga kiritilgan bo'lib, butun o'quv yili davomida o'qituvchilar va o'quvchilar faoliyatini yaxshilash uchun foydalaniladi.

Uchinchidan, Finlandiyada o'quvchilarning akademik ko'rsatkichlarini aniqlash tashqi baholovchilarning emas, maktabning mas'uliyati sifatida qaraladi. Demak, bizning mamlakatimiz ta'lim tizimidagi muammolarni bartaraf etish uchun ilg'or milliy va xorijiy tajribalar, xalqaro baholash dasturlari talablarini inobatga oлган holda o'quv dasturlari, o'qitish metodikasi va ta'lim sifatini baholash tizimini takomillashtirish, o'qituvchilarga bo'lgan ishonchni orttirish, pedagoglarning o'z ishiga bo'lgan mas'uliyatini oshirish juda muhimdir.

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# Oila modellarining xususiyatlari va ularning ahamiyati



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### Kalit so'zlar

*family models, material well-being, moral education, marriage, family values.*

## Annotatsiya

Ushbu maqolada oilaning an'anaviy, zamonaviy va innovatsion modellari tahlil qilinib, ularning ma'nnaviy axloqiy tarbiya, ijtimoiy-iqtisodiy, psixologik, ta'lim va salomatlik daraja va jihatlari muhokama qilingan. Shuningdek, oiladagi yetakchilik muammosi, oila a'zolari majburiyatlarining anglanilishi, bir-birlariga hurmat va tolerant munosabatda bo'lish kabi xususiyatlari tadqiq qilingan. Tadqiqot mavzusi doirasida 2018-yilda "Oila" ilmiy-amaliy tadqiqot markazi mutaxassislari tomonidan o'tkazilgan so'rovnomalar natijalari muhokama qilinib, 3 oila turidan qaysi biri koproq amalda ekanligi ko'rib chiqilgan.

## Kirish

Dunyo amaliyotiga nazar tashlansa, oila modeli uchta asosiy turga ajratiladi: an'anaviy, zamonaviy va innovatsion oila. Ushbu modellar parallel tarzda harakatda bo'lishi mumkin, biroq yaqqol ifodalangan tarixiy ketma-ketlikka ega.

An'anaviy oila modelida erkaklar va ayollarning roli aniq taqsimlangan va biriktirilgan bo'ladi. Erkak – moliyaviy resurslar to'plangan oila boshlig'i va asosiy qarorlarni u qabul qiladi. Shu munosabat bilan oila ichidagi rollarning biriktirilishi paydo bo'ladi. Ayol erkakka bo'ysunadi, u uy yumushlari va farzandlar tarbiyasi bilan shug'ullanadi. Bolalar, o'z navbatida, ota-onalariga bo'ysunadilar, har qanday oila a'zosining nufuzi uning jinsiga va yoshiga bog'liq. Oilaviy qadriyatlar "ota-onalar – bolalar" munosabatlari uchun asos hisoblanadi. "Zamonaviy oila modeli"da esa, ayloning siyosiy-iqtisodiy va ijtimoiy maqomi oshishi oila ichidagi rollar va oila hayoti me'yorlarining o'zgarishiga olib keladi. Ota-onalar professional karyerasini va oilaviy majburiyatlarini mutanosib ravishda (tengma-teng) olib boradi. Farzandlarga tadbirkorlik ko'nikmalarini va mustaqil bo'lish fikri singdirib boriladi.

Innovatsion oila modeli esa, jamiyatni rivojlantirish istiqbollari, jahon iqtisodiyoti talablariga hamohangdir. Bu, bir tomonidan asosiy madaniy qadriyatlar va munosabatlarning avlodlararo aylanishini, boshqa tomonidan esa oila muammolarining alohida emas, balki global tarzda namoyon bo'lishiga e'tibor qaratiladigan, shuningdek, har tomonlama rivojlangan shaxsni shakllantirish, innovatsion g'oyalarni yaratish va amalga oshirishga qodir bo'lgan yoshlari sonini oshirish mas'uliyatini nazarda tutadi.

Yosh avlodni ota-bobolar va onalar o'gitlari, turmush tarzi asosida oilaviy hayotga tayyorlash oliy ta'lim tizimi oldida turgan muhim va mas'uliyatlari vazifalardan bira bo'lmoq'i lozim. Har bir ota-onalar o'z farzandini dunyodagi eng tolei baland, ma'rifatli va saodatli bo'lishini istaydi va bunga erishish yo'lida harakat qiladi. Bolaparvarlik xalqimizning qalbiga singib ketgan fazilatdir. Farzand Alloh tomonidan ato etilgan ulug' ne'mat bo'lishi bilan birga, u ota-onaga topshirilgan mas'uliyat hamda omonat hamdir. Bu borada ota-onalarning oilada farzand tarbiyasi va ma'nnaviy-axloqiy, ruhiy va jismoniy kamoloti uchun zarur bo'lgan ijobiy ota-onalik ko'nikmalarini o'zlashtirib borishi katta ahamiyatga ega.

Farzandlar oila mustahkamligini ta'minlovchi muhim omillardan biridir. Oilada ulg'ayadigan bolaning qanday inson bo'lib shakllanishi, eng avvalo ota-onaga bog'liq. Tarbiya shaxsning ma'nnaviy va aqliy qiyofasini, qolaversa, butun taqdirini belgilovchi omil. Oiladagi ma'nnaviy muhit, shaxslararo munosabatlar, bolaning tarbiyasida juda katta rol o'ynaydi. Ulug' mutafakkir Abdulla Avloniy "Turkiy Guliston yoxud axloq" kitobida "Alloh taolo insonlarni asl xilqatda iste'dod va qobiliyatli, yaxshi bilan yomonni, foyda bilan zararni, oq bilan qorani ajratadigan qilib yaratgan. Lekin insondagi bu qobiliyatni kamolga yetkazish tarbiya bilan bo'lur. Qush uyasida ko'rganini qilar", deydi.

Farzandlarning xulqiga e'tibor berish juda zarus. Ota-onalar o'z farzandlarining ijobiy fazilatlarini oldindan ko'ra olishlari kerak. "Odama bolalikdan singdirilgan odatlar yosh daraxt tanasiga o'yib yozilgan harflarga o'xshaydiki, ular daraxt bilan birga o'sadi, voyaga yetadi, daraxtning tarkibiy qismiga aylanib qoladi", deydi Viktor Gyugo. Ota-onalar qancha ko'p tanbeh bersalar, yomon axloq shuncha ko'p takrorlanadi. Ular ko'plab tanbeh olishganda bolalar o'zini yomon tutishi kerak bo'lgan yomon bola sifatida tushinishni boshlaydilar. Shunday tarzda ular o'z xulqlarini tuzatish uchun motivatsiyani his qilmaydilar. Ota-onalar bilishadiki, eng samarali yondashuv o'z bolalarining yaxshi sifatlarini tan olish va e'tirof etish hisoblanadi. Buni bajarish uchun barcha imkoniyatni ishga solishga to'g'ri keladi, shunda tezda farzandlaringiz xulqi yaxshilanganligini sezasiz.

Bolani jamiyat ehtiyojlariiga yo'naltirishga o'rgatish lozim. Agar Siz farzandlaringiz xursand, to'laqonli hayot kechirishini istasangiz boshqalarga xizmat qilish va o'z hissangizni qo'shishni o'rganing. Ularni faoliyatga jalb qiling, bunda ular boshqalarga yordam berishi va ijobiy ta'sir ko'rsatishi kerak. Farzandlaringiz ko'proq hissa to'g'risida, kamroq shaxsiy manfaat haqida o'ylasalar, ular ongli hayot qurishni o'rganadi. Robert Ouen "Muntazam taraqqiy etadigan, gullab-yashnaydigan va hamisha baxt-saodatlari jamiyat bunyodkorlari bo'lgan shaxslarda yaxshi xarakterlarni shakllantirmoq uchun har biri yoshlikdanoq

kuchli va qobiliyatiga qarab kundalik foydalishga o'rgatilmog'i kerak"ligini e'tirof etadi.

Bolalarga uyda majburiyatlar berish orqali ularda mehnat tarbiyasini, mas'uliyatni shakllantirish lozim. Farzandlaringizni mehnat qilish, uy yumushlarida kattalarga yordam berishni o'rgating. Shu yo'sinda bolalarda ijtimoiyashuv shakllanadi va ular mustaqil hayotga qadam qo'yishni o'rganadilar. Uy majburiyatlar mas'uliyat, burch, hamkorlik, mehnatsevarlik bilan bog'liq muhim hayotiy darslarni bolalarga o'rgatadi. Bunday darslarni erta yoshda o'rganadigan insonlar katta ehtimollik bilan layoqatli insonlar bo'lib yetishadilar. Agar bolalar mehnat qilishga undalmaganlarida na savodxonlikka, na muzika, na gimnastikaga, hattoki insonda ezgulikni mustahkamlovchi nomusga ham o'rganmagan bo'lur edilar. Odatda nomus ana shu mashg'ulotlarning yetarligidan dunyoga keladi. Buyuk faylasuf Demokritning ushbu fikrida mehnat barcha ezgu fazilatlarning asosi ekanligi ta'kidlangan.

Mazkur davr - fuqarolik va psixologik yetuklikka erishish jarayoni hamdir. Chunki bu davrda yetuk shaxsga doir ijtimoiy huquq va burchning butun tizimi egallab boriladi. Bu davrda o'z-o'zini anglashning rivojlanishi asosida yoshlarning tanlagan kasblari va uni egallahshaq oid shaxsiy hayot tarzi hamda oila haqidagi qarashlari shakllana boradi. Ammo, o'spirinli davri yoshlarni oilaviy hayotga tayyorlash bobida eng asosiy davrlardan biri bo'lsada, bizning nazarmizda bugungi kunda yoshlarni oilaviy hayotga tayyorlash o'smir va o'spirinlik davri tugashi, ya'ni umumiyl o'rta ta'lim va o'rta maxsus kasb-hunar ta'limi jarayoni yakunida to'xtab qolayotgandek tuyuladi. Vaholanki, yoshlarning ko'pchiligi aynan talabalik yillarda yoki uning yakunida oila qurbanligi tufayli ham oila-nikoh munosabatlarida, oila a'zolari bilan muloqotda yuqori darajadagi ma'nnaviy-axloqiy va ijtimoiy-psixologik tayyorgarlik, turmush madaniyatiga ega bo'lishni talab qilmoqda.

Quyida keltirilgan oila modellarining tasniflanishi yuqorida keltirilgan fikrlarimizning davomi bo'ladi.



## Ma'naviy-axloqiy tarbiya

Erkak – oila boshlig'i. Bolalar ota-onalariga bo'yusunadilar, har qanday oila a'zosining nufuzi uning jinsiga va yoshiga bog'liq. Oilaviy qadriyatlar "ota-ona – bolalar" munosabatlari uchun asos hisoblanadi. Bunda bir necha avlod oilalar (bobo-buvi, ota-ona, yosh oilaning birga yashashlari) ustunlik qiladi.

## Oiladagi psixologik muhit

Erkak va ayolning rollari aniq belgilangan va biriktirilgan: erkak ishlab pul topadi, ayol – uyida farzandlar tarbiyasi bilan shug'ullanadi.

## Ma'naviy-axloqiy tarbiya

Turmush sharoitlarining o'zgarishi (urbanizatsiya) oilaviy qadriyatlar me'yorlarini ham o'zgartiradi. Individualizm qadriyatları ortadi. Salbiy oqibatlar namoyon bo'ladi – oilalar tuzilmalari o'zgaradi: bir necha avlod oila (bobo-buvi, ota-ona, yosh oilaning birga yashashlari) an'analaridan chekiniladi; ajrashishlar soni o'sadi, yolg'iz onalar ko'payadi va boshqa omillar.

## Oiladagi psixologik muhit

Ayol maqomining oshishi natijasida oilaviy hayot me'yorlari va oila ichidagi rollar o'zgaradi. Ota-ona professional karyerasini va oilaviy majburiyatlarini mutanosib ravishda (tengma-teng) olib boradi. Farzand tarbiyasida otalik instituti, ota-ona munosabatlari va ota-onalik mas'uliyati ham o'zgaradi.

## Ma'naviy-axloqiy tarbiya

Oilaviy qadriyatlar madaniyati, o'z shajarasiga, ajdodlar iste'dodlariga, oila a'zolarining jamiyat va davlat oldidagi xizmatlariga munosabat o'zgaradi. Oila qadriyatları "ota-ona – farzandlar" munosabatlari uchun asos bo'lib qoladi.

## Oiladagi psixologik muhit

Oilalar farovonligining o'sishi, jamiyatni axborotlashtirish va kompyuterlashtirish jismoniy uy mehnatini (shu jumladan, maishiy janjallar va nizolarni) kamaytiradi.

## Moddiy farovonlik

Moliyaviy resurslar erkak qo'lida to'planadi va asosiy qarorlarni u qabul qiladi.

## Ta'lim darajasi va salomatlik

Oila sog'liqni saqlash bo'yicha davlat (bepul) xizmatlariga tayanadi. Barcha oila a'zolari erkak qaramog'ida bo'ladi

An'anaviy oila modeli

## Ijtimoiy-iqtisodiy jihatlar

Demokratik zamонави  
о'згаришлар ва бозор ислоҳотлари  
натижасида айоллarning сиёси-  
иқтисоди и житмои мадоми  
ошади.

### Moddiy farovonlik

Oilaning moddiy farovonligi  
belgilanadi. Farzandlarga  
tadbirkorlik ko'nikmalari va  
mustaqil bo'lish fikri singdirib  
boriladi.

### Ta'lim darajasi

Ta'lim darajasi moddiy farovonlikni  
belgilab beradi.

Zamonaviy oila modeli

## Salomatlik

Sog'lom turmush tarzi,  
ovqatlanish va dam olish  
madaniyati o'zgaradi.

## Ijtimoiy-iqtisodiy jihatlar

Ilmiy-innovasion xizmatlar sohasida  
oilaning ijodiy potensiali va bandligi  
ortib boradi.

**Ijtimoiy qadriyatlar** – karyera, hukmonlik,  
farovonlik (va hokazo) omillar kuchayadi.

Innovation oila modeli

Ta'lim darajasi Iqtisodiyotda "ilmiy  
jihatdan asoslangan" tushunchasidan  
foydalanish oila a'zolarining ta'lim sifati va  
darajasini oshirishni talab qiladi. Ta'lim-  
tarbiyaning innovatsion uslublari joriy  
etiladi, farzandlarga intellektual mehnat  
ko'nikmalari singdiriladi.

Adabiyotlar tahlili. Ijtimoiy-falsafiy asarlarda oila va oila munosabatlari bir qancha vektorlarda ko'rib chiqilgan. Xususan, Sharq allomalari Mahmud Zamashshariy, Muhammad Sharif al Buxoriy, Nasriddin Burxoniddin Rabg'uziy, Rizouddin Ibn Faxruddin, Husayn Voz Koshifiy, A.Navoiy, buyuk jadidchi Abdurauf Fitrat va boshqalarning asarlarida oila masalalari bo'yicha ulkan meros goldirilgan.

Hozirda o'zbek falasafasida o'z or'niga ega bo'lgan tadqiqotchilar – S.Akmalovaning "Onaginam", B.Valiyeva va I.Cherkashinalarning "O'zbekistonda xotin-qizlar: qonun va jamiyat muammolari", R.Vosiqovaning "Har bir ayol uchun", V.Karimovaning "Oila ijtimoiy himoya omillari", U.Mahkamovning "Axloq va odob saboqlari", O.Musurmonovaning "Oila ma'nnaviyati va milliy g'urur", F.Saifnazarovna va I.Saifnazarovlarning "O'zbek oilasi: ijtimoiy va ma'nnaviy qadriyatlar", M.Xolmatovaning "Oilaviy munosabatlari madaniyati va sog'lom avlod tarbiyasi", R.Ubaydullayevning "Mustaqil O'zbekiston: Ayol, oila va jamiyat" ilmiy ishlarida oila masalalari tahlil qilingan.

Yurtimizda oila modellari bo'yicha sobiq "Oila" ilmiy-amaliy tadqiqot markazi izlanish olib borgan bo'lib, hozirda u O'zbekiston Respublikasi Vazirlar Mahkamasining 2020-yil 10-iyundagi 367-son qaroriga muvofiq O'zbekiston Respublikasi Mahalla va oilani qo'llab-quvvatlash vazirligi huzuridagi «Mahalla va oila» ilmiy-tadqiqot instituti sifatida faoliyat yuritmoqda. Sobiq markaz tomonidan 2018-yil o'tkazilgan tadqiqot natijasida oila modellari tasniflanib, ularning xususiyatlari, qadriyatlar va ularga nisbatan xalq fikri o'rganilib chiqilgan.

Olib borilgan tadqiqot. Oilalarda o'tkazilgan so'rovlari natijalari bo'yicha[2] O'zbekistonda oila a'zolari o'rtaida aniq iyerarxiya, oila a'zolarining funksiyalari va vazifalari taqsimlanishi bilan tavsiflanadigan oila modeli mavjudligi ma'lum bo'ldi. Ya'ni, oilada yetakchi – uydag'i tartib hamda oila a'zolari mas'uliyatiga javob beradigan, yuzaga keladigan kelishmovchiliklarni hal qilish va oila byudjetini boshqarish kafolati hisoblangan oila boshlig'i bor.

So'nggi yillarda oiladagi yetakchilik masalasi bo'yicha jamoat fikrining o'zgarish tendensiyasi qayd etildi. Agar 2015-yilda 81 foiz respondentlar oilada yetakchi erkak kishi bo'lishi kerakligini qayd etgan bo'lsa, bir necha yillar o'tib, oiladagi yetakchilikni jinsga emas, balki yoshta qarab belgilaganlar soni ortdi (2015-yildagi 15 foizdan 2018-yilda 21 foizga o'sgan).

Bunday so'rovlari natijalari bo'yicha erkaklar oila a'zolari oldida muayyan

majburiyatlarga egaligi ma'lum bo'ldi. Bular qatoriga moddiy farovonlik (respondentlarning 90 foizi) va qoniqarli turar-joy sharoitlari (47 foiz), farzandlarga ta'lim olish uchun imkoniyat yaratish (22 foiz), farzandlar tarbiyasida ishtirok etish (34 foiz) kiradi.

Ayolning majburiyatlariga farzandlar tarbiyasi (64 foiz) va ularni parvarishlash (55 foiz), uy xo'jaligini yuritish (50 foiz) va oilada qulay psixologik muhit uchun javobgartlik (30 foiz) kiradi. Shu bilan birga, oilada mustahkam munosabatlari o'rnatish uchun, o'zaro tushunish, hurmat va sabr-toqat (61 foiz), moddiy farovonlik (28 foiz) va boshqalar bo'lishi kerak.

Xulosa shuki, O'zbekiston oilalarining ko'z o'ngida an'anaviy oila – bu o'zaro hurmat va hamjihatlik asosida qurilgan, oila boshlig'ining yuqori obro'si va yoshi kattalarni qadrlash hamda farzandlar haqidagi qayg'urish bilan tavsiflanadigan bir necha avlodli oiladir.

XX asr oxirlarida boshlangan va bugun ham izhil davom etib kelayotgan demokratik, siyosiy-ijtimoiy va iqtisodiy o'zgarishlar oshishiga qulay shart-sharoit yaratdi. Ushbu yangilanishlar aholi aksariyat qismining, ayniqsa, shaharlar hududlaridagi oilalarning "zamonaviy oila modeli"ga o'tishlarida qulay imkoniyatlarni taqdim etdi.

"Oila" ilmiy-amaliy tadqiqot markazi tomonidan 2018-yilda o'tkazilgan so'rovlar natijalariga ko'ra, aksariyat respondentlar zamonaviy namunali oila – bu sog'lom va muayyan ma'lumotga ega bo'lgan oila a'zolariiga, moddiy farovonlik va qulay psixologik muhitga ega bo'lgan, farzandlarni an'anaviy milliy qadriyatlar asosida tarbiyalovchi, FHDYOda rasmiy ro'yxatdan o'tkazilgan to'liq (ota va ona mavjud) oila ekanini ta'kidlashgan.

Tadqiqot natijalari. Oilalarda o'tkazilgan mazkur so'rovlari zamonaviy namunali oilaning ustuvor mezonlarini aniqlash va ularni umumlashtirish imkonini berdi:

1. oila a'zolari o'rtaida o'zaro hurmat va o'zaro bir-birini tushunishga qaratilgan qulay psixologik muhit, ota-onalarni, katta avlod vakillarini (bobo va buvi) qadrlash, sabr-toqat va oiladagi kelishuv zamonaviy namunali oilaning asosiy jihatlari ekanini so'ralganlarning 24 foizi qayd etdi;

2. farzandlarni milliy-madaniy qadriyatlarga, an'anaviy urf-odatlarga tayangan holda, burch, mas'uliyat va intizom tuyg'ularini e'tiborga olib, shuningdek, ota-onalar o'zlarining namunali xulqi, mehnatsevarligi, vatanparvarligi, muloqot va muomala madaniyati, ilmiy ma'lumotini ibrat qilib ma'nnaviy-axloqiy jihatdan tarbiyalash zamonaviy namunali oilaning asosiy

mezonlaridan biri ekanini respondentlarning 23 foizi e'tirof etdi;

3. uddaburonlik, tadbirkorlik, muqim ish va yetarli daromad bilan ta'minlanganlik, oila byudjetini to'g'ri taqsimlay olish, oila o'z jamg'armasiga ega ekani, qulay uy-joy va maishiy sharoitlarni o'z ichiga oluvchi moddiy farovonlik zamonaviy namunalni oila mezoni ekanini so'rالganlarning 18 foizi alohida ta'kidladi;

4. kelgusida oila a'zolarining mavqeい va martabasini oshirish hamda jamiyatga manfaat keltirishini ta'minlovchi, intellektual, yuqori samaradorlik va yuqori haq to'lanadigan ish bilan band bo'lishi imkoniyatini ta'minlovchi sifatlari ta'lim darajasi zamonaviy namunalni oila mezoni bo'la olishi haqidagi fikrga respondentlarning 17 foizi ega;

5. so'rالganlarning 13 foizi esa, zamonaviy namunalni oila mezonlarini jismoniy va psixologik salomatlikni quvvatlab turish, sog'lom turmush tarzini olib borish, butun oilaning sport bilan doimiy shug'ullanishi, dam olishni to'g'ri tashkil etish, ovqatlanish va gigiyena madaniyatini oshirishda, deb biladi.

Shunday qilib, an'anaviy milliy-madaniy qadriyatlarni saqlab qolish hamda ijtimoiy-iqtisodiy va demografik islohotlar ta'siri ostida an'anaviy oila modelingining o'zgarishi yuzaga keladi. Oila institutini mustahkamlash, zamonaviy, farovon va sog'lom oilalarni shakllantirishda muhim rol o'ynaydigan farzandlarning ma'naviy-axloqiy tarbiyasi va ta'lim olish mezonlari keyinchalik birinchi o'ringa chiqadi.

Qonunchilik bilan belgilangan tartibda rasmiylashtirilmagan – ro'yxatdan o'tkazilmagan nikohlar – hatto umumiy xo'jalik yuritilganda ham va umumiy farzandlarga ega bo'lganda ham yuridik jihatdan tan olinmaydi. (O'zbekiston Respublikasi Oila kodeksining 64-moddasi (O'zaro nikohda bo'limgan shaxslardan tug'ilgan bolalarning huquq va majburiyatlariga)ga ko'ra, ushu Kodeksning 61- (Ota-onaning arizasi bo'yicha bolaning nasl-nasabini belgilash) va 62-moddalari (Otalikning sud tartibida belgilanishi)da nazarda tutilgan tartibda otalik belgilanganda bolalar ota-onasi va ularning qarindoshlariga nisbatan o'zaro nikohda bo'lgan shaxslardan tug'ilgan bolalar bilan teng huquq va majburiyatlarga ega bo'ladilar).

Ko'p hollarda O'zbekistonda nikoh tuzish hech qanday yuridik kuchga ega bo'limgan an'anaviy diniy usuldagagi shar'iy nikohga tayanadi. Yakuniy natijalarga ko'ra, so'rov o'tkazilgan oilalarning 90 foizi shar'iy nikohdan o'tishni majburiy, deb hisoblaydi.

Shu bilan birga, O'zbekistonning alohida mintaqalarida FHDYO davlat organlarida

ro'yxatdan o'tmasdan, ayollar va bolalar uchun bir qator salbiy oqibatlarga ega bo'lgan islamiy nikohlar uduminigina o'tkazish tendensiyasi kuzatiladi. Mustahkam va sog'lom oila tuzilishidan manfaatdor bo'lgan davlat yuridik jihatdan noto'liq bo'lgan bunday ittifoqlarga salbiy munosabatdadir.

"Oila" markazi anketa tarqatish uslubi bilan Andijon viloyatining 465 ta oilasida so'rovlari o'tkazdi. Tadqiqotning maqsadi – bunday nikohlarda ayollar va bolalar duch keladigan muammolar va bunday nikohlar tuzishning sabablarini aniqlashdan iborat edi. Shu bois so'rovlari uchun maqsadli guruh sifatida ko'proq FHDYO organlarida rasmiylashtirilmagan, biroq shar'iy nikoh bo'yicha yashovchi oilalar tanlab olindi.

Natijalar shuni ko'rsatdiki, so'rov vaqtida 66 foiz respondent bir oilaga, 31 foizi – ikki oilaga (shundan erkaklar – 42 foiz), 3 foizi – uch oilaga ega bo'lgan. So'rov o'tkazilganlardan 90 foizining farzandlari bor bo'lib, ularning yarmidan ko'pi norasmiy nikohdan tug'ilgan. Shar'iy nikoh, ayniqsa, qishloq hududlarida ko'p tarqalgan.

Rasmiy ro'yxatdan o'tmagan holda, shar'iy nikohda yashaydiganlarning umumiyligi qiyofasi shuni ko'rsatdiki, ayollar o'ttasida – bular ko'proq ishlamaydigan, o'rtalik maxsus ma'lumotli, moddiy ta'minoti o'rtalik va o'rtadan past darajada, 1-2 nafar farzandlari bor respondentlardir. Erkaklar o'ttasida esa – bu o'rtalik yoshdagisi (30-40), ko'pchiligi olyi ma'lumotga ega bo'limgan, o'rtacha moddiy ta'minotga ega, 2 va undan ortiq farzandi bor respondentlardir.

"Ro'yxatdan o'tkazilmagan holda, faqat shar'iy nikohda yashashni me'yor deb hisoblaysizmi?", degan savolga 88 foiz respondent salbiy javob qaytardi. Bu javob ayollar va erkaklar, shahar va qishloq aholisi, barcha yoshdagilar o'ttasida bir xil bo'ldi.

So'rالganlar ichida yosh ayollar norasmiy shar'iy nikohlarning asosiy tashabbuskorlari ularning ota-onalari (49 foiz), erlari (34 foiz) va faqat 16 foiz holatda – o'zlarini hisoblanishlarini qayd etishdi.

Ro'yxatdan o'tkazilmagan nikohlar tarqalishining asosiy sababi esa oiladagi muammolar, moddiy qiyinchiliklar, birinchi nikohdan ajrashish imkoniyatining yo'qligi va boshqalar sanalashi ma'lum bo'ldi.

"Ro'yxatdan o'tkazilmagan nikohlarning salbiy oqibatlari haqida bilasizmi?", degan savolga 85 foiz respondent ijobiy javob berib, bu salbiy oqibatlarni o'z boshidan o'tkazganini ta'kidladi: 32 foizi – bola tug'ilganida hujjat olishda, 19 foizi – turar-joyi bo'yicha ro'yxatga qo'yishda (propiska), 11 foizi – merosni belgilash va olishda, 12 foizi – mulk huquqi

belgilanganida, 19 foizi – turmush o’rtog’i tomonidan mas’uliyatsiz munosabatda bo’lish muammosi bilan to’qnashgan. So’ralganlarning faqat 5 foizigina hech qanday muammoga duch kelmaganini ma’lum qilgan.

Shu bilan birga, 95 foiz respondent me’yoriy to’kis oilada, bolalar taqdiri uchun mas’ul bo’lgan er bilan, mulkiy huquqlari cheklanmagan holda ertangi kunga ishonch bilan yashashni istashini bildirdi. Ular norasmiy nikohda yashashga majbur bo’layotganlarining asosiy sabablardan biri sifatida turmush o’rtoqlari birinchi nikohidan ajrashmagani va oilasi bor ekanini ko’rsatib o’tishdi. Ayollarning bir qismi esa, mehnat migrasiyasida bo’lgan erlari bilan aloqalar uzilgani bois birinchi nikohini bekor qila olmayotganliklarini qayd etdilar.

“Oilangizda nizolar bo’lib turadimi?” degan savolga faqat 17 foiz respondent kamdan kam, 76 foizi – ba’zida, 7 foizi – surunkali ravishda, deb javob berdi. Ya’ni, bunday vaziyat nafaqat huquqiy muammolar nuqtai nazaridan noqulay, balki oiladagi doimiy mojarolar va noqulay psixologik muhitning ham manbai hisoblanadi. Eng achinarlisi, bundan birinchi navbatda bolalar har tomonlama aziyat chekadi.

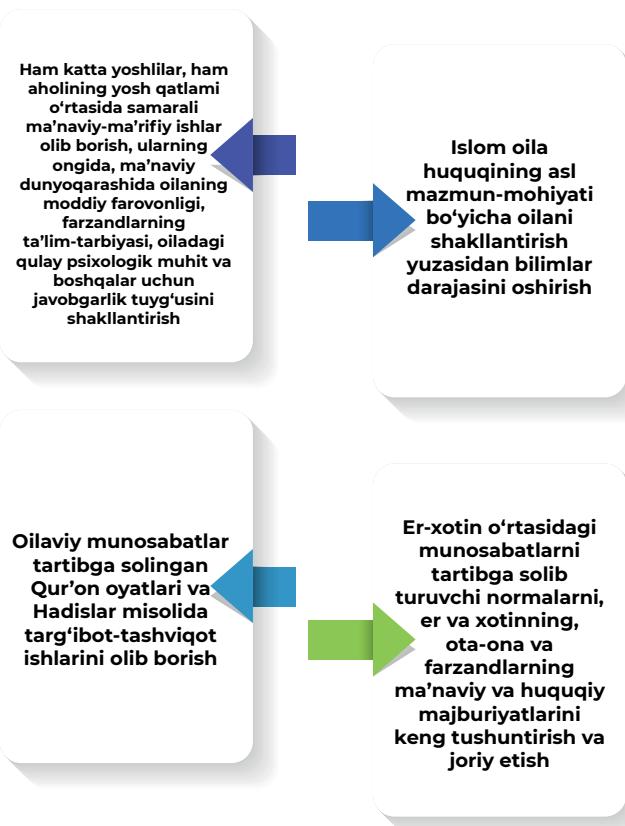
Xulosa. Yuqorida aks etgan tadqiqot natijalaridan quyidagi xulosalarga kelish mumkin:

Birinchi – an’anaviy, zamonaviy va innovatsion oila modellari O’zbekistonda parallel, biroq turli miqyoslarda ishlab turibdi. An’anaviy oila modeli ko’proq uchraydi. Yirik shaharlarda ta’lim olishga, sog’lom turmush tarziga va moddiy farvonlikka asoslangan zamonaviy oila modeli keng tarqalgan. Faqat oilalarning kichik qismigina innovatsion modelga kiradi. Bu oilalar yuqori ijodiy va ilmiy potensialga ega bo’lib, ularda oila a’zolarining nuqtai nazari o’z oilasining shaxsiy muammolariga emas, balki jamiyatning muammolariga qaratilgan. Bunda oilaviy qadriyatlar va oila an’analari “er va xotin” “ota-onva farzandlar” munosabatlari uchun negiz bo’lib qoladi.

Ikkinci – oila modelining o’zgarishlari oilaviy qadriyatlar va oila-nikoh munosabatlari normalarining ham o’zgarishiga, xususan, ko’p avlodli oilalardan chekinishga, individualizm qadriyatlarining o’sishi va norasmiy ittifoqlarning (ro’yxatdan o’tkazilmagan “fuqarolik” nikohlari) tarqalishiga olib keladi. Bundan tashqari, turmush sharoitlarining

o’zgarishlari (urbanizatsiya), ayollarning ijtimoiylashuvি ajrashishlar sonining o’sishi, yolg’iz onalarning ko’payishi va boshqa noxush oqibatlarga olib keladi. Bunday hodisalarining oqibatlari farzandlarga, er-xotinning o’ziga va umuman, jamiyatga salbiy ta’sir ko’rsatadi.

FHDYO organlarida rasmiylashtirilmagan, biroq shariy nikoh udumi bilan tuzilgan nikohlarning tarqalish dinamikasi ijtimoiy va iqtisodiy omillarga bog’liq. Ijtimoiy omillarga huquqiy bilimlar darajasining pastligi, islam oila huquqida belgilangan oila



munosabatlarining haqiqiy tartiblari va me’yorlari, nikoh shartlari, unda tomonlarning huquqlari va majburiyatları, nikohni bekor qilish asoslari va boshqa sohalardagi bilimlarning yetishmovchiligi kiradi.

Ushbu yo’nalishda quyidagilar maqsadga muvofiq sanaladi:

Muammoning iqtisodiy jihat yoshlarning, ayniqsa, bolali yosh ayollarning, yolg’iz onalarning bandligini ta’minlash masalalarini o’z ichiga oladi va bu orqali ularda boqimandalikni emas, balki faol turmush tarzini tarbiyalab boradi. Yosh ayollar uchun ishlash va pul topish imkoniyati shar’iy nikoh orqali tuzilgan bo’lsa ham, norasmiy (majburan) nikohlarni tuzish holatlarining sonini qisqartiradi.

O’zbekistonda oilani rivojlantirishga

global darajada Birlashgan Millatlar Tashkilotining Barqaror taraqqiyot maqsadlari doirasida, shuningdek, 2022-2026 yillarga mo'ljallangan Yangi O'zbekistonning taraqqiyot strategiyasi doirasida qaralmoqda.

Shu bilan birga, ushbu sohada davlat siyosatini muvaffaqiyatlari olib borishni to'xtatib turuvchi bir qator tizimli muammo va kamchiliklar oila institutini mustahkamlash sohasidagi islohotlarni to'liq ro'yobga chiqarishga va belgilangan maqsadlarga erishishga to'sqinlik qilmoqda. Idora va tashkilotlar faoliyatini muvofiqlashtirish hamda monitoring qilishning ta'sirchan tizimi mavjud emas, oilani rivojlantirish masalalari bo'yicha davlat, fuqarolik jamiyatni institutlari va xususiy sektor hamkorligi past darajada.

Oila institutini mustahkamlash sohasidagi ilmiy tadqiqotlar ixtisosligi tor, hozirgi hayot voqeligidan uzilib qolgan, ilmiy tadqiqotlar natijalari amaliyotga sust joriy etilmoqda.

Oilaning demografik rivojlanishida o'zgarishlar yuz bermoqda, oila ajralishlari soni o'smoqda, mazkur sohada salbiy tendensiyalar va muammolar sabablarini asoslovchi tadqiqotlar yetishmayapti.

Davlat ijtimoiy siyosatining tarkibiy qismi hisoblangan oila siyosati aholi bandligini va real daromadlarini izchil oshirib borishga, fuqarolar farovonligini oshirishga, ijtimoiy muhofaza qilish va sog'lioni saqlash tizimini takomillashtirishga qaratilgan.

Davlat organlarining, fuqarolik jamiyatni institutlarining o'zaro hamkorligi tizimining aniq ishlashi, qabul qilinayotgan normativ-huquqiy hujjatlar va davlat dasturlarini so'zsiz amalga oshirish, shuningdek, oila institutini mustahkamlash sohasidagi muammolarni o'z vaqtida aniqlash va samarali hal qilish ushbu maqsadlarga erishishning muhim sharti hisoblanadi[6].

O'zbekiston Respublikasi Prezidentining

"Jamiyatda ijtimoiy-ma'naviy muhitni sog'lomlashtirish, mahalla institutini yanada qo'llab-quvvatlash hamda oila va xotin-qizlar bilan ishlash tizimini yangi darajaga olib chiqish chora-tadbirlari to'g'risida" 2020-yil 18-fevraldagi PF-5938-son Farmoni va "O'zbekiston Respublikasi Mahalla va oilani qo'llab-quvvatlash vazirligi faoliyatini tashkil etish to'g'risida" 2020-yil 18-fevraldagi PQ-4602-son Qarori ijrosini ta'minlash maqsadida Vazirlar Mahkamasi qaror qildi.

Oila barqarorligi yoshlarning aqliy rivojlanish darajasiga ham bog'liq bo'ladi. Zotan, har bir yigit-qizdan aqliy rivojlanish, tafakkur va intellektual qobiliyat, nikohga kirishning mohiyati va kelajakda o'z oilasi oldida mas'uliyatni his etishini ta'minlaydi. Bugungi kunda nazarimizda turli axborot manbalari orqali kirib kelayotgan yevropacha oilaviy hayot tarzi yoshlarga salbiy ta'sir ko'rsatmasdan qolmayapti. Shuning uchun ham yosh avlodni oilaviy hayotga tayyorlash muammosiga Respublikamizda mustaqillik yillarda va ayniqsa bugungi kunda har tomonlama e'tibor kuchaytirilib, bunga oila bilan bir qatorda maktab, mahalla, o'quv yurtlari, jamoat tashkilotlari, har bir fuqaroning mas'ulligiga e'tibor qaratildi va oila muammosi davlat siyosati darajasiga ko'tarildi.

Shuning uchun ham bunday sharoitda oly o'quv yurtlarida ham yoshlarning ijtimoiy harakatiga ko'proq e'tibor berish kerak. Dono xalqimizning ajoyib bir hikmatli so'zi borki: "Farzand aziz, tarbiyasi esa undanda aziz". Farzandini shaxs sifatida kamol topishida ota-onha har bir ishni donolik va xushyorlik bilan amalga oshirishi, sabrli bo'lishi kerak. Milliy qadriyatlarni unutmay oilasiga, farzandiga mehr-muhabbat bilan yashashi kerak. Tarbiya ota-onaning izlanishi va mehnatining samarasи. Farzandlarimiz biz kutgandek inson bo'lishi uchun, avvalo tarbiyani o'zimizdan boshlashimiz kerak.

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